RESULTS

UniCredit Unlocked

Record quarter and first half results; profitable growth and superior distribution trajectory continue

Fixed Income & ESG presentation

Milan, 24 July 2024





Agenda

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UniCredit at a glance

Financial highlights

ESG

Funding, liquidity and securitisation

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Setting the benchmark for European banking

Record quarter and first half results; profitable growth and superior distribution trajectory continue

RECORD RESULTS

- Delivering **record** quarter and first half
- RoTE c.20%
 - RoTE @13%: c.23.5%
 - OCG: 6.7bn 1H24
 Net Profit: +20% 1H/1H to 5.2bn
- **Strong delivery** across all key levers, regions and product factories

Today ...

BLUE CHIP BANK

- **14th consecutive quarter** of quality growth
- Leading the sector across all KPIs
- Superior RoTE and OCG ensure best-inclass distributions without eroding capital

SAME STRATEGY, NEW FOCUS

- Same vision, strategy and guiding priorities
- Shifting focus to
 boosting sustainable quality earnings growth
- while maintaining risk, operational and capital efficiency

... Tomorrow

QUALITY GROWTH, RESILIENT BASE

- **Significant value** still to unlock
- Growth trajectory from ongoing transformation and deployment of best-in-class excess capital
- Protected by robust lines of defense

GUIDANCE FURTHER IMPROVED

- Improved 2024 guidance
- Confirmed interim and full-year distribution guidance
- Retaining further flexibility to secure 2025-26

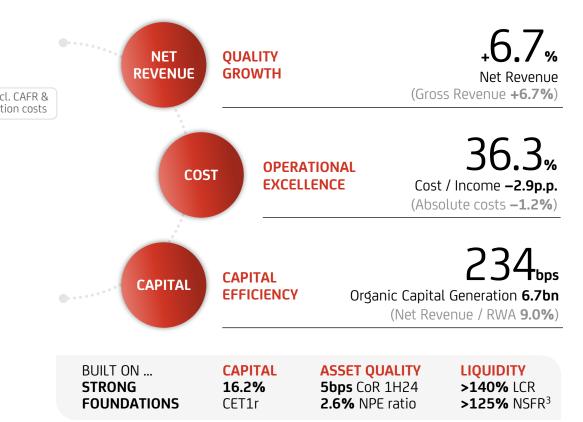
Valuation still at discount to peers notwithstanding superior fundamentals

14 consecutive quarters of profitable growth, record quarter and 1H

In million	2Q24	Y/Y	1H24	1H/1H
Net Revenue	6,313	+6.0%	12,581	+6.7%
o/w NII	3,565	+1.9%	7,143	+5.1%
o/w LLPs	-15	+25.2%	-118	+7.7%
o/w Fees	2,120	+10.0%	4,220	+6.6%
o/w Trading	470	+1.7%	1,028	+11.1%
Total Costs	-2,298	-1.7%	-4.604	-1.2%
GOP	4,031	+11.0%	8,096	+11.8%
Net Profit	2,679	+15.9%	5,236	+19.7%
Cost / Income (%)	36.3%	-2.9p.p.	36.3%	-2.9p.p.
RWA EoP (bn)	276.9	-6.1%	276.9	-6.1%
RoTE	19.8%	+2.6p.p.	19.7%	+2.7p.p.
RoTE based on 13% CE ⁻	T1r 23.6%	+2.3p.p.	23.3%	+2.5p.p.

 $1H/1H^{1}$

1H KEY HIGHLIGHTS ACROSS OUR LEVERS



Data as of 30 June 2024, 1H figures and 1H/1H deltas unless otherwise specified

1H/1H

1. Accrued quarterly dividends on outstanding dividend eligible shares at the end of the quarter **2.** Including paid DPS in April 2023, or +14% 1H/1H without it **3.** Managerial figures

 $1H/1H^{2}$

GROWTH

Maintaining advantage through Risk, Operational and Capital excellence

An approach difficult to replicate, ensuring long-term sustainability

A QUALITY-DRIVEN APPROACH





- Quality focus: a decade of de-risking and vigilant origination resulting in a high-quality portfolio and a Net NPE ratio of 1.4%
- **Conservativeness:** strong coverage and highest overlays built over time ensure a structurally lower COR in 2024-26 in any macro scenario

Efficiency obsession: identification and elimination of inefficiencies in the organization, processes and businesses; re-investing savings in people and growth projects

Promoting a new way of working: with more ownership and less hierarchy. empowering our people and talents within a clear framework



- **Optimal capital allocation:** focusing on the most profitable and capital accretive clients and products segments
- Superior profitability portfolio mix: have worked through majority of inefficiencies, pruned subpar assets

UNIQUE, BEST-IN-CLASS LINES OF DEFENCE

OVERLAYS

To be released gradually to protect a structurally lower CoR or further propel profitability

NON-OPERATING ITEMS¹

Already sustained, yielding a low cost base in the future and an important buffer

EXCESS CAPITAL²

Protecting total distributions and/or allowing for strategic flexibility to further propel net > D income hence distributions



1. FY23 integration charges + expected minimum reduction in systemic charges FY24 vs FY23

2. Excess to the 12.5-13% management target range, calculated as of 2024, pro-forma for Basel 4 impact expected in 2025

Vodeno-Aion: enhancing our technology and a platform to enter new markets

Bringing in-house a new proprietary technology and a fintech to enter new client segments and markets



Tech company owning and managing a full proprietary core banking cloud-based platform and an independent Belgian bank operating on that platform with branches in Poland, Germany and Sweden

What Vodeno-Aion Brings Us

ACQUISITION OF NEXT GENERATION CORE BANKING TECHNOLOGY

Cloud-based, fully operational and scalable digital banking platform with comprehensive products for high-value segments (affluent & SME) across multiple channels, without any dependencies from 3rd-party core banking providers but fully competitive with them

IMPROVE EMBEDDED FINANCE OFFERING

Bolster our embedded finance proposition, delivering new services to marketplaces, e-commerce, retailers as well as providing Banking-as-a-Service for selected fintechs

> INVESTMENT c.370m¹ All cash

LIMITED CAPITAL IMPACT

COST-EFFECTIVE

Poland

INNOVATION AND

the broader bank

TESTING HUB

MARKET EXPANSION

Flexible platform to enter targeted

client segments or new European

leveraging a primarily digital bank

time to market and integrate new

solutions. We aim to start with

A sandbox for testing new solutions

and functionalities, which can then

be scaled and implemented across

model that minimizes costs. accelerates

markets profitably and guickly,

c.15bps CET1r impact EXPECTED Q4 2024 CLOSING²

ENHANCE IN-HOUSE TECHNOLOGICAL EXPERTISE

Integrate a team of expert technologists and data scientists, enhancing our capability to innovate and adapt swiftly to market changes

ENHANCED PROPOSITION FOR INDIVIDUALS & SMEs

Enhances our competitive edge in the digital banking landscape for SMEs and individuals, positioning us as a leader in innovation and customer experience

Further details available in Press Release of 24 July 2024

1. Total investment to acquire 100% of Vodeno and Aion Bank 2. Subject to regulatory approval



Confident to deliver on 2024 guidance and 2025-26 ambitions

	2024 GUIDANCI	2024 GUIDANCE			
Net revenue	>23bn 🕇	c. 10 bn1	Sustainable	EPS, DPS	
Cost of Risk	<20 _{bps}	calendar year distributions	Growth	Strong g	§rowth
Costs	< 9.5 bn	(c.3.1bn interim, o/w c.1.4bn cash dividend ² and c.1.7bn SBB)			
Systemic charges	-c. 0.4 bn vs FY23		High sustainable	RoTE	Costs
Net profit	> 8.5 bn		Profitability	>15%	Broadly flat⁵
EPS, DPS	Double digit growth ³	RATES⁵ 2023 3.43%			
RoTE	c. 16.5 %	2024 c.3.7%	Best-in-class sustainable	Total avg. a FY25-26	nnual distributions
OCG	>350bps 🛧	60% AVG. PASS-THROUGH ⁵	Distributions , supported	excluding inorgan	nic
Total distributions	In line with FY23⁴	already accrued at 1H24 2023 c.25% 2024 Slightly >30%	by OCG	Cash dividSBBs	dend policy ≥40%

Distribution subject to supervisory and shareholder approvals. The targets, outlook and trends on which the assumptions underlying the distribution ambitions are based on are forward looking assumptions, based on management current expectations and subject to potential change

o/w €3bn of cash dividend paid in April 2024, €1.1bn of FY23 share buy-back already executed in 1Q24 (i.e. not including the €1.4bn of FY23 share buy-back already executed during 2023 calendar year) and the €3.1bn related to the residual FY23 share buy-back, and circa €3.1bn FY24 interim distribution (o/w €1.7bn SBB, €1.4bn cash)
Expected to be paid in November 2024
Guidance FY24 net profit on expected average shares; assuming outstanding shares only net of the shares repurchased via residual calendar year SBB at an average price as of 18.07.2024 close
Ordinary distribution of at least 90% of Net Profit, capped at organic capital generation
Average 3M Euribor Rate. ECB Deposit Facility Rate "DFR" at 4% year end 2023, decreasing in 2024 (assumption)



