

2023  
1H23 GROUP  
RESULTS

# UniCredit Unlocked

Another record-breaking set of results: best 2Q and 1H ever

Fixed Income presentation

Milan, 26 July 2023

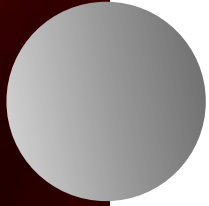
Empowering  
Communities to Progress. |  UniCredit



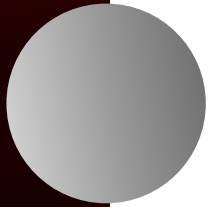
## **Executive summary**



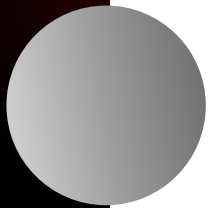
UniCredit at a glance



Financial highlights



Funding and liquidity



ESG



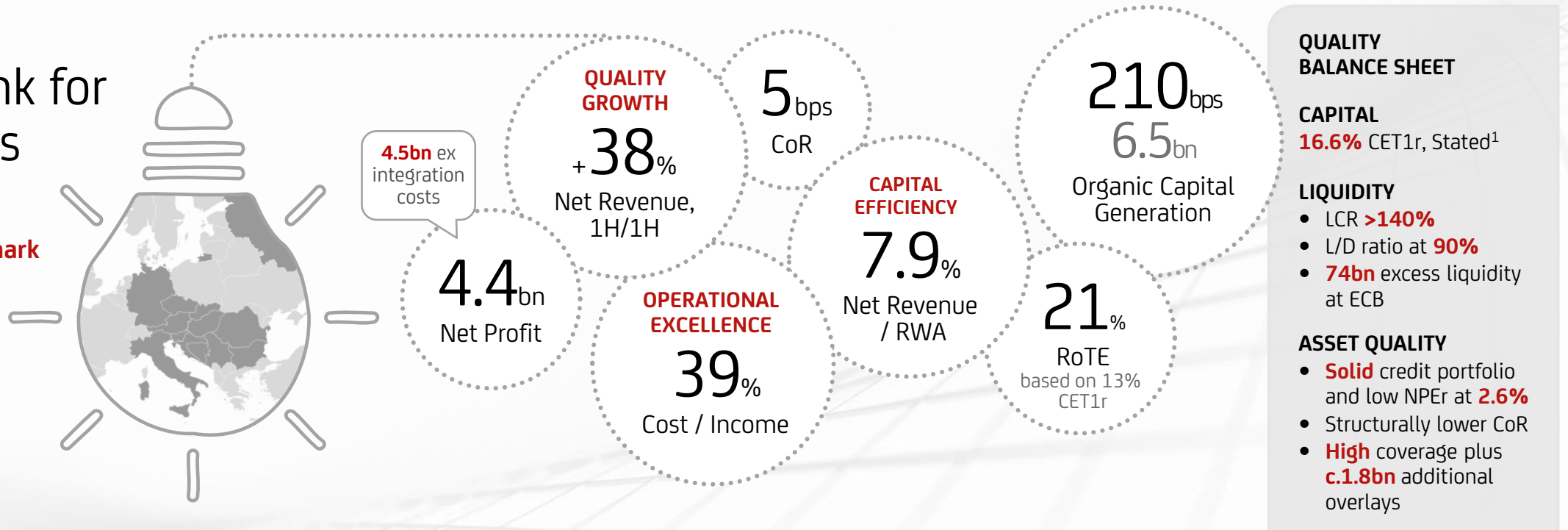
# Another record-breaking set of results: best 2Q and 1H ever

Ten consecutive quarters of profitable growth

## OUR VISION

The Bank for Europe's future

A new benchmark for banking



UNLOCKING OUR FRANCHISE: ALL BUSINESSES AND REGIONS PERFORMING

All figures for 1H23 and related to Group incl. Russia unless otherwise specified

1. Considering full FY22 distribution and 1H23 cash dividend accrual
2. "Net profit" means Stated net profit adjusted for impacts from DTAs tax loss carry forward resulting from sustainability test, pre AT1 and Cashes coupons which for FY23 are expected to be around 0.4bn after tax and post integration costs which for FY23 are expected to be around c.0.5bn before tax
3. Distribution subject to supervisory and shareholder approvals

2023 guidance upgraded: Net Profit<sup>2</sup> ≥7.25bn and Distribution<sup>3</sup> ≥6.5bn. 2024 broadly in line



# The Bank for Europe's future

## A new benchmark for banking

A unique pan-European franchise, with 13 leading banks connecting 15m clients across Europe

### CONTINUALLY STRIVING FOR EXCELLENCE

- Further improved Net Profit and Distribution guidance
- Significant potential to be unlocked
- Forward-looking management priorities

### DELIVERING QUALITY PROFITABLE GROWTH

Effectively balancing three levers:

- Quality net revenue growth
- Operational excellence
- Capital excellence

Improved sustainable profitability, capital generation and distributions setting new benchmark for the banking industry



### A WINNING STRATEGY

- Clients and communities at the centre
- Pan-European with leading local franchise
- Group product factories and an ecosystem of strategic partners
- Group digital, data and operations
- One unifying culture

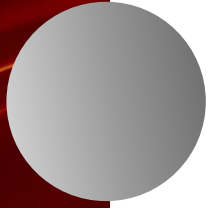
### POWERED BY ONGOING TRANSFORMATION

- Structural and cultural transformation from within
- Simplifying and streamlining to release efficiencies improve speed, agility and self-fund investments
- Investing in creating an omni-channel, full-service, employee-led, tech-powered, differentiated offering

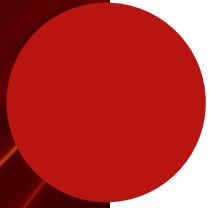
UniCredit sustainable excellence



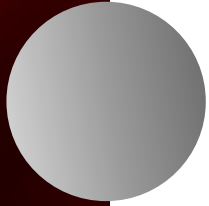




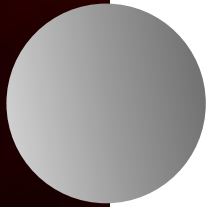
Executive summary



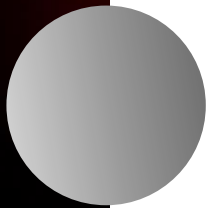
**UniCredit at a glance**



Financial highlights



Funding and liquidity



ESG



# From retrenchment to profitable growth



## UniCredit Unlocked

Leveraging Group scale and Local reach



Our focus:  
**OUR CLIENTS AND  
COMMUNITIES**

Empowering our  
15m clients and  
the communities  
in which they  
operate



Served by:  
**PAN-EUROPEAN  
LOCAL FRANCHISE**

13 leading banks  
with diverse  
talent, firmly  
rooted in our  
communities



Delivering:  
**BEST-IN-CLASS  
GROUP PRODUCTS**

Rationalised  
in-house factories;  
ecosystem with  
best-in-class  
partners



Supported by:  
**DIGITAL, DATA  
AND OPERATIONS**

Harmonised  
technology and  
operations also  
linking factories to  
network



Underpinned by:  
**PRINCIPLES  
& VALUES**

Guided by a  
common set of  
principles, with  
our values rooted  
in all that we do.

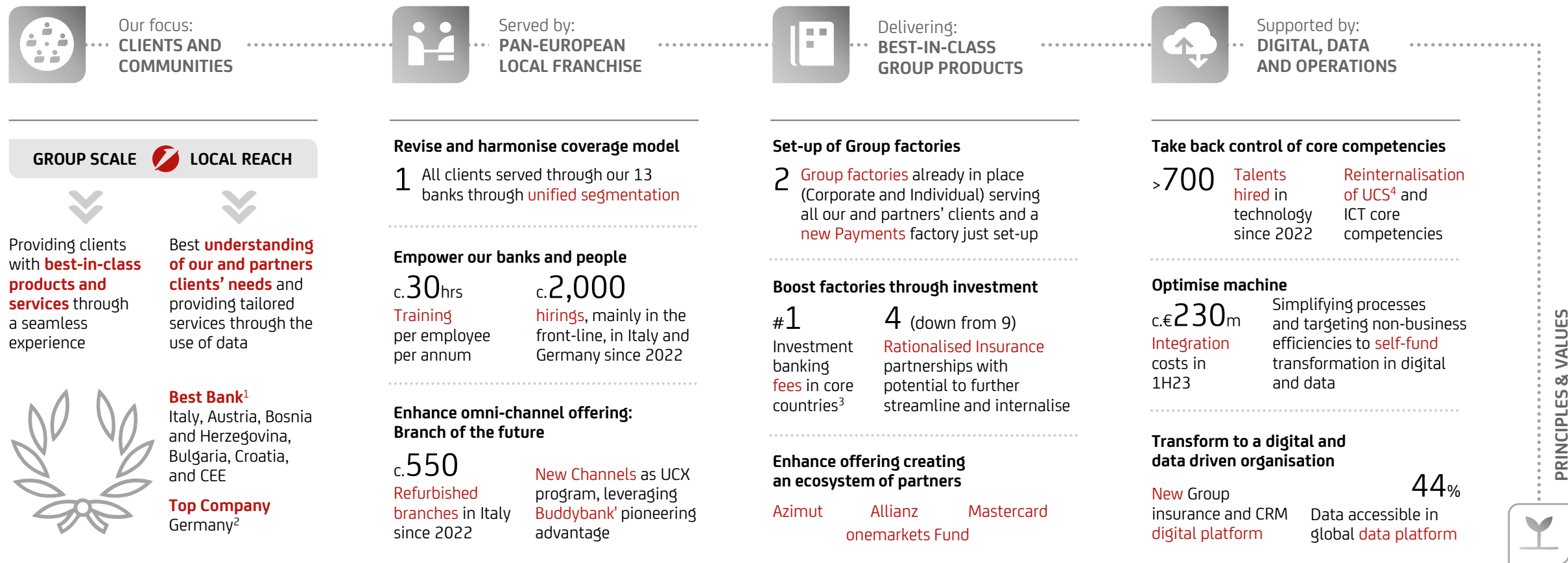


**POWERED BY ONGOING  
TRANSFORMATION**

From a patchwork  
of 13 isolated Banks,  
to a unified franchise  
connecting Europe  
as one Group



# Structural and cultural transformation from within



1. Source: 2023 Euromoney excellence award

2. Kununu Top Company award

3. Ranking based on fees in core markets; Source: Dealogic as of July 3<sup>rd</sup> 2023

4. UniCredit Services S.C.p.A.



# 1H23 – 10th consecutive quarter of outstanding results

10th consecutive quarter of effectively balancing our three levers to deliver sustainable profitable quality growth, underpinning future distributions

## KEY METRICS

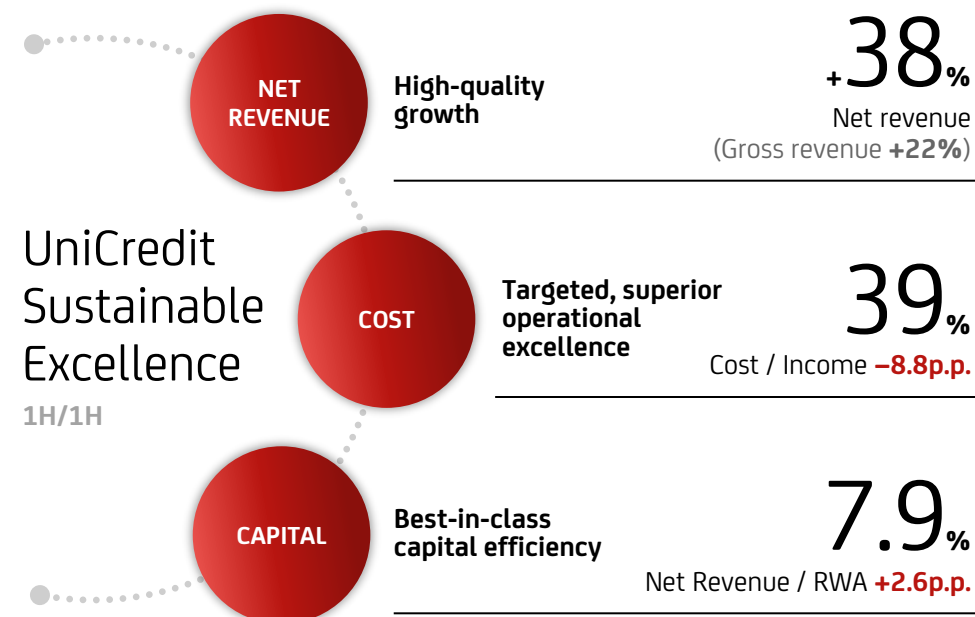
In million	2Q23	Y/Y	Q/Q	1H23	1H/1H
<b>Net Revenue</b>	<b>5,946</b>	<b>+24%</b>	<b>+2%</b>	<b>11,783</b>	<b>+38%</b>
o/w NII	3,497	+41%	+6%	6,795	+42%
o/w Fees	1,905	-1% <small>+2% ex CAFR<sup>2</sup></small>	-5% <small>-2% ex CAFR<sup>2</sup></small>	3,901	-1% <small>Stable ex CAFR<sup>2</sup></small>
o/w LLP	-21	n.m.	-78%	-114	-91%
<b>Total Costs</b>	<b>-2,328</b>	<b>-1%</b>	<b>+0%</b>	<b>-4,655</b>	<b>-1%</b>
<b>GOP</b>	<b>3,639</b>	<b>+50%</b>	<b>+1%</b>	<b>7,242</b>	<b>+42%</b>
<b>Net Profit</b> <small>2.5bn ex integration costs</small>	<b>2,310</b>	<b>+15%</b>	<b>+12%</b>	<b>4,374</b>	<b>+92%</b>
<b>C/I Ratio</b> <small>4.5bn ex integration costs</small>	<b>39%</b>	<b>-10.3p.p.</b>	<b>-0.2p.p.</b>	<b>39%</b>	<b>-8.8p.p.</b>
<b>RWA EoP (bn)</b>	<b>295</b>	<b>-7%</b>	<b>-1%</b>	<b>295</b>	<b>-7%</b>
<b>RoTE based on 13% CET1r</b>	<b>21.3%</b>	<b>+4.4p.p.</b>	<b>+0.9p.p.</b>	<b>20.8%</b>	<b>+11.2p.p.</b>
<b>CET1r Stated<sup>1</sup></b>	<b>16.6%</b>			<b>16.6%</b>	

All figures related to Group incl. Russia unless otherwise specified

1. Considering full FY22 distribution and 1H23 Cash dividend accrual

2. CAFR = Current Account Fee Reduction in Italy

## 1H23 HIGHLIGHTS ACROSS OUR 3 LEVERS





# UNICREDIT AT A GLANCE

## 2023 guidance

### Continuous focus driving results



#### IMPROVED ...

➤ **Further Improved** rate scenario and pass-through assumptions

#### Rates:

2023<sup>1</sup> c.3.35%

2024<sup>1</sup> c.3.30%

#### Avg. pass-through

2023 slightly <30%

2024 slightly <40%

➤ **Stable GDP growth** with yet no signs of credit deterioration

➤ **Clients are adjusting rapidly** and showing resilience

### FY23 guidance

#### VS. PREVIOUS GUIDANCE

<b>Net Revenue</b>	<b>&gt;21.5bn</b>	↑
o/w Net Interest	≥13.2bn	↑
o/w Cost of Risk	<25bps	↓
<b>Total Costs</b>	<b>&lt;9.6bn</b>	→
<b>Net Profit<sup>2</sup></b>	<b>≥7.25bn</b>	↑
<b>RWA (End of Period)</b>	<b>&lt;300bn</b>	↓
<b>RoTE based on 13% CET1r<sup>3</sup></b>	<b>c.17%</b>	↑
<b>Organic Capital Generation</b>	<b>c.300bps</b>	↑
<b>Distribution<sup>4</sup></b>	<b>≥6.5bn</b>	↑