Agenda

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ESG

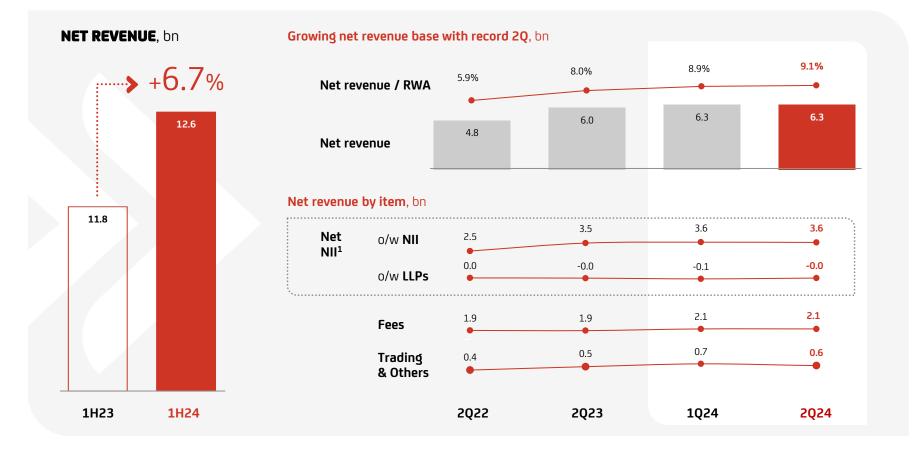
UniCredit at a glance

Financial highlights

Funding, liquidity and securitisation

Net Revenue

Up on growing Fees, resilient NII and solid Trading



CONSISTENT EARNINGS GROWTH ...

Earnings continue to grow (+6.7% 1H/1H, +6.0% Y/Y)

... IN A SELECTIVE, PROFITABLE, HIGH QUALITY WAY

Continuous focus on quality:

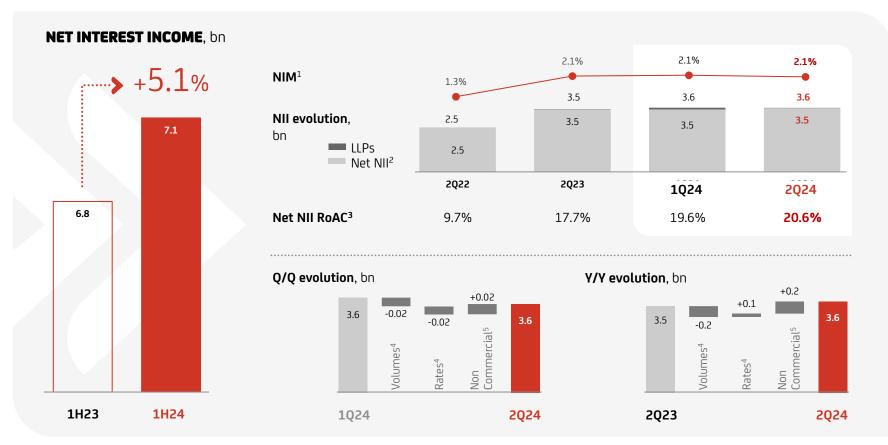
- Resilient, best-in-class Net NII well above COE
- Top tier Fees to Revenue, with strong upside potential
- LLPs still at low point and stable driven by conservative provisioning and writebacks
- Trading continues to be solid

OUTLOOK

Strong Fee growth over medium term and confirmed high quality NII above CoE

Net Interest Income

Resilient and highly profitable on its own merit



RESILIENCE & QUALITY DISCIPLINE

- Solid, stable NII (-0.4% Q/Q) despite rates down
- Relentless quality focus in last 3 years led to constrained growth but superior Net NII RoAC now reaching 20.6%
- Continuous shift in **lending mix** towards **higher profitability** and crossover segments and products
- Strong discipline on deposit pass-through management: 31.5% in 2Q24

NII SENSITIVITY

Pass-through ± 1p.p. = c.130m (annualized) Rates⁶ ± 25bps = c.140m (annualized)

OUTLOOK

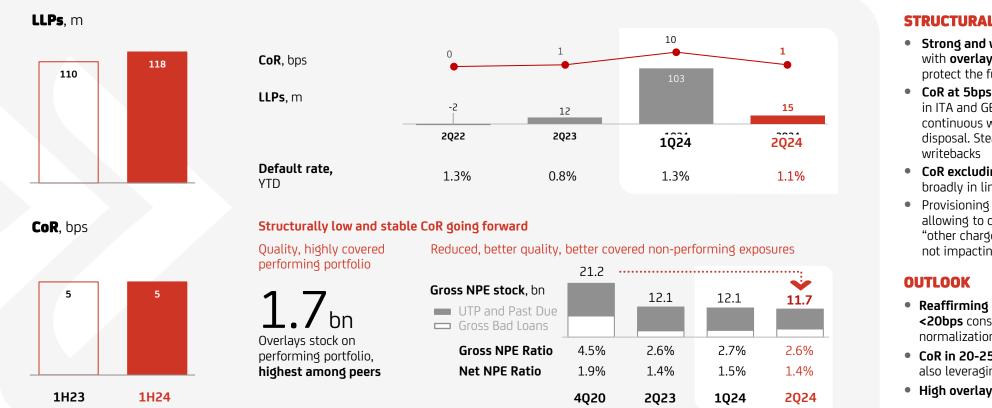
NII profitability above cost of equity even when rates normalize, and grow from there

Calculated as Interest income on average interest earning assets minus interest expense on average interest-bearing liabilities
 Stated NII net of LLPs
 Numerator calculated by adjusting the Stated NII by the C/I ratio (pro quota), LLPs and tax rate (always assumed flat at 30%, to neutralize the possible relevant volatility of this item). Denominator resulting from 13% CET1 * Credit and counterparty risk RWAs (average between RWA BoP and EoP)
 Impacts related to both deposits and loans
 Including structural hedge of core deposits in 2Q24: amount c.184bn, avg yield c.1.1%, duration slightly below 5 years

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Asset Quality and Cost of Risk

Structurally lower cost of risk protected by strong coverage



STRUCTURALLY LOWER TODAY

- Strong and well covered asset quality, with overlays stock remaining high to protect the future
- **CoR at 5bps in 1H, in line Y/Y**; stable¹ in ITA and GER, while CEE benefits from continuous writebacks and NPE disposal. Steady de-risking in RU led by writebacks
- CoR excluding Russia at 12bps in 1H, broadly in line Y/Y
- Provisioning and portfolio quality allowing to cushion increase in "other charges & provisions"² in RU, not impacting profitability
- **Reaffirming 2024 guidance to <20bps** considering possible normalization in overall COR
- CoR in 20-25bps area in 2025-26, also leveraging overlays
- High overlays to protect against spikes

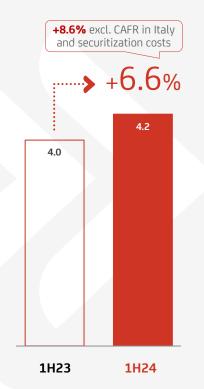
1. Stable Q/Q in Italy (exc. a largely state-guaranteed single name in 1Q24) and in Germany

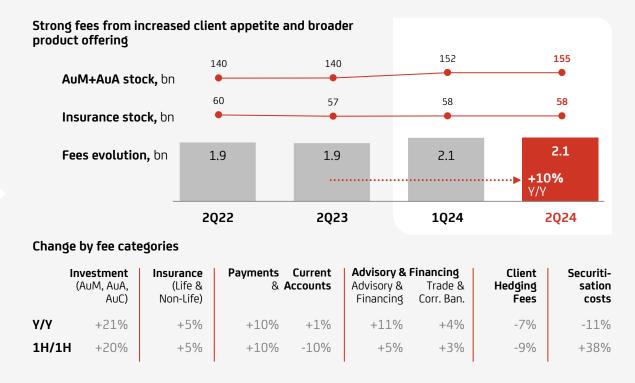
2. Other charges and provisions taken on Russia related to a trade finance transaction based on the current assessment of legal proceeding outcome and client reimbursement probability

Fees

Continued strong momentum across all main categories

FEES, bn





CONTINUED STRONG MOMENTUM

Fees growing +6.6% 1H/1H (+8.6% excl. CAFR and securitization costs) and +10% Y/Y with top-tier 34%¹ Fee to Revenues ratio

QUALITY AND DIVERSIFICATION

- Fee base **diversification** with strong momentum
- **Strong AUM fees** driven by volumes thanks to advisory activity and early rebalancing
- Sustained strength in Non-life insurance and payments
- Strong acceleration in **Advisory & Financing**, reflecting investments and a supportive macro

OUTLOOK

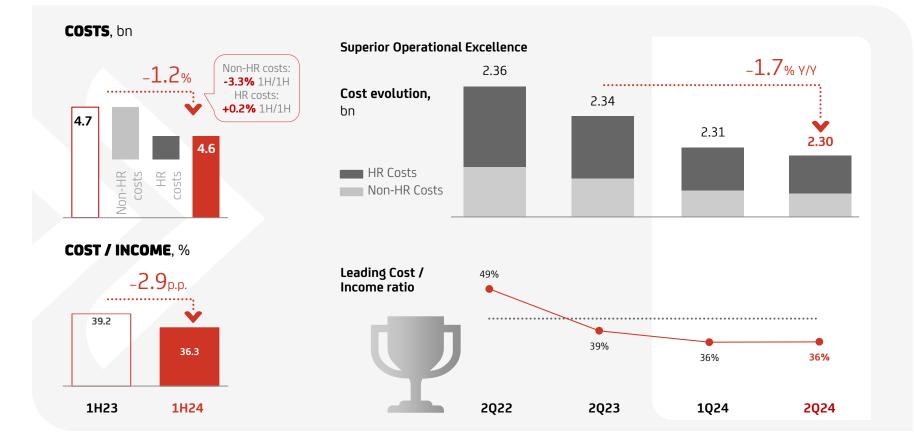
Targeting a **1.4bn² growth FY23-FY26** with product factories fully unlocking potential and further internalization

1. Fees and income from Insurance (Dividend or Net Insurance result) as of 2Q24

2. Not including potentially higher securitization costs and including revenue contribution from the Life JV internalization from non fee lines

Costs and operational efficiency

Continued discipline led to significant decline in spite of inflation and investments



CONFIRMING EXCELLENCE

- Continuing cost reduction (-1.2% 1H/1H, -1.7% Y/Y) despite inflation and ongoing investments
- Only bank to have reduced absolute cost base consistently quarter over quarter in the last two years¹
- **C/I leadership** thanks to both revenues increase and cost reduction

WINNING APPROACH

- **Streamlining** the organisation and processes, internalizing while reducing non-business-related costs
- **Offsetting inflation** of 3.4% in UniCredit footprint²

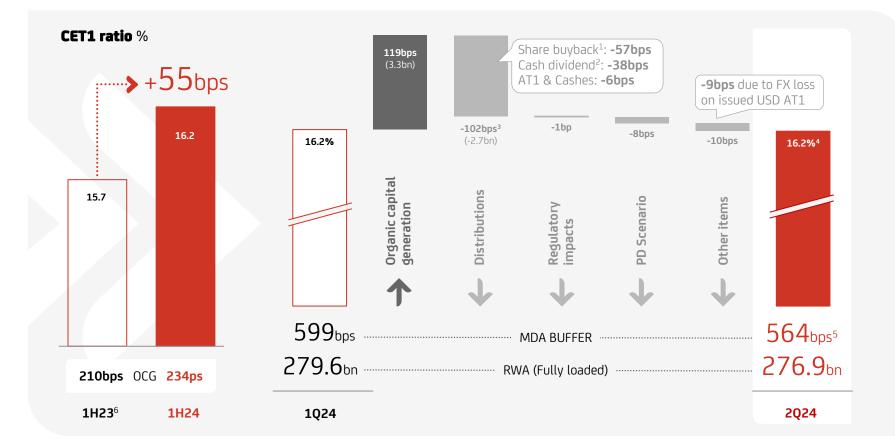
OUTLOOK

Continue investing in our people, factories and digital, while maintaining cost base broadly flat³

Absolute cost reduction 1Q22-1Q24. excluding inflation relief and increase in variable payments. Peer group: BBVA, BNP Paribas, Commerzbank, Credit Agricole S.A., Deutsche bank, ING, Intesa San Paolo, Santander, Société Générale
 Data for the Group including Russia as of 1H24 (forecast only for Bosnia)
 Same perimeter assumed

RWAs and Capital efficiency

Excellent organic capital generation continues



QUALITY GROWTH

- Unique capital generation capability due to focus on above CoE riskadjusted profitability and pro-active and disciplined capital deployment
- Another quarter of best-in-class OCG, at +119bps: strongest quarter ever

BUILDING CET1 DESPITE SUPERIOR DISTRIBUTIONS

 CET1r +32bps vs FY23 and +55bps vs 1H23⁶. Broadly in line Q/Q, while accruing 5.2bn in 1H24 - 2.7bn in 2Q24 - or 100% of Net Profit

OUTLOOK

- Maintaining best-in-class OCG going forward, to support excellent ordinary distributions; excess capital deployment on top
- 2024 interim distributions of c.3.1bn, o/w c.1.4bn cash dividend⁷ and c.1.7bn SBB

Subject to supervisory and shareholder approvals
 Cash dividend accrual at 40% of Net Profit
 On top of 2.7bn Cash dividend + SBB, it includes additional 0.2bn from AT1 & Cashes coupons
 As of 30 June 2024: +10bps parallel shift of BTP asset swap spreads has -3bps (-84m) pre and -2.2bps (-61m) post tax impact on the fully loaded CET1 ratio
 MDA buffer including a gap of 45bps vs. the
 Computed on 2023 accrual, pro-forma for full 2023 distribution pay-out
 Expected to be paid in November 2024



UniCredit at a glance

Financial highlights

ESG

Funding, liquidity and securitisations



Group Funding Plan well advanced. Lower secured funding expected



Italy
 Germany
 Central and Eastern Europe¹

- UniCredit S.p.A. acts as the Group Holding as well as the Italian operating bank and is the MREL issuer under Single-Point-of-Entry (SPE)
- Geographical footprint and well-established name with recognition in domestic markets provides for funding diversification
- 2024 Funding plan execution well advanced:
- **Unsecured institutional funding** *de facto* **completed**, with public issuances out of UC Spa encountering strong demand, high quality/granular books and solid performance on the secondary market, **validating investors' appetite**
- Networks' issuances to follow a more linear pattern
- Lower secured funding execution expected for 2024, with max. 1 or 2 further transactions, thanks to the Group's solid liquidity position

		Group		lta	Italy		nany	CE & EE	
	2023 Realized	-	Already Issued ³	2024 Budget	Already Issued ³	2024 Budget	Already Issued ³		Already Issued ³
Covered Bonds and Securitizations ²	10.5	up to 8.3	~ 1.6	up to 2.5	-	up to 2.7	~ 0.8	up to 3.1	0.75
Instruments via networks ⁴	4.3	up to 6.3	~ 3.1	up to 5	~ 3.0	up to 0.8	-	up to 0.5	~ 0.1
Institutional Senior Pref. and Non Pref.	3.1	up to 4.2	~ 4.4	up to 3.7	~ 4.3	up to 0.3	~ 0.1	up to 0.2	-
AT1 and T2	-	up to 2	1.0	up to 2	1.0	-	-	-	-
Total	~ 18	up to 20.8	~ 10.1	up to 13.2	~ 8.3	up to 3.8	~ 0.9	up to 3.8	~ 0.9

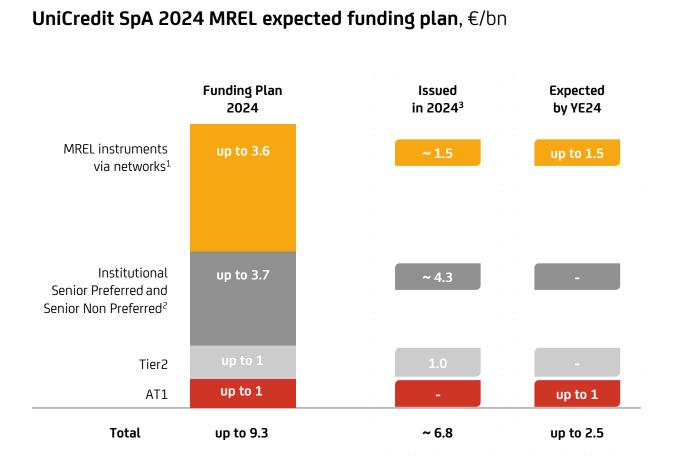
2024 Budget - Volumes (€/bn)

1. Austria, Bosnia and Herzegovina, Bulgaria, Croatia, Czech Republic, Hungary, Romania, Russia, Serbia, Slovakia and Slovenia

2. Other secured funding sources like supranational funding not included 3. As of 12 July 2024 4. Senior bonds and Structured Notes



MREL Funding Plan at c.75%. Strong capital position limiting needs



Main drivers

Overall MREL Funding Plan 2024 executed for c.75%, with public issuances of 1bn Tier2, 3bn SNP and 1.25bn SP taking advantage of the significant tightening versus EU peers, as recognition of UniCredit's outstanding performance and strong balance sheet

2024 Institutional MREL funding *de facto*

completed. Potential pre-funding for 2025 will depend on market conditions

Strong capital position limits capital needs:

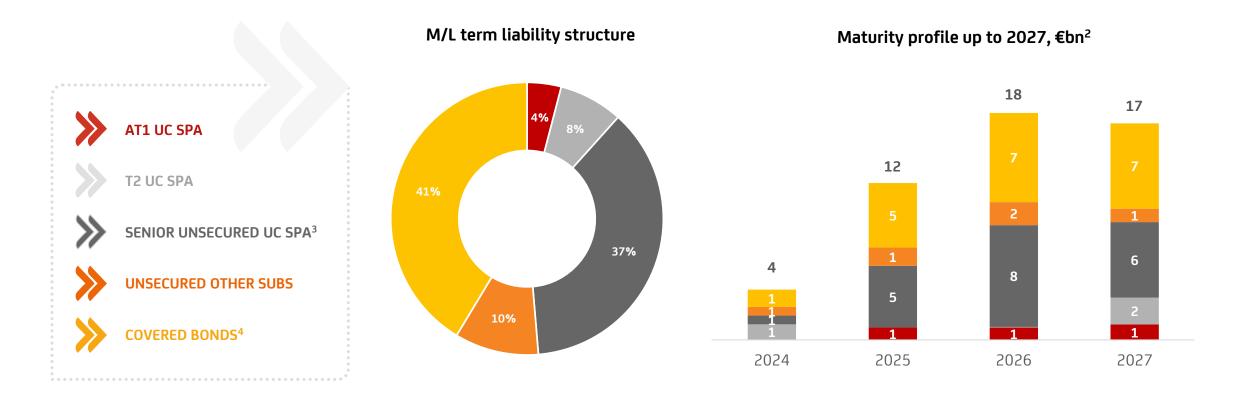
- Early redemption of 1bn Tier2 due Feb24 exercised. No further Tier2 expected by YE24
- Early redemption of USD 1.25bn AT1 due Jun24 exercised. Up to 1bn AT1 might be issued in case of conducive market conditions and based on balance sheet development and projections