1. Average 3M Euribor Rate. End-of-Period ECB Deposit Facility Rate “DFR” (assumptions) at 3.75% by end of 3Q23, stable in 4Q23, decreasing in 2024

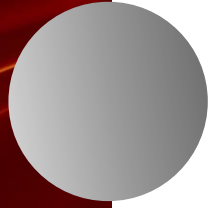
2. “Net profit” means Stated net profit adjusted for impacts from DTAs tax loss carry forward resulting from sustainability test, pre AT1 and cashes coupons which for FY23 are expected to be around 0.4bn after tax and post integration costs which for FY23 are expected to be around 0.5bn before tax

3. RoTE based on stated net profit adjusted for AT1 and CASHES coupons and impacts from DTA on Tax Loss Carried Forward resulting from sustainability test

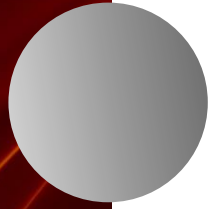
4. Distribution subject to supervisory and shareholder approvals



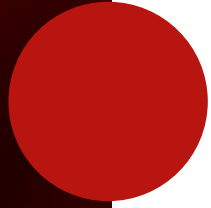
# Agenda



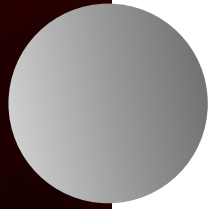
Executive summary



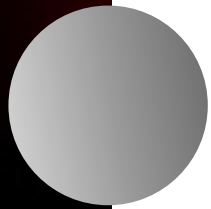
UniCredit at a glance



**Financial highlights**



Funding and liquidity



ESG



# Strong revenue driven by net interest income and growth across all lines

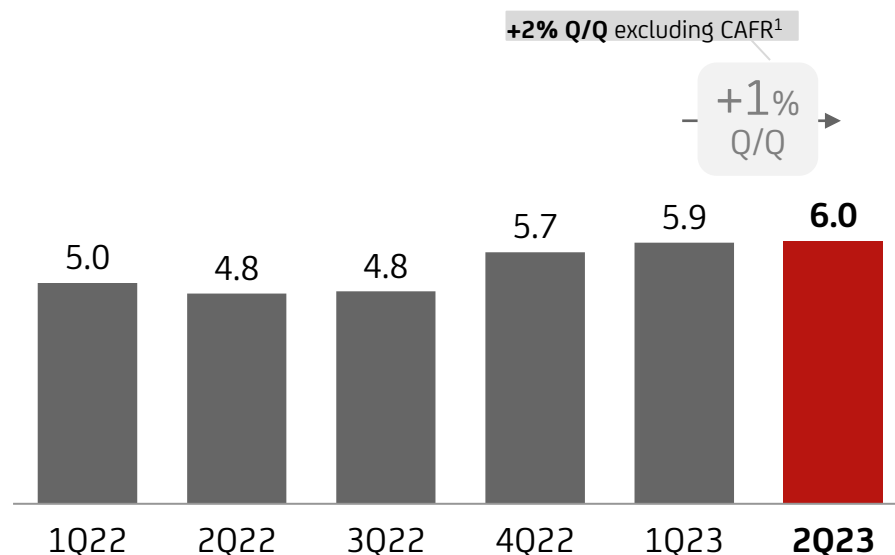
Excellent net interest income with robust client driven fees and trading activity

Revenue, bn



+22%  
1H/1H

+28% 1H/1H excluding  
TLTRO+Tiering+ELF and CAFR<sup>1</sup>



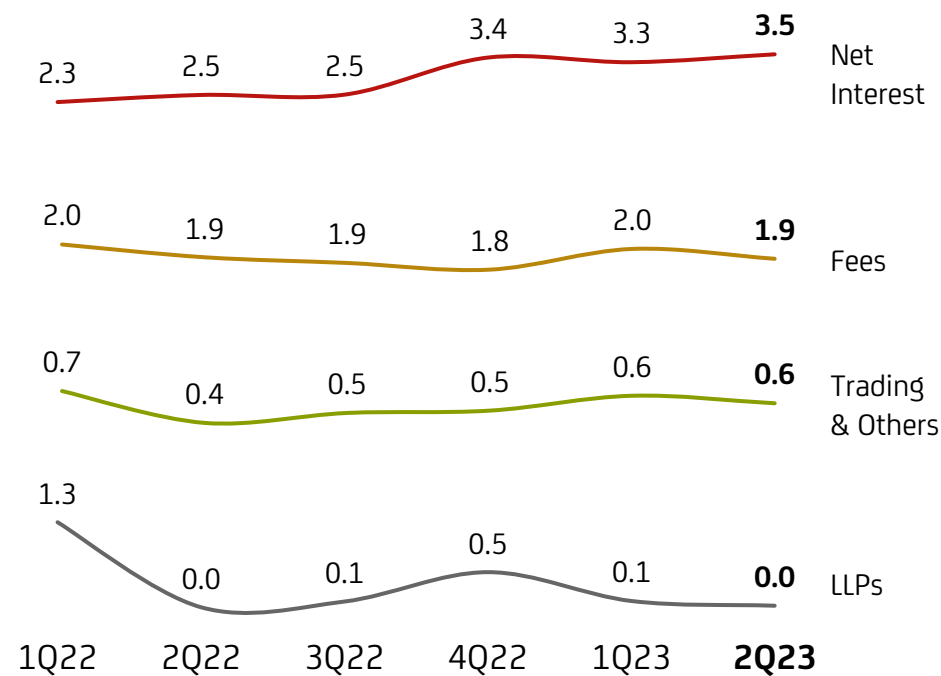
+2% Q/Q excluding CAFR<sup>1</sup>

+1%  
Q/Q

+25%  
Y/Y

+32% Y/Y excluding  
TLTRO+Tiering+ELF and CAFR<sup>1</sup>

Revenue and LLPs quarterly evolution by item, bn

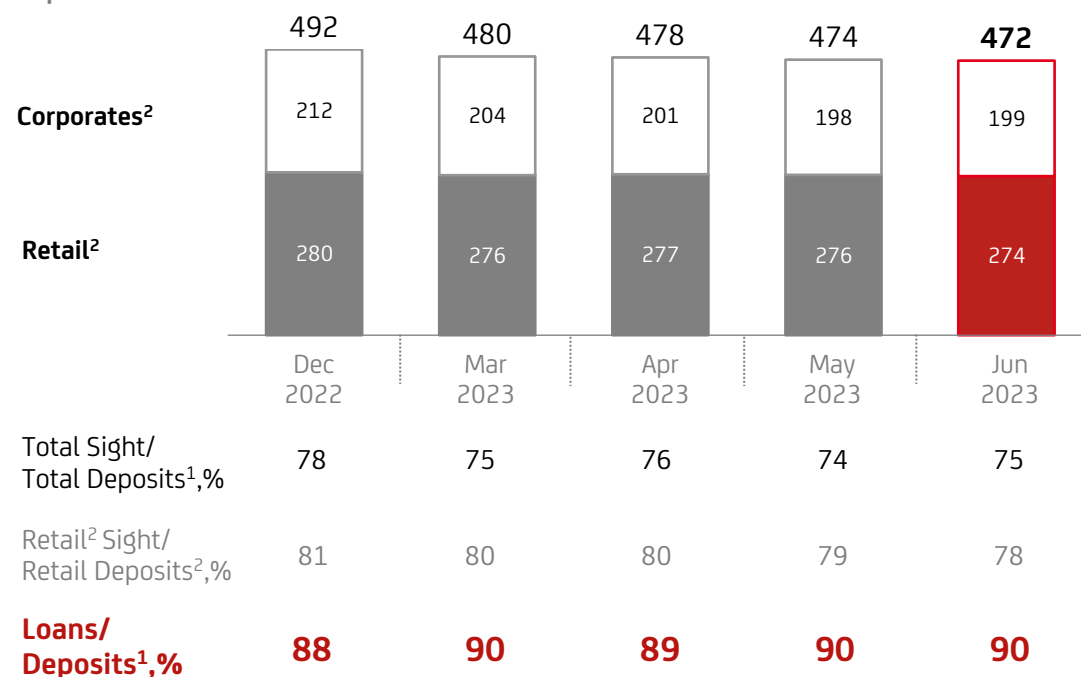


2Q23 Net revenue at **5.9bn**  
+32% Y/Y excluding  
TLTRO+Tiering+ELF and CAFR<sup>1</sup> +24% Y/Y



# Ample liquidity, TLTRO substantially repaid

## LOANS / DEPOSITS<sup>1</sup> WELL BELOW 100%

Deposits<sup>1</sup> - EOP

## DEPOSIT MIX: >80% IN RETAIL AND SME CLIENTS

- **Granular**, behaviourally sticky, **transactional** accounts
- >55% guaranteed<sup>3</sup> at Group level; average **retail balance<sup>4</sup> <20k/€** (c.70% guaranteed<sup>3</sup>)
- Retail deposits mostly **sight**: almost entirely in Italy as per market; term in Germany at c. 30%

## DEPOSIT TRENDS: RETAIL DEPOSITS BROADLY STABLE, CORPORATES DOWN REFLECTING MARKET TRENDS. **MARKET SHARES** GENERALLY **STABLE<sup>5</sup>**

- Retail 1H/1H evolution more than compensated by c.**+10bn net AUC sales in 1H23**
- Large corporates 1H/1H evolution reflects deployment of excess liquidity and our focus on pricing

**LCR >140%** as of 2Q23

within managerial target range, notwithstanding 94bn or 88% TLTRO repayment since Dec-22<sup>7</sup>

**NSFR >130%** as of 2Q23<sup>6</sup>

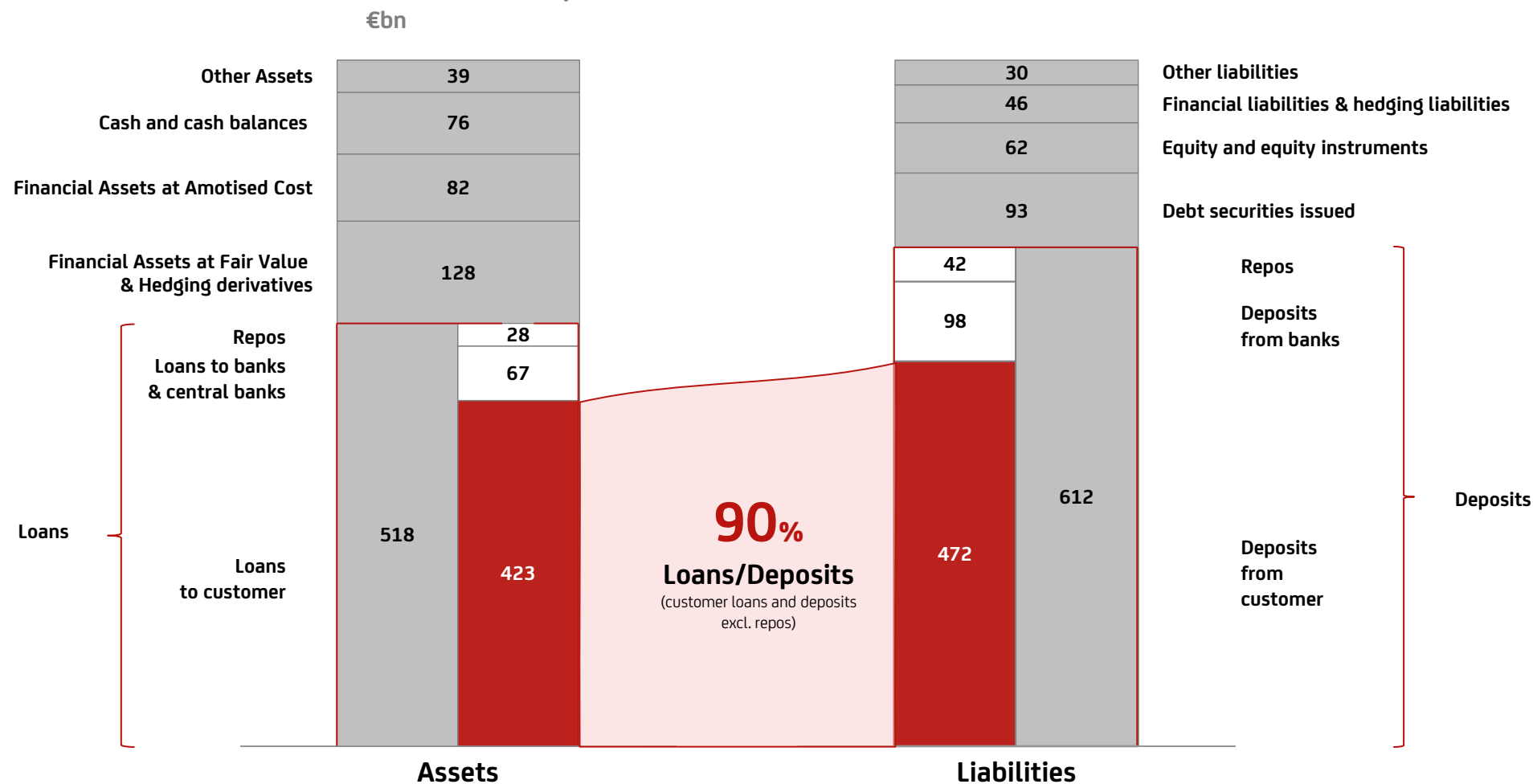
**c. 215bn liquid assets**

effectively unchanged compared to 1Q23



# Balance Sheet

2023 balance sheet: **844<sub>bn</sub>**





# Excellent net interest income and FY23 guidance increase

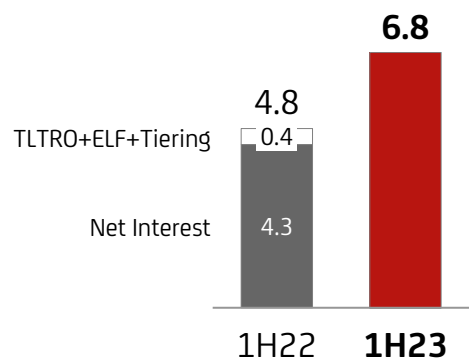
Supportive rate development combined with well managed deposit pass through