1. Including eligible structured notes; volumes gross of expected buy back flows 2. Senior Non Preferred to meet MREL subordinated requirement 3. As of 12 July 2024

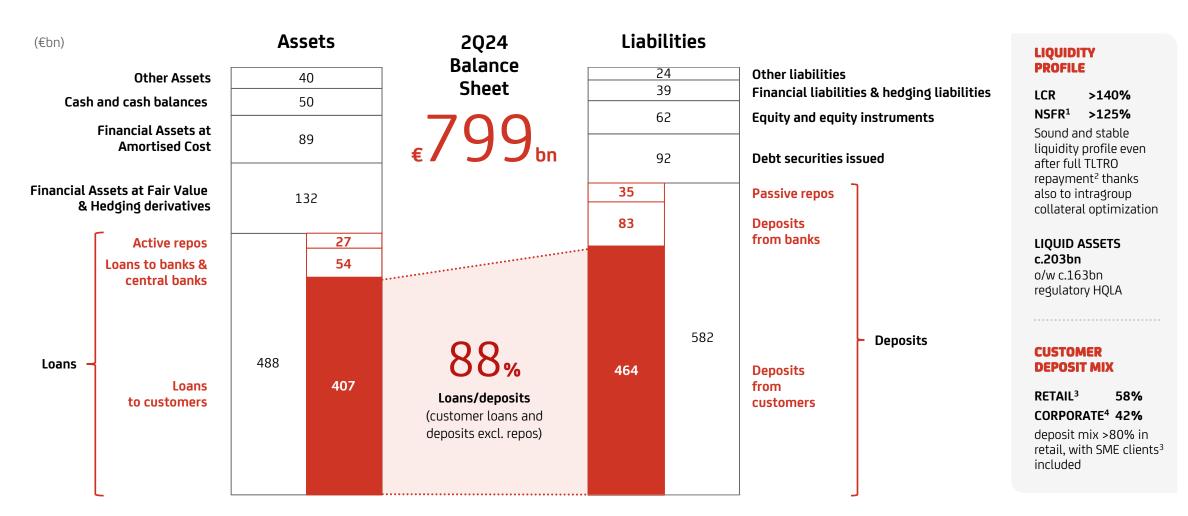
Balanced profile with contained upcoming redemptions

Group liabilities structure breakdown¹



1. Managerial data as of 30 Jun 24 2. Redemption profile is based on contractual maturity for bullets and on the 1st call/reset date for callable bonds. For certain instruments, the call exercise is subject to pre-emptive authorization by the competent authority and this mapping should not be seen as guidance on their actual exercise 3. Including instruments placed through networks 4. Including Securitizations

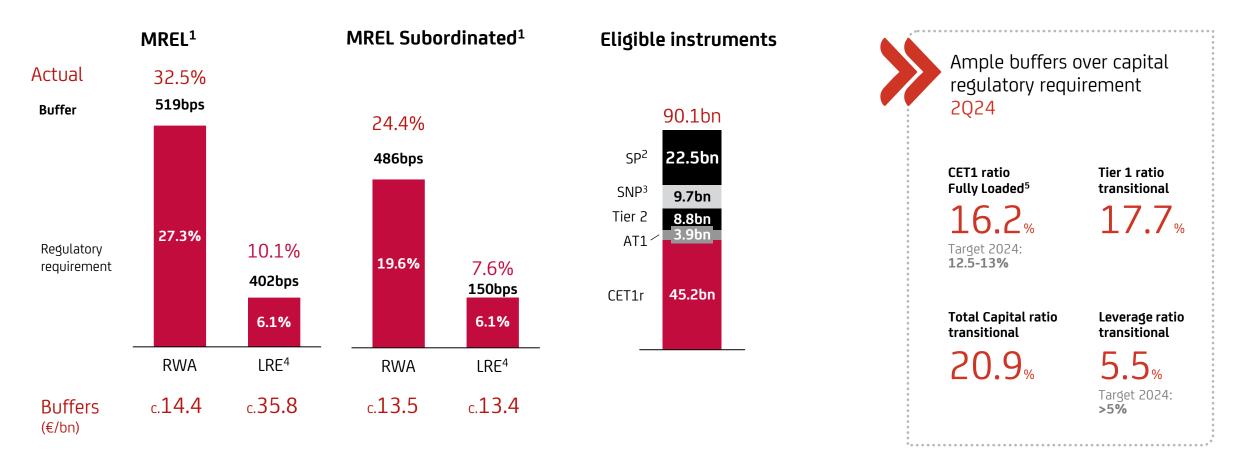
Balance sheet and liquidity profile



1. Managerial figures 2. Total TLTRO drawn 106.8bn, fully repaid in Mar 2024 3. "Retail" includes Individuals (mass market, affluent, Private and Wealth Management) and micro-business clients. 4. "Corporates" includes Small, Medium, Large (the latter including also most of FIG - Financial Institutions Group) clients and central functions (relationships with counterparties, classified Accounting wise as "Customers", held by Treasury or by Corporate Centres for liquidity management purpose)



Ample buffers over MREL requirements



1. Since UniCredit is no longer designated a G-SIB, TLAC requirement not applying from 1st Jan 24 2. Senior Preferred (SP): Including eligible structured notes (e.g. certificates) and deposits

3. Senior Non Preferred (SNP) 4. Leverage Ratio Exposures (LRE) 5. CET1 ratio Transitional 16.3% as of 2Q24

Covered Bonds (CB) program

				ITALY	GERI	MANY	AUS	TRIA	CZECH REPUBLIC
R	UniCredit is a key			Mortgage	Mortgage	Public Sector	Mortgage	Public Sector	Mortgage
	mortgage provider and a leading Covered Bond issuer in Italy,	-	m size (Euro) ty (soft-bullet) (hard-bullet)	35 _{bn}	50 _{bn} ✓ ⁶	50 _{bn} ✔ ⁶	40 _{bn} ✓ ⁶	40 _{bn} ✓ ⁶	10 _{bn}
	Germany Austria and Czech Republic	Rating	(Moody's)	Aa3	Aaa	Aaa	Aaa	Aaa	Aa2
		Key data ¹	CB outstanding	19.0 bn	26.8bn	5.9 bn	7.7 bn	2.5 bn	4.4bn
	Low risk profile as collateral mainly in attractive regions and low >90days past due rate	nainly in gions	Cover Pool outstanding	30.7 bn ⁵	34.4bn	8.1 bn	17.5bn	5.7bn	7.5bn ⁹
			Overcollateralization	65.7%	28.4%	36.2%	128%	126%	69.5%
			Mix (resi / commercial)	99.1% / 0.9%	71.2% / 28.8%	n/a	80.9% / 19.1%	n/a	72.5% / 27.5%
			Weighted avg. cLTV	46.9%	51.1% ⁷	n/a	43%	n/a	58.7%
			Residual Maturity ²	8.8 yrs	6.8yrs ⁸	12.9yrs ⁸	10.6 yrs	9.0 yrs	17.0yrs
ے€	€ High level of collaterisation,		Interest rate (floating / fix)	35% / 65%	17% / 83%	19% / 81%	43% / 57%	40% / 60%	19% / 81%
	especially on the mortgage portfolio		Portfolio >90days due	19bps	2bps	0 bp	0 bp	0 bp	0bp
			ECB Eligibility ³	~	\checkmark	\checkmark	~	~	\checkmark
			HQLA Eligibility ⁴	(Level 1)	(Level 1)	(Level 1)	(Level 1)	(Level 1)	(Level 1)

Program data as of 30.06.2024
 Residual maturity corresponding to average weighted life maturity
 Generally valid except for specific instruments (e.g. Namenspfandbriefe) not complying with ECB eligibility criteria
 Generally valid for benchmark size, according to Liquidity Coverage Ratio (LCR) Delegated Act
 Including 0.8 bn short term exposure to credit institutions in compliance with art. 129 par. 1 c) of reg. EU 575/2013
 Possibility of maturity extension by the Cover Pool administrator, according to Article \$30 of the German Pfandbrief Act and according to \$22 Austrian Pfandbriefgesetz
 Average loan-to-value ratio, weighted using the mortgage lending value according to section 28 para. 2 no. 3 of German Pfandbrief Act
 According to \$28 of the German Pfandbrief Act
 Regional split of mortgages distribution: 70% Czech Republic and 30% Slovakia