Net interest, bn

1H23 avg deposits  
pass through: c. 23%

Avg Euribor 3M: +73bps Q/Q, +372bps Y/Y  
2Q23: 3.36%; 1Q23: 2.64%; 2Q22: -0.36%

2Q23 avg deposits  
pass through: c. 24%



+56% 1H/1H excluding  
TLTRO+Tiering+ELF

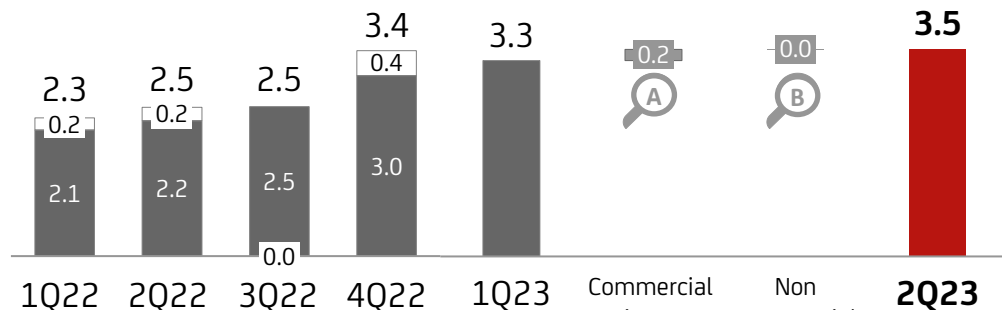
+42%  
1H/1H

Gross commercial  
performing loan  
volumes average

410 406

Net interest  
margin (NIM)<sup>2</sup>

1.3% 2.1%



+6%  
Q/Q

≥13.2bn  
FY23 guidance  
update

## MAIN DRIVERS

NII impact  
vs  
prior guidance

### ASSUMPTIONS

#### DEPOSIT BETA:

FY23 avg  
slightly below 30%  
(exit run rate below 40%)



#### INTEREST RATES:

DFR (EoP) at 3.75%  
(by the end of 3Q23, flat after)

#### VOLUMES AND CREDIT SPREAD

Marginal improvement on spread partially  
offset by lower assumed volumes

### SENSITIVITY

± 1 p.p. = c. 130m  
(annualized)

+ 50bps = c.+300m  
(annualized)



Loans: Volumes -36m; Rates +439m;  
Deposits: Volumes +13m; Rates -228m

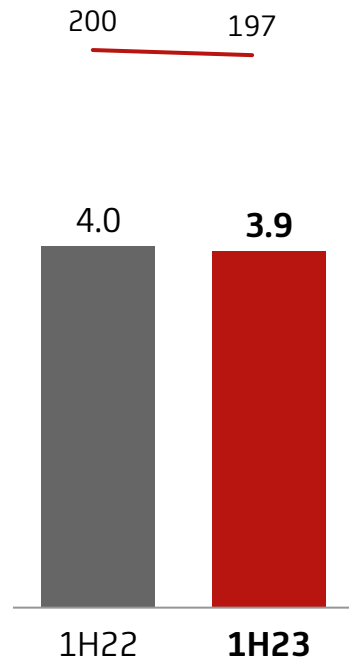
Inv. Ptf / Term funding +29m;  
Days effect +20m;  
Treasury / Other items -38m



# Fees up net of impact of current account fee reduction in Italy

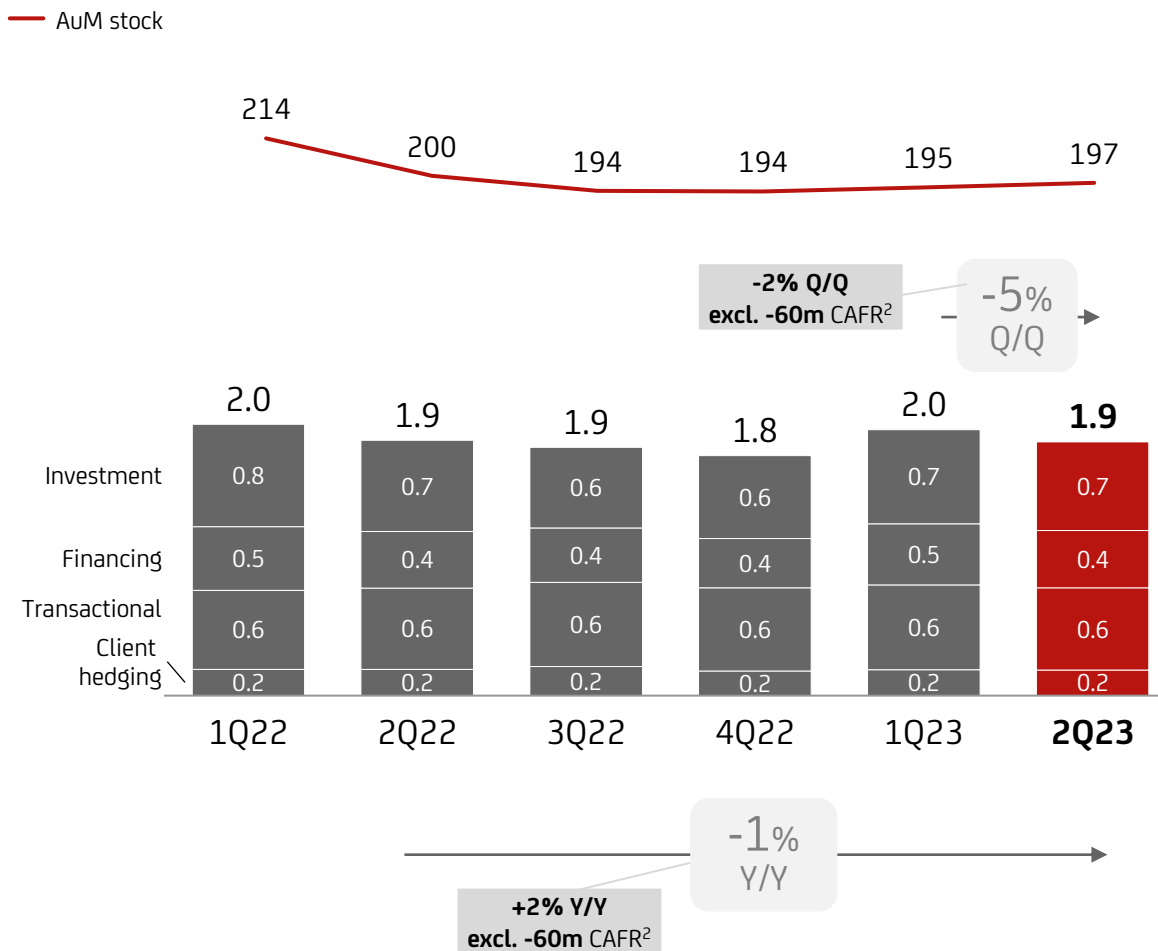
Good Financing and Transactional performance; Investment impacted by market trends and client appetite