ARTS program to be expanded

ARTS: a single program for Securitisations cross assets and regions

In 2024, plan is to strengthen the ARTS program by executing transactions on already securitised segments, with the ambition to expand both in terms of new asset classes and new legal entities

LEs already active in securitisationsLEs with potential for securitisationsOther LEs



	4Q21-2023	2024
ITALY	 Residential Mortgages Large Corporate SMEs & MidCap Consumer Leasing Renewable Energy 	Already securitized segments through benchmark transactions, with potential to explore new asset classes
GERMANY	 SMEs & MidCap Large Corporate 	Ambition to confirm UCB GmbH as active part of Group SRT strategy, focusing on already securitized asset segments
CE & EE	 SMEs & MidCap from Bulgaria 	Focus on expanding activity into new legal entities

Performance recognized in improved stand-alone creditworthiness

	STANDARD &POOR'S		Moody's		FitchR	Ratings
ØUniCredit	BBB / Stable / A-2	21	Baa3 / Stable / P-	3 ¹	BBB / Stab	le / F2 ¹
Covered Bonds (Italian OBG I / OBG II) ²	AA- / n.r.	UniCredit's stand-alone rating	Aa3 / Aa3	UniCredit's deposit and senior	AA / n.r.	UniCredit's issuer rating stands at
Counterparty / Deposit rating ³ Senior Preferred / Outlook / Short-Term Senior Non Preferred Tier 2 Additional Tier 1 Stand-alone rating ⁴	BBB+ BBB / Stable / A-2 BBB- BB+ n.r. bbb+	is at 'bbb+', +1 notch above Italy Strengthening of Bank's earnings capacity is expected to continue supporting its capitalization and providing substantial buffers against potentially deteriorating economic conditions Asset quality metrics will likely remain close to that of large geographically diverse banks operating in Europe	Baa1 Baa1 / Negative ⁷ / P-2 Baa3 ⁷ Ba1 ⁷ Ba3 ⁷ baa3	<pre>preferred ratings are +2 notches higher than the Italian Sovereign rating at 'Baa1' Deposits' outlook was improved to 'Stable' in Nov'23, while outlook on Senior Preferred remains 'Negative' The financial profile has been upgraded by +2 notches to Baa1 due to improvement of our stand-alone creditworthiness, while the assigned stand-alone rating remains capped by Italy at Baa3</pre>	BBB+ BBB / Stable / F2 BBB- BB+ BB- bbb	 'BBB' / Stable and reflects the improved profitability, the rigorous risk approach, and capitalization Fitch expects that UniCredit's tight risk discipline will help mitigate asset-quality pressures at times of uncertainty for its operating environment Deposits at 'BBB+', +1 notch above the sovereign as it is expected that UniCredit will maintain sufficient capital buffers to meet the minimum requirement for own funds and eligible liabilities (MREL)
HypoVereinsbank Member of UniCredit	(A-) / BBB+ / Stable	/ A-2 ¹ / [bbb+] ⁴	(A1) / A2 ⁵ / Stable / P-1	l ¹ / [baa2] ⁴	(A-) / A- / Stable / I	F2 ¹ / [bbb+] ⁴
Bank Austria	(A-) / BBB+ / Stable	/ A-2 ¹ / [a-] ⁴	(A1) / A3 ⁶ / Stable / P-2	2 ¹ / [baa2] ⁴	Not rated	

Order: (Counterparty)/Long-term senior unsecured debt rating / Outlook or Watch-Review / Short-term rating
 Soft bullet/Conditional pass through
 Rating shown: S&P: Resolution Counterparty Rating; Moody's: Long Term Counterparty Risk Rating and Deposit Rating; Fitch: Deposits rating
 Stand-alone rating
 Deposit and long-term senior unsecured debt rating
 Long-term senior unsecured debt rating
 Long-term senior unsecured debt rating
 Negative outlook on Moody's Senior Preferred rating, while outlook on Deposits is Stable (i.e. there is no Negative outlook on SNP, Tier 2, and AT1)



UniCredit at a glance

Financial highlights

Funding, liquidity and securitisations

ESG



Updated ESG Targets: focus on more meaningful penetration for 2024



From ESG volumes ... ESG Lending¹ Slightly below on 13% ... to ESG penetration environmental lending with 22.2bn, while outperforming on social lending with 11.1bn 15% Focus on **ESG share over total** since Jan 2022 business for a more transparent view on UniCredit's ESG performance ESG Investment Products² 52% Positive year progress with 3 indicators netting out overall improved ESG penetration market effects not related to rate at 52% (c.102bn stock) 50% ESG: ESG lending over MLT loans at 1H24 vs 48% at Dec 2023 new production, ESG investments products penetration rate over total stock. Sustainable bonds Sustainable Bonds³ over total bonds Good performance with 30.1bn 20% since Jan 2022 with focus on Subject to evolution of ESG Corporates and Financial regulation, expected to further Institutions in alignment with 15% mature over 2024 Group Strategy **ESG** Penetration 1H24 Actual FY24 Target

1. KPI calculated as ESG new production Including Environmental, Social and Sustainability linked lending, divided by MLT loans new production in given year

2. Based on Art. 8 and 9 SFDR regulation 3. LT Credit. KPI calculated as ESG All regions' bonds, including sustainability linked bonds, divided by all regions' bonds for given year



Leading by example and supporting our clients' green and social transition

Environment

Promoting sustainable financial instruments

c.6.5bn

own Green Bonds issued since 2021

of total amount

o/w Senior Green Bonds

3 (1bn, Jun21; 1bn, Nov22; 075bn, Nov23)

o/w Green Mortgage Covered Bonds

2 (0.5bn, Sep21; 0.5bn, Sep22)

3 (0.5bn, May22; 0.75bn, Feb23; 0.75bn, Jan24)

2 (0.06bn, Sep21; 0.047bn, Sep23)

1 (0.5bn, Jun23)

Proceeding implementing our Net Zero Transition **plan** and advancing on **Net** Zero target setting (see next slides for more details)

Partnership with **Open-es:** supporting our corporates in a just and fair transition

Socia

Promoting sustainable financial instruments

1 own Social Bond (**155m**, Sep21)

Communities initiatives



UniCredit per l'Italia – third edition in 1024

59.6m FY23 contribution vs. 36.5m in FY22 FY23 contribution to communities

Member of Venice Sustainability Foundation

UniCredit Foundation



enhanced funding to UniCredit Foundation in 2024



contributed to support vouth education across Europe in 2023¹

Education and awareness beneficiaries



5()4_{\u03cb}

Financial education ESG Awareness

Launched **Skills for Transition** social programme to deliver training to young people and companies expected to be impacted by the green transition



CEO & Top Management remuneration²



weight of long-term performance linked to ESG business. DE&I ambitions. Climate risk

Solid diversity, equity and inclusion framework

- DE&I Global Policies and Guidelines³
- Holistic well-being approach⁴
- Training on DE&I, ESG and Climate change

- 1000+ Employee Networks active members on several diversity traits⁵ across Group countries

Female

BoD



50% 33%

Leadership team

International presence



37%	
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Leadership team

1. 20m, o/w 12m 3-year partnership with Junior Achievement Europe and Teach for All to enhance education 2. On top of long-term scorecard, short-term scorecard envisages a 20% weight linked to the Group culture goal "Winning, the right way, together" 3. Inclusive language, recruitment, gender transition & pronouns in e-mail signature (on voluntary basis) 4. Five pillars (mental, physical, social, career & financial) to support employees in the entire employment lifecycle 5. LGBTQIA+, Gender, STEM, Disability, Cultural Diversity, Generations, Caregiving



Main strategic commitments supporting our ESG stance beyond climate



 Oct 21: signed Net Zero Banking **Alliance** commitment to reduce emissions on lending portfolio

Jan 23: set baseline and 2030 interim targets on Oil&Gas, Power and Automotive

- NET ZERO BANKING ALLIANCE (NZBA)
- Jan 24: set baseline and 2030 interim target on Steel, in line with Sustainable Steel Principles
- March 24: defined Net Zero transition plan and reported first baseline monitoring on Oil&Gas. Power and Automotive
- July 24: set baseline and 2030 interim targets on Shipping and Commercial Real Estate; defined baseline on Residential Real Estate



Signed the **Sustainable** Steel Principles that set common standards for Steel sector decarbonization

Defined and disclosed portfolio alignment score for UniCredit Steel portfolio



EOUAL WORK

UNEP-FI FOR

& INCLUSION

FINANCIAL

HEALTH

 Achieve gender equity at all organisational levels and promote a more diverse. inclusive and sustainable workplace

 Allocated c.100m to close the Non-Demographic Gender Pay Gap on an equal pay for equal work basis during 2022-2024

• In 2023, further **c.17m** invested (c.30m already invested in 2022) leading to a significant reduction of Gender Pay Gap EQUAL PAY FOR (GPG) on comparable roles to **2.0%**¹

- Promote universal financial inclusion and foster a banking sector that supports the financial health of all clients
- Define concrete actions to promote the financial inclusion focusing on young people:
- by increasing the percentage of young clients, aged 17 to 30, with two or more active UniCredit financial products from different categories (transactional, loans, investment)
- by increasing the percentage of new UniCredit clients that are young people, per month
- Disclosure of the first Group results FY23 published in our last Principle Responsible Banking (PRB) Report:
- percentage of young clients with two or more active UniCredit financial products (from different categories): 12.6% versus a target of 12.3%
- percentage of new UniCredit clients that are young people: 35.5% versus a target of 36.2%