Fee<sup>1</sup>, bn



Stable 1H/1H  
excl. -60m CAFR<sup>2</sup>

-1%  
1H/1H



## Change by fee categories

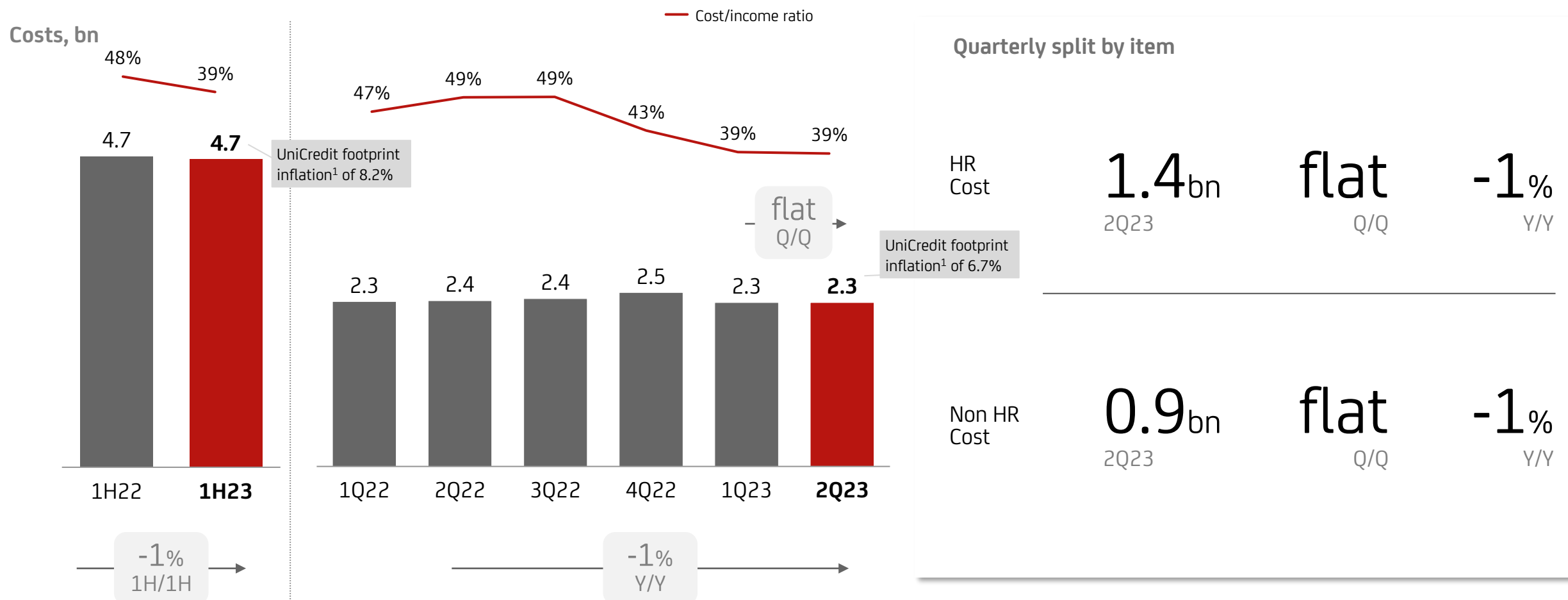
Investment	-6% Q/Q	-3% Y/Y
Financing	-6% Q/Q	+2% Y/Y
Transactional	-3% Q/Q	+1% Y/Y
Client hedging	-1% Q/Q	-2% Y/Y

+11% Y/Y  
excl. -60m CAFR<sup>2</sup>

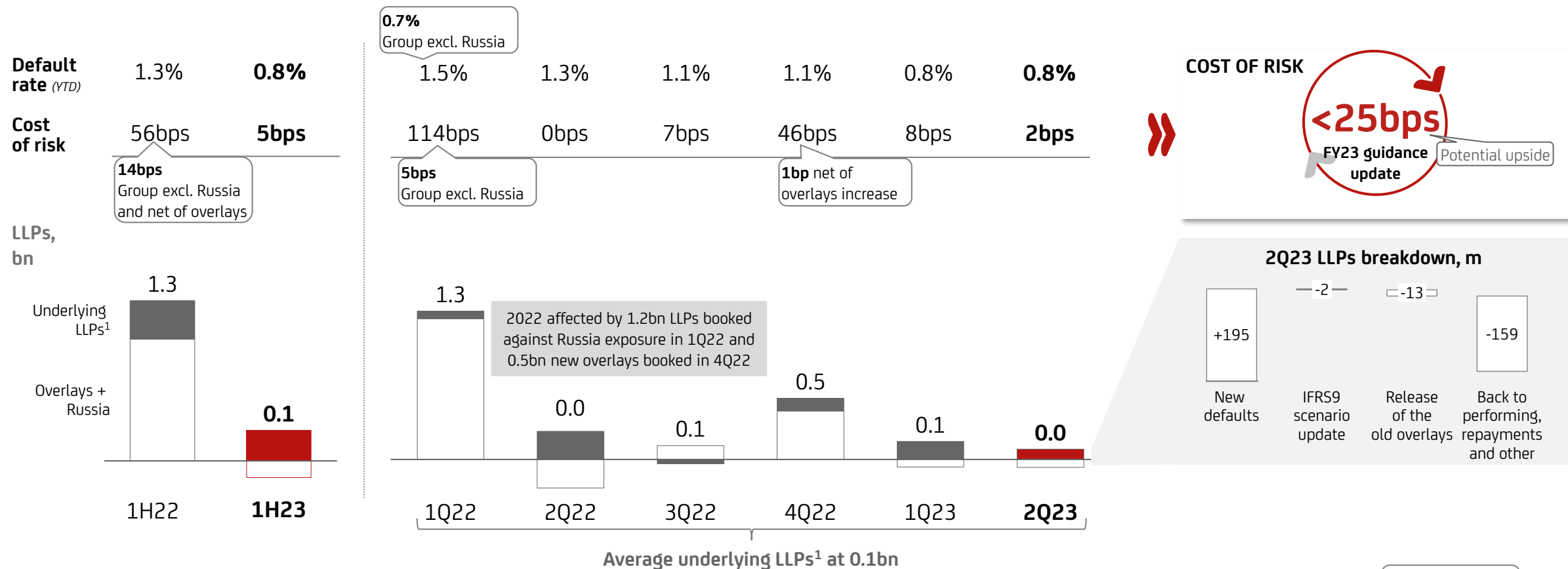


# Costs continue downward trajectory despite inflation

Reaping benefits of prior actions and protecting future cost base through efficiency initiatives



# Negligible cost of risk, low default rate leads to FY23 guidance update



➤ **Overlays stable at c.1.8bn in 2Q23**  
equivalent to c. 40bps of cost of risk

➤ **Default rate at 0.8%**, confirming the good quality of the portfolio

➤ **Expected Loss** on stock stable at 40bps.  
Expected loss on new business at 27bps



# Further reduction in NPEs, stable coverage

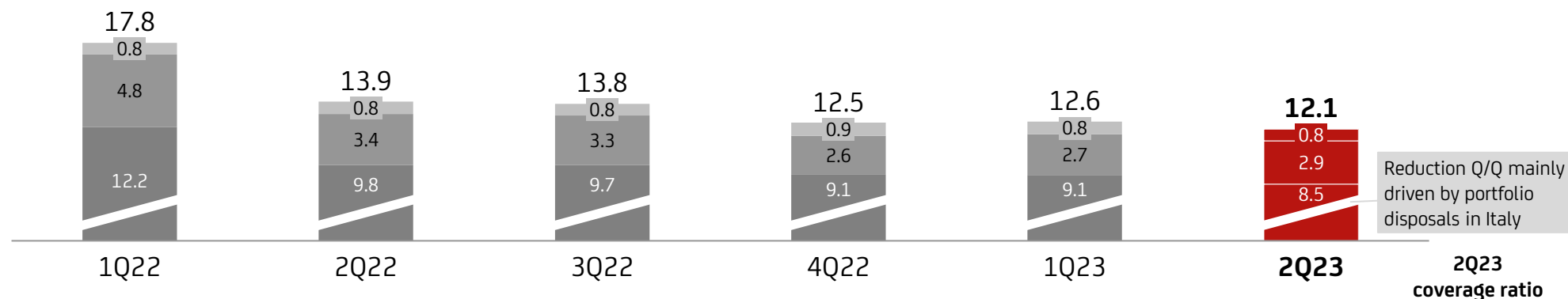
Gross NPE ratio	3.8%	2.9%	2.9%	2.7%	2.7%	<b>2.6%</b>
Net NPE ratio	1.9%	1.5%	1.5%	1.4%	1.4%	<b>1.4%</b>

## Total gross NPE

Gross past due

Gross bad loans

Gross UTP



**NPE coverage ratio broadly stable at 48%** on book, mostly UTP and Past Due



2Q23 net bad loans **at 0.7bn** and net bad loan **ratio at 0.2%** (net bad loans/CET1 capital at 1.5%)



NPE coverage does not factor in provisions on performing loans (1.2% coverage including c.1.8bn overlays)