BIODIVERSITY

- Signed the Finance for Biodiversity Pledge (FfB) to improve collaboration, knowledge sharing and engaging with companies
- Participation to publication of a **quide** of FfB for financial institutions titled "Unlocking the biodiversity-climate nexus"
- Joined the UNEP FI PRB Biodiversity **community** supporting banks biodiversity journey and publication of the **Nature** target setting Guidance for Banks
- Published our first Natural Capital and **Biodiversity Statement**, setting the peace for our ambitions

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CIRCULAR

ECONOMY

- Joined the Ellen MacArthur Foundation to support and accelerate the transition to a circular economy
- Joined the Pollution and Circular Economy group of UNEP FI PRB to raise awareness and build capacity on these topics
- Joined the UNEP FI PRB Circular Economy **community** supporting banks journey and publication of the Circular economy as an enabler for responsible banking - Driving the nexus with environmental and social impact

1. Non-Demographic Gender Pay Gap. FY2022 Non-Demographic Gender Pay Gap was equal to 2.6%



STEEL

New 2030 Net Zero targets set on Shipping and Commercial Real Estate

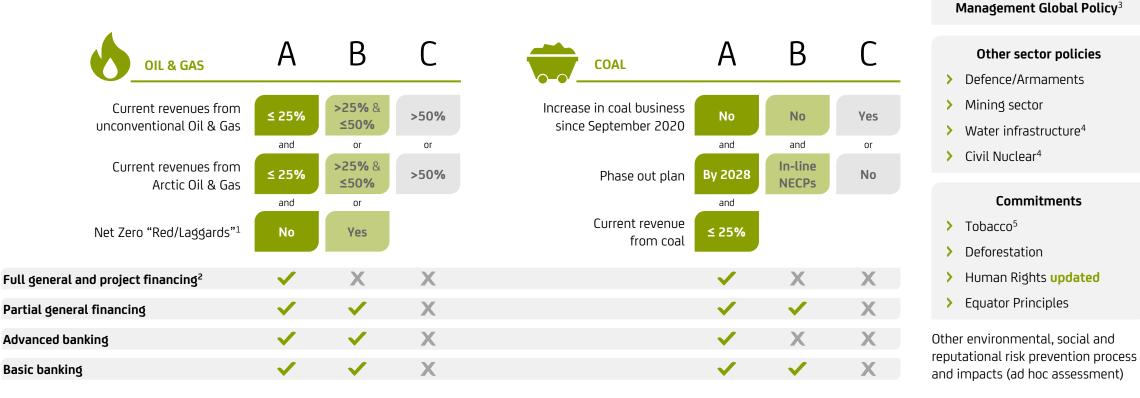
		UniCredit Desigr	n Elements			Baseline		Progress	Target
Sector	Value chain	Primary metric ¹	Emission coverage		Year	Measure	Value ²	2022 vs 2021	By 2030 ²
Shipping NEW	Shipping Operators ³	Physical intensity	Scope 1, 3 – WTW ⁴	>>	2022	Passenger: gCO2e/ GT-nm Merchant : gCO2e/ dwt-nm	14.1 9.5	-	-30%
Commercial NEW Real Estate ⁵	RE operators – building owners (asset financing)	Physical intensity	Operational emissions ⁶	≫	2022	kgCO2e/ m2 ⁷	44.2	-	-44%/-55%
Residential Real Estate ⁵	Homeowners (mortgages)	Physical intensity	Operational emissions ⁶	≫	2022	kgCO2e/ m2 ⁷	36.3	-	-
Steel	Crude steel producers ⁸	Physical intensity	Scope 1, 2 and 3 ⁹	≫	2022	tCO2/tSteel Align	1.45 ment Score: -0.69	-	1.11
Oil & Gas	Full value chain	Financed emissions	Scope 3 ¹⁰	≫	2021	MtCO2e	21.4	-10%	-29%
Power generation	Generation only	Physical intensity	Scope 1	≫	2021	gCO2e/kWh	208	152	111
Automotive	Road vehicle ¹¹ manufacturers	Physical intensity	Scope 3 ¹⁰ – Tank to Wheel	>>	2021	gCO2/vkm	161	165	95

Physical intensity is exposure weighted;
 Baselines and targets could be updated over time according to guidance and methodology evolutions and/or data quality enhancements;
 Including asset financing and general-purpose loans.
 Well to Wake approach including Scope 3 Category 3;
 Considered only Italy, Germany and Austria UniCredit geographies;
 Include clients' Scope 1, 2 or Scope 3 for building owners that leased assets;
 Excluding pure re-rollers and including crude steelmakers downstream activities (i.e., production of steel products, sales and transportation);
 Category 1 Purchased goods and services and Category 10 Processing of sold products (all emissions in the Fixed System Boundary included);
 Scope 3 category 11;
 Light duty vehicles;
 Green financing allowed beyond 2028 only for clients that are not coal developers (no increase in coal business since Sep. 2020) and with a phase out plan in line with Local National Energy and Climate Plan



Strong environmental, social and reputational risk management and policies

Client applicability

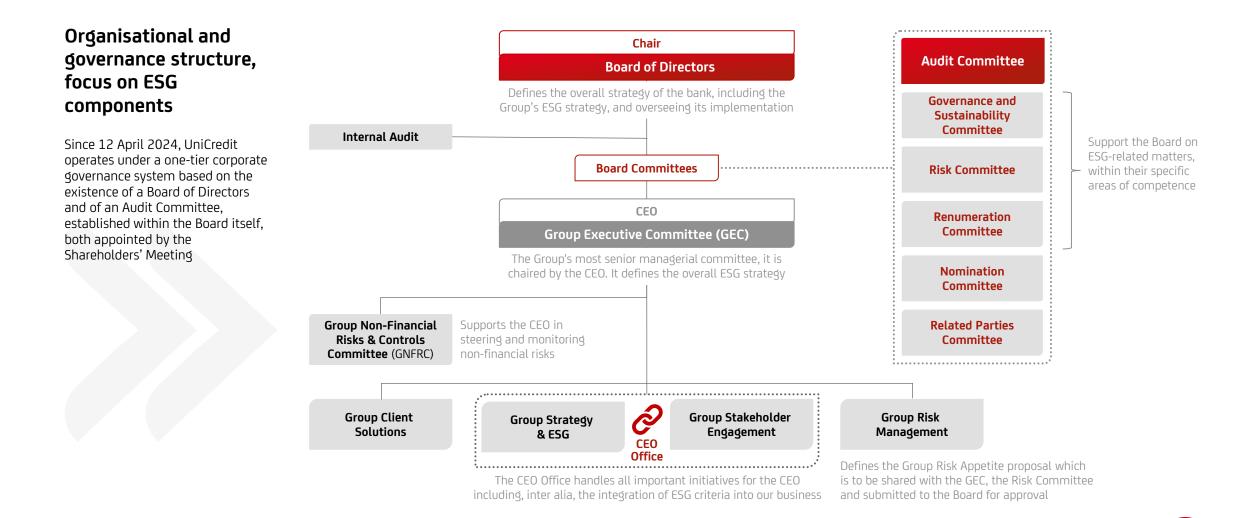


Clients identified as Red/Laggards based on Net Zero Clusterisation (Upstream and Midstream only), considering Environmental Impact (based on financed emissions vs. UCG portfolio) and Client Transition Strategy.
 These clients have high environmental impact vs. UCG portfolio and are not committed to a transition strategy.
 Activities restricted by the above profile exclusions (i.e. Coal related, Unconventional and Arctic region Oil & Gas related)
 It provides the Group's definition of "Reputational Risk" and defines a set of principles and minimum governance requirements for assessing and controlling reputational risk in the Group
 Adoption of the cluster framework for clients in order to streamline the risk assessment process
 Stop financing companies who manufacture/produce tobacco



Group Reputational Risk

Supporting the integration of ESG into UniCredit's strategy



Delivering on commitment to sustainability

3023



environment programme Principles for Responsible Banking

As signatory bank of the Principle for Responsible Banking (PRB) Commitment on Financial Health and Inclusion, UniCredit set new targets for 2025 for young people: (i) increase the % of young clients with two or more active UniCredit financial products; (ii) increase the % of new UniCredit clients that are young people



UniCredit awarded best rating among Italian banks by Standard Ethics, based on the sustainability principles promoted by the UN,

OECD and European Union



In partnership with Junior Achievement Europe, UniCredit Foundation launch "Re-power your future", to prevent early school leaving, and invest 6.5m in a cross-country 3-year program



ESG RATINGS

MSCI rating upgraded to "AA" from "A" thanks to the bank's efforts to strengthen its focus on social issues and recognition of robust integration of ESG practices into lending

Sustainalytics score improved to "14.2" from "18.3" (the lower the better) mainly thanks to improvement in the Product Governance and ESG integration – Financials practices, including controversies management

MOODY'S | ESG Solutions

Improved to "64" from "60" (Advanced) mainly thanks to improvement in governance and social areas, including controversies management



4023

pan-European bank to win a Global EDGE Certification for gender equity and inclusion

UniCredit is the first



For the eighth year in a row, UniCredit has been officially certified by the Top Employers Institute for its continued commitment to the concrete wellbeing of employees achieved through excellence in HR policies and people practices



emeafinance Europe • Middle East • Africa

Best Bank for Sustainability in Central and Eastern Europe (CEE)



Best Bank for ESG in Austria and in Czech Republic



UniCredit ranked for the third year in a row in the Top 100 Globally for Gender Equality by Equileap: #2 in Italy (the only bank) and #18 in the global financial sector

2Q24

💋 UniCredit

'UniCredit for CEE' initiative launched with over 2.6bn financial and advisory solutions for SMEs to grow and confront the issues associated with the green transition transition



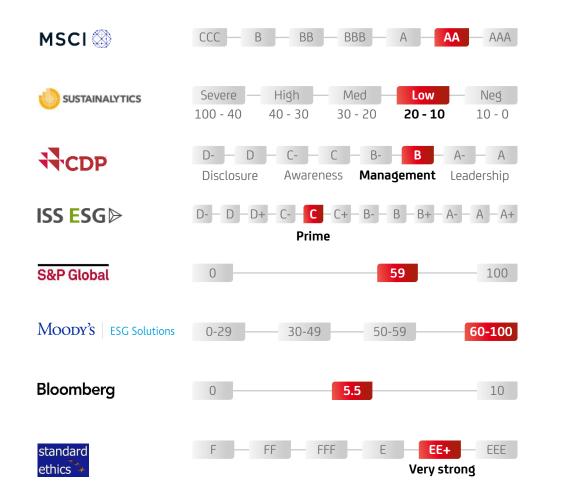
Best Bank for ESG in Italy, Bosnia, & Herzegovina and Romania



Milano Finanza Innovation Award in the Talent category "Attracting and developing the best talents" for the project "Unlock the invisible"



ESG ratings and indices: our efforts recognised thanks to improvements



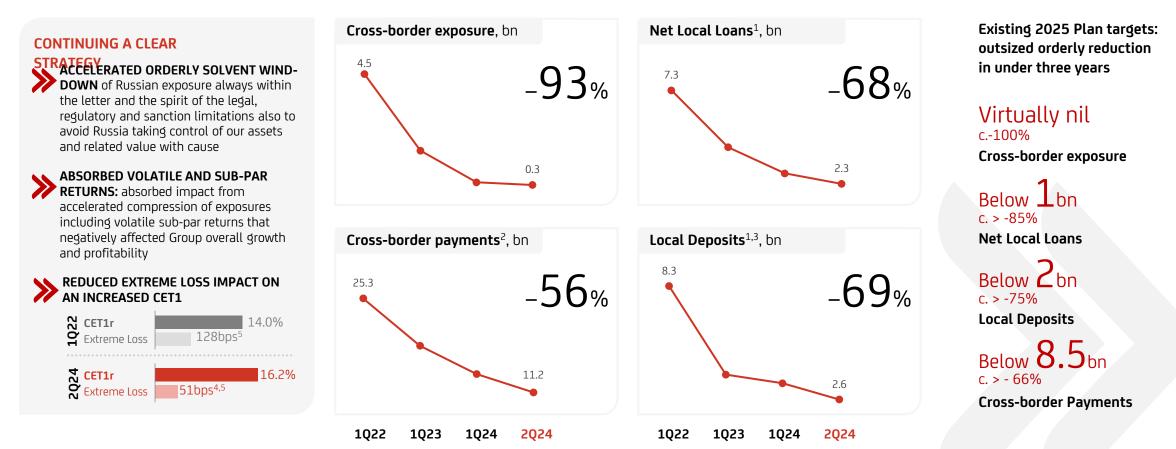
- Rating upgraded to "AA" as of July 23. Included in the Bloomberg MSCI Green Bond Index
- Improvements in efforts to manage social risks and robust integration of ESG practices into lending
- ESG Risk Rating improved at "14.2" from "18.3", within the low band, as of December 2023
 Low exposure to and strong management of material ESG issues
- Positioned within the **upper Management band** with "B" score as of December 2022
- Average rating for Financial services is "B-", for Europe is "B" and the Global Average is "B-"
- Score at 54.46 (1 decile rank) as of Jul 23. Prime companies are industry sustainability leaders
- Ranked among the top 10% of companies within the sector with the highest relative ESG performance
- ESG score dropped to 59 from 65, but percentile ranking improved to 90th from 74th as of Feb 24
- Included in the Dow Jones sustainability diversified indices
- As of October 2023: 64 (Environment); 62 (Social), 67 (Governance)
- Included in the Euronext MIB ESG index
- 2022 ESG score: 5.2 (Environmental); 5.1 (Social); 6.6 (Governance)
- 2022 ESG Disclosure score at 65.7, o/w 59.7 (Environmental); 40.5 (Social); 96.8 (Governance)
- EE+ (very strong) top rating in the Italian bank sector. Example of EU excellence in sustainability
- Included in the Standard Ethics indices: European Best in Class, 100, Banks, and Italian Banks





Orderly accelerated solvent wind-down of our Russian activities

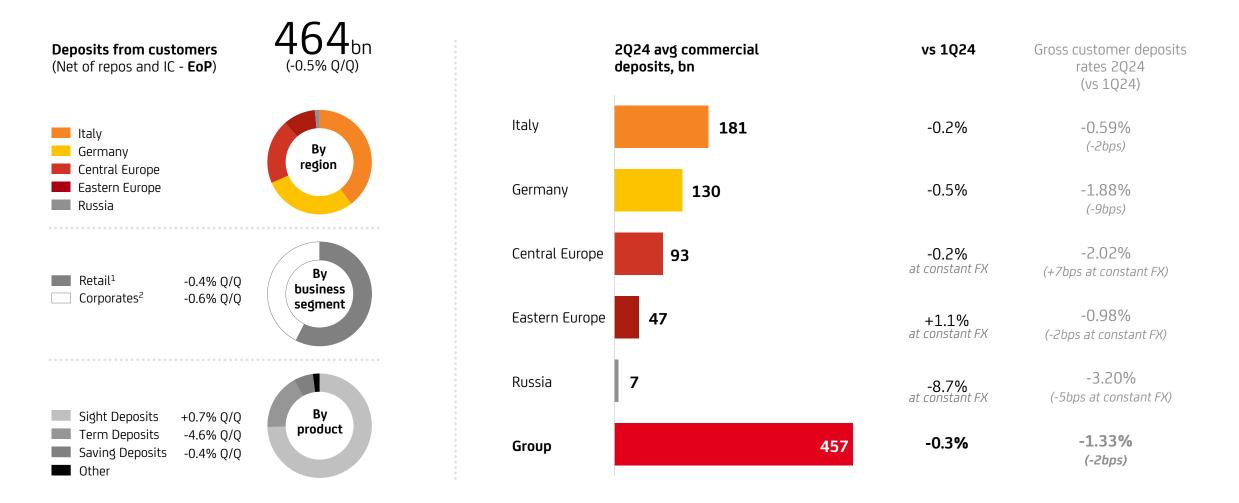
Russia contribution to Group steadily decreasing: drag to growth and profitability but minimum losses



Loans net of provisions, figures excluding Russian subsidiaries of international Groups
 Quarterly figures for total cross-border payments in currencies other than RUB
 Net of AO Bank deposit at UC SpA
 -63bps including impact from threshold deduction. The basket of Significant Investments in Financial Sector Entities + DTA from temporary differences which exceeds the Threshold equal to 17.65% of CET1 capital is deducted from Capital, while the one below threshold generates RWA at 250%
 128 bps is gross extreme loss assessment as per p.3 1Q22 market presentation, while 51bps are residual, meaning not already reflected in actual CET1r