Gross UTP + Past Due / Gross NPE

79%

76%

40%

Gross bad loans / Gross NPE

21%

24%

75%

NPE coverage ratio

48%

48%





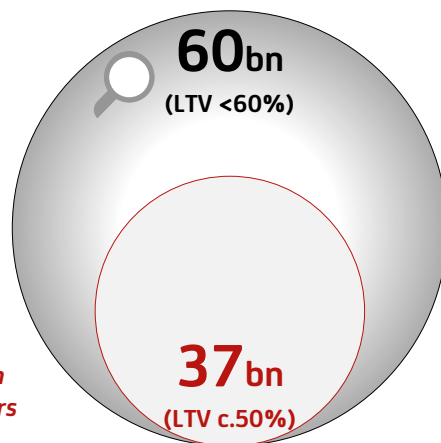
# Focus on Commercial Real Estate (CRE) portfolio

CRE vs total loans in line or below market<sup>1</sup> in Italy, Germany and Austria; volume stable over recent years with declining gross NPE at c.4%

CRE portfolio as of 1Q23

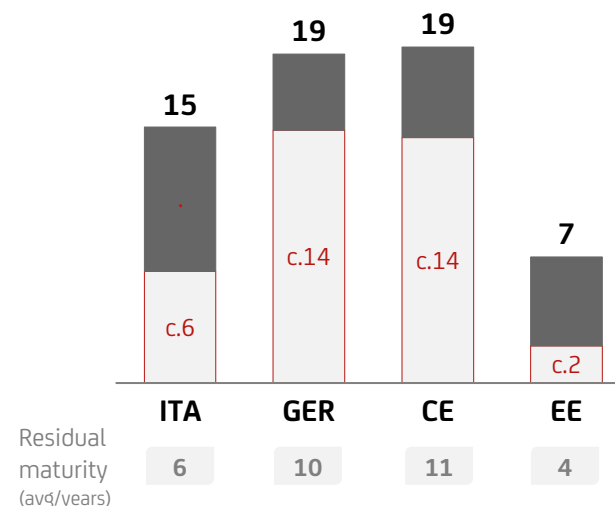
Portfolio of CRE financing and/or corporate loans with CRE collateral regardless of the industry in which the counterpart operates in

Portfolio towards clients operating in the Construction & Real Estate sectors

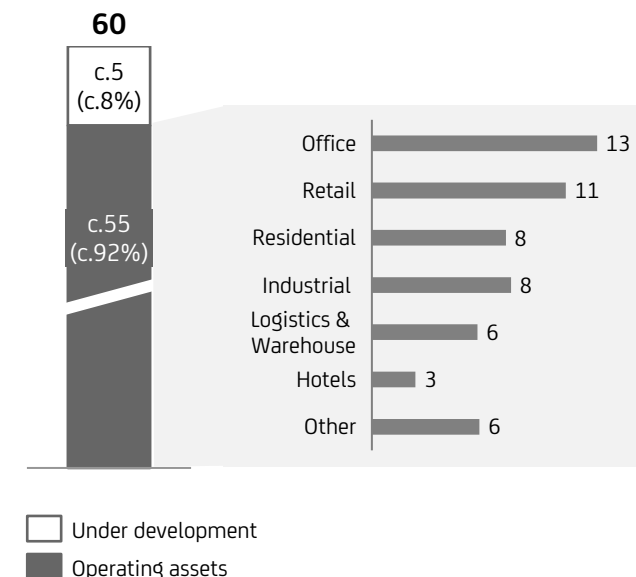


Split by Region, bn

Portfolio towards clients operating in the Construction & Real Estate sectors



Split by asset class, bn



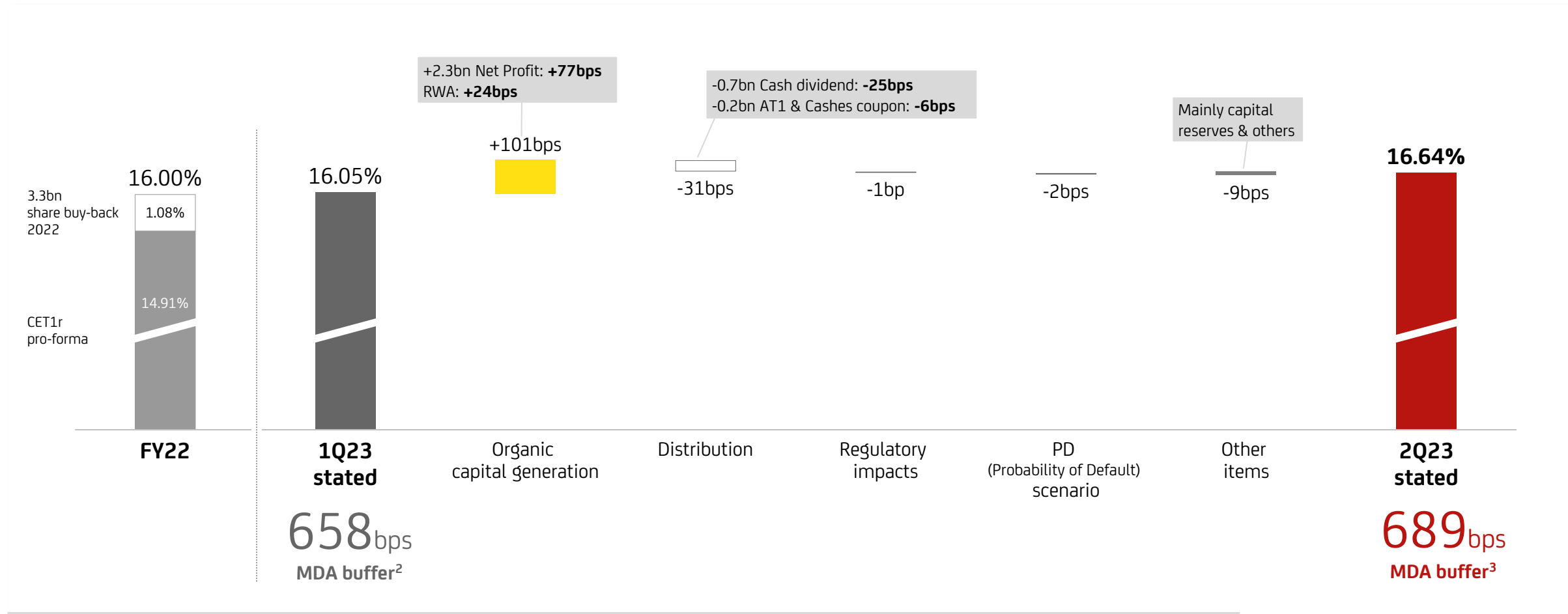
High portion of fixed rate component and refinancing risk limited by residual maturity profile and amortizing repayment plans

In some CE&EE countries greater tendency to get Real Estate collateral on short-term working capital lines and other products amounting to c.7bn, increasing CRE portfolio

Limited exposure to projects under development mostly in Germany and with strict controls enforced



# Very strong CET1r thanks to superior organic capital generation



As of 30 June 2023: +10bps parallel shift of BTP asset swap spreads has -2.3bps (-69m) pre and -1.7bps (-50m) post tax impact on the fully loaded CET1 ratio



# Russia exposure details

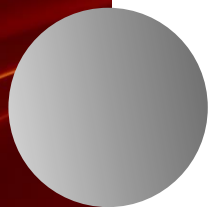
As of Jun-23

	GROSS MAX EXPOSURE	GROSS EXTREME LOSS ASSESSMENT <sup>1</sup>		NET EXTREME LOSS ASSESSMENT <sup>1</sup>	RESIDUAL <sup>2</sup> IMPACT FROM EXTREME LOSS ASSESSMENT <sup>1</sup>	
	bn	bn	bps	bn	bps	
CET1r impact						
Participation	-2.7 <sup>3</sup>	-2.7 <sup>3</sup>	-31 <sup>4</sup>	-2.7 <sup>3</sup>	-31 <sup>4</sup>	➤ Participation value and associated RWA lower Q/Q due to Ruble depreciation
Derivatives	-0.4	-0.1	-5	-0.1	-5	➤ Intragroup only and fully collateralised
Cross-border exposure <sup>5</sup>	-1.5	-0.8	-18 <sup>4</sup>	-0.2	-1 <sup>4</sup>	➤ Exposure reduced due to maturities and prepayments at a better than provisioned value. End-of-period coverage of c.38%
Additional intragroup exposure <sup>6</sup>	-0.1	-0.1	-4	-0.1	-4	
Total impact	-4.7	-3.8	-58	-3.2	-41	
	Down from -7.4bn as of 1Q22 market presentation		Down from -128bps as of 1Q22 market presentation		16.2%	➤ CET1r pro-forma For hypothetical -41bps residual impact <sup>2</sup> from extreme loss assessment