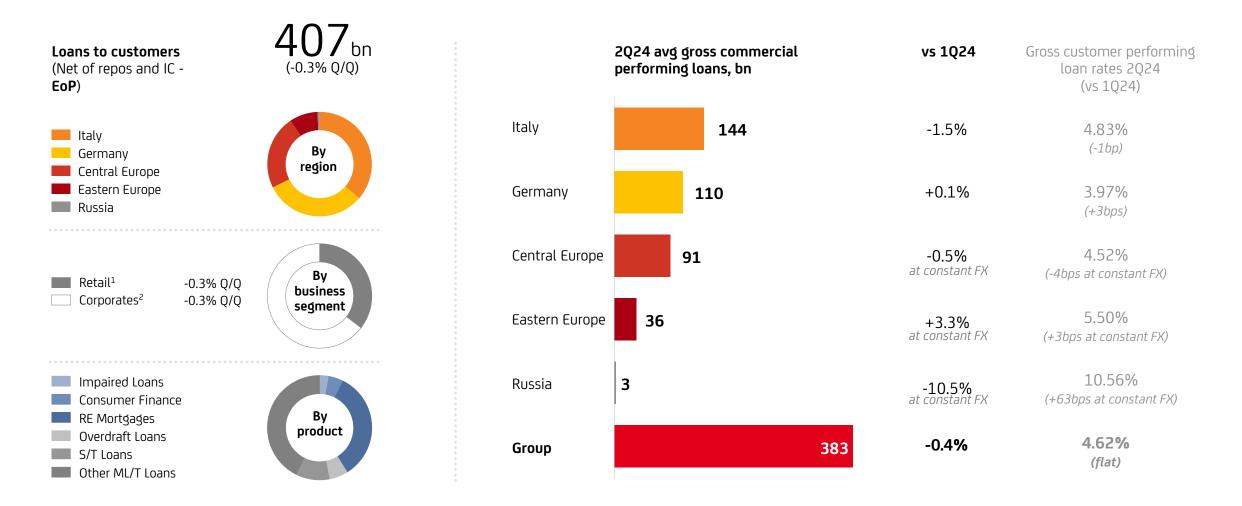


Deposit details



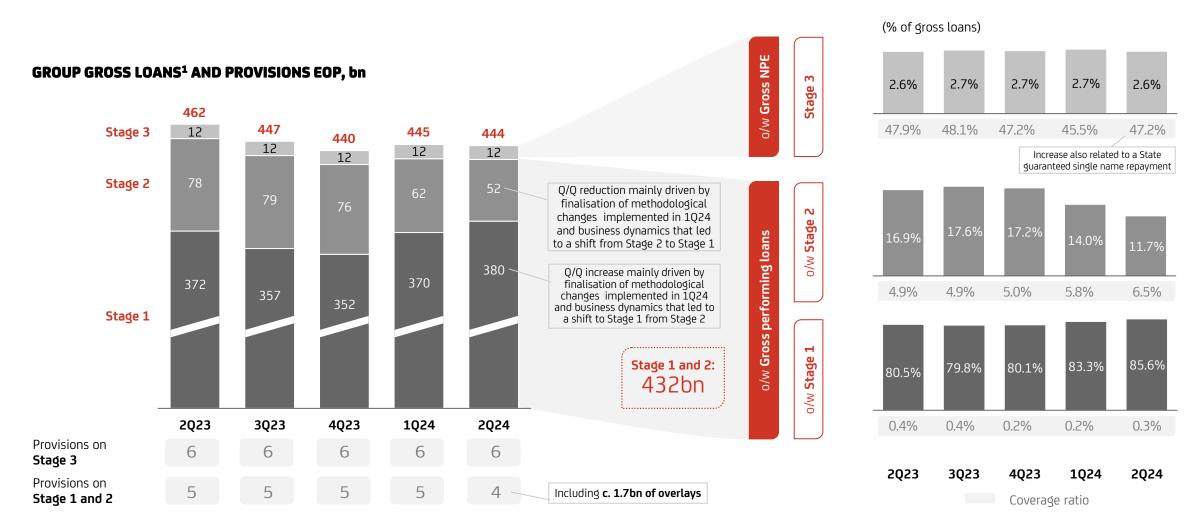
1. "Retail" includes Individuals (mass market, affluent, Private and Wealth Management) and micro-business clients. 2. "Corporates" includes Small, Medium, Large (the latter including also most of FIG - Financial Institutions Group) clients and central functions (relationships with counterparties, classified Accounting wise as "Customers", held by Treasury or by Corporate Centres for liquidity management purpose)

Loan details



1. "Retail" includes Individuals (mass market, affluent, Private and Wealth Management) and micro-business clients. 2. "Corporates" includes Small, Medium, Large (the latter including also most of FIG - Financial Institutions Group) clients and central functions (relationships with counterparties, classified Accounting wise as "Customers", held by Treasury or by Corporate Centres for liquidity management purpose)

Group gross loans breakdown by stages



Total loans to customers end-of-period, at face value (i.e. before deduction of provisions), including active repos and (in divisional figures) intercompany, both performing and non performing (comprising bad loans, unlikely to pay, and past due); debt securities and non current assets held for disposal are excluded

End notes

Disclaimer

This presentation may contain "forward-looking statements" which includes all statements that do not relate solely to historical or current facts and which are therefore inherently uncertain. All forward-looking statements rely on a number of assumptions, expectations, projections and provisional data concerning future events and are subject to a number of uncertainties and other factors, many of which are outside the control of UniCredit S.p.A. (the "Company"). There are a variety of factors that may cause actual results and performance to be materially different from the explicit or implicit contents or expectations of any forward-looking statements and thus, such forward-looking statements are not a reliable indicator of future performance.

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General notes related to this presentation

END NOTES ARE AN INTEGRAL PART OF THIS PRESENTATION

All data throughout the documents are in **Euros**

Numbers throughout the presentation may not add up precisely to the totals provided in tables and text due to rounding

Russia includes the local bank and legal entities, plus the cross border exposure booked in UniCredit S.p.A.

CET1 ratio fully loaded throughout the document, unless otherwise stated

Shareholder distribution subject to supervisory and shareholder approvals

Delta Q/Q means: current quarter versus previous quarter (in this presentation **equal to 2Q24 versus 1Q24**)

Delta Y/Y means: current quarter of the current year versus the same quarter of the previous year (in this presentation **equal to 2Q24 versus 2Q23**)

Delta 1H/1H means: 6 months of the current year versus 6 months of the previous year (in this presentation **equal to 1H24 versus 1H23**)

Main definitions

Allocated Capital	Calculated as 13.0% of RWA plus deductions
CAFR	Current Account Fee Reduction in Italy
Clients	Clients that made at least one transaction in the last three months
Cost of risk	Based on reclassified P&L and Balance sheet, calculated as (i) LLPs of the period annualised in the interim periods) over (ii) average loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)
Coverage ratio (on NPE)	Stock of LLPs on NPEs divided Gross NPEs excluding IFRS5 reclassified assets
Customer Loan	Net performing and non-performing loans to customers excluding active repos, debt securities, IFRS5 reclassified assets and intercompany for divisions
Default rate	Percentage of gross loans migrating from performing to non performing over a given period (annualized) divided by the initial amount of gross performing loans
DPS Dividend per share	Calculated as end-of-reference-period cash dividend amount accrued, divided by the number of outstanding shares eligible for cash dividend payments, as at the end-of-reference-period (i.e. excluding treasury shares bought back as of the same date, excluding the ordinary shares underlying the Usufruct contract (Cashes)).
EPS Earning per share	Calculated as Net Profit - as defined below - divided average number of outstanding shares excluding average treasury and CASHES usufruct shares
Gross Commercial Performing Loans Average	Average stock for the period of performing Loans to commercial clients (e.g. excluding markets counterparts and operations); It is a managerial figures, key driver of the NII generated by the network activity
Gross NPEs	Loan to customers non performing exposures before deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
Gross NPE Ratio	Gross non performing exposures over gross loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)

Main definitions

HQLA High-Quality Liquid Assets	Assets which can be easily and immediately converted into cash at little or no loss of value even in periods of severe idiosyncratic and market stress. These assets are unencumbered, which means free of legal, regulatory, contractual, or other restrictions on the ability of the bank to liquidate, sell, transfer, or assign them
LCR Liquidity Coverage Ratio	Ratio between the high-quality liquid assets (HQLA, as defined above) and the net cash outflows expected over the coming 30 days, under stress test conditions
Net NPEs	Loan to customers non performing exposures after deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
Net NPE Ratio	Net non performing exposures over net loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)
Net Profit	Stated net profit adjusted for impacts from DTAs tax loss carry forward resulting from sustainability test.
Net profit after AT1/Cashes	Net profit as defined above adjusted for impacts from AT1 and Cashes coupons. The result is used for RoTE and RoAC calculation
Net Revenues	Calculated as (i) Revenue, minus (ii) Loan Loss Provisions
NSFR Net Stable Funding Ratio	Ratio between the available amount of stable funding and the required amount of stable funding that are calculated applying defined weighting factors to on and off-balance sheet items. The relevant instructions for its calculation are included in the Regulation (EU) 876/2019 of the European Parliament
OCG Organic Capital Generation	Calculated as (Net Profit, as defined above, minus delta RWA excluding Regulatory impacts and PD scenario impacts x CET1r actual)/ RWA
Pass-through	Calculated as average cost of total deposits on average Euribor 3M or equivalent interest rate in the period. Deposit amount including term and sight products.

Main definitions

PD scenario	Impacts deriving from probability of default scenario, including rating dynamics
RoAC	Annualized ratio between (i) Net profit after AT1/Cashes minus excess capital charge (where applicable) and (ii) average allocated capital, both as defined above
RoTE	(i) Annualized Net profit after AT1/Cashes – as defined before, over (ii) average tangible equity – as defined below, minus CASHES and DTA from tax loss carry forward contribution
RoTE@13%CET1r	RoTE as defined above, but with a tangible equity assuming to distribute the capital in excess of a 13% CET1r (FL), upper end of UniCredit CET1 management target, reducing immediately the TE by this amount of distribution
Stated net Profit	Accounting net profit
Regulatory impacts	Regulatory impacts are mostly driven by regulatory changes and model maintenance, shortfall and calendar provisioning (impacting on capital)
SBB Share buy back	Repurchasing of shares by the company that issued them to reduce the number of shares available on the open market
UTP Unlikely to pay	The classification in this category is the result of the judgment of the bank about the unlikeliness, without recourse to actions such as realizing collaterals, that the obligor will pay in full (principal and/or interest) its credit obligations
Tangible Book Value (or Tangible Equity)	For Group, calculated as Shareholders' equity (including Group Stated Profit of the period) less intangible assets (goodwill and other intangibles), less AT1 component
TBVpS Tangible Book Value per Share	For Group, calculated as End of Period Tangible Equity over End of Period number of shares excluding treasury shares