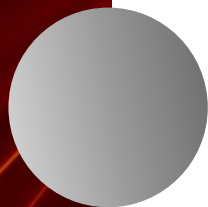
**c.-69% reduction equivalent to -4.3bn since March 2022<sup>7</sup>**  
 on non-local participation exposures, executed at minimum cost thanks to management proactive actions



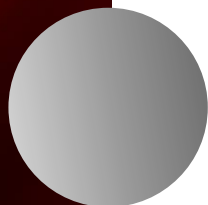
# Agenda



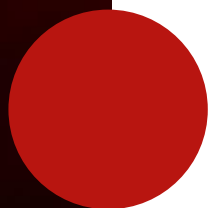
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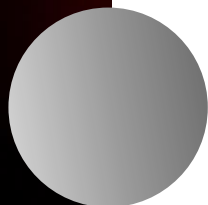
UniCredit at a glance



Financial highlights



**Funding and liquidity**

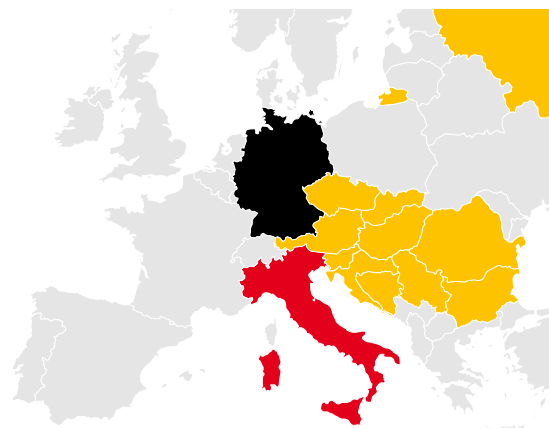


ESG



# 2023 Group Funding Plan

- **UniCredit S.p.A.** acts as the Group **Holding** as well as the Italian operating bank and is the **TLAC/MREL issuer** under Single-Point-of-Entry (SPE)
- **Geographical diversification** and well-established name with recognition in domestic markets provides **funding diversification**.
- UniCredit and its subsidiaries are regular issuers in the ESG world leveraging on **Group Sustainability Bond Framework**
- 2023 Funding plan:
  - **~87% of the institutional market already executed**
  - Network issuances following a more linear pattern, **with ~50% already executed**
  - **~75% of the overall budgeted volumes already raised** out of 4 countries, encountering strong demand, high quality/granular books, limited NIP<sup>2</sup> paid and solid performance on the secondary market, **validating investors' appetite**



- Italy
- Germany
- Central and Eastern Europe<sup>1</sup>

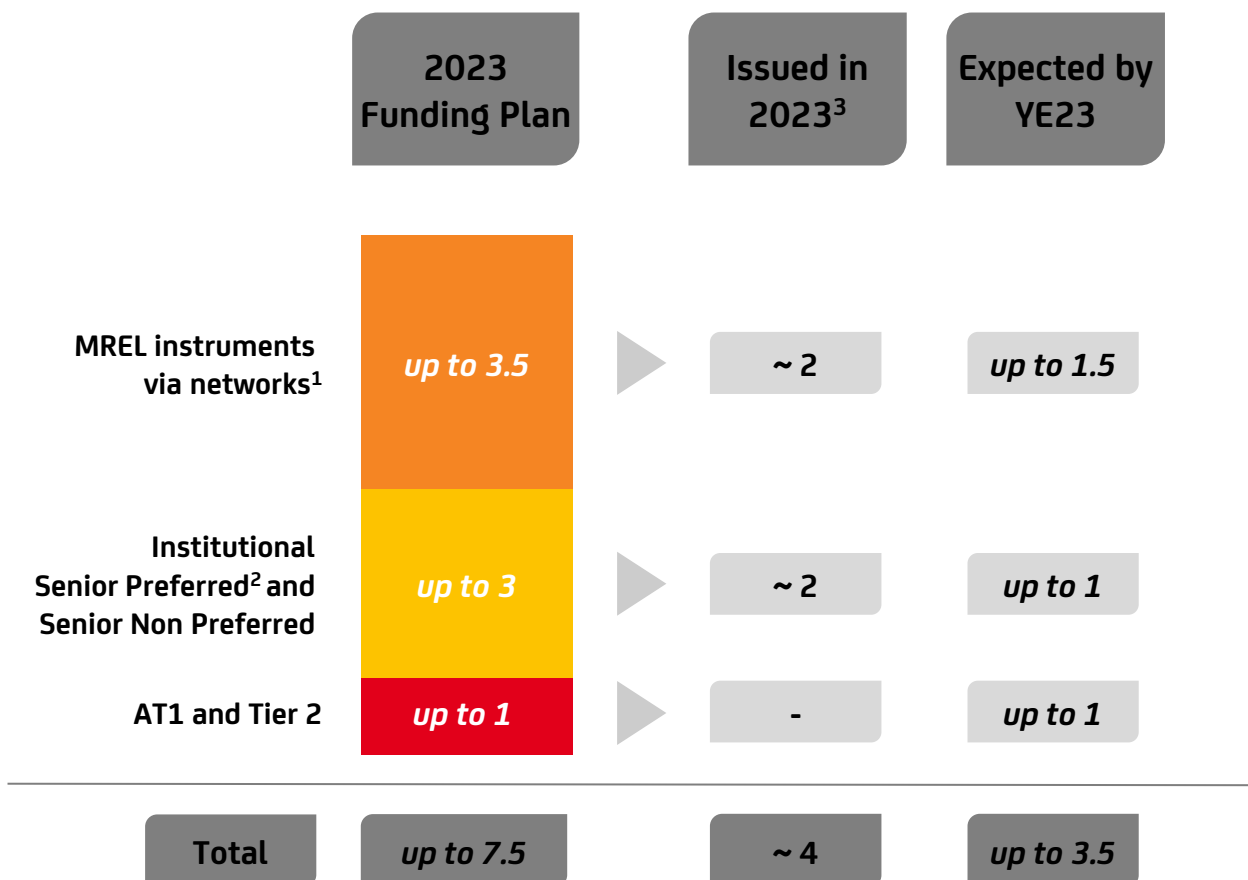
	2023 Budget - Volumes (€/bn)							
	Group		Italy		Germany		CE & EE	
	2023 Budget	Already Issued <sup>4</sup>	2023 Budget	Already Issued <sup>4</sup>	2023 Budget	Already Issued <sup>4</sup>	2023 Budget	Already Issued <sup>4</sup>
Covered Bonds and Securitizations <sup>3</sup>	up to 9	~ 9.6	up to 3	3	up to 3	~ 3.8	up to 3	~ 2.8
Instruments via networks <sup>5</sup>	up to 5.5	~ 2.9	up to 3.5	~ 2	up to 1.5	~ 0.8	up to 0.5	~ 0.1
Institutional Senior Pref. and Non Pref.	up to 3.5	~ 2.1	up to 3	~ 2	up to 0.5	~ 0.1	-	-
AT1 and T2	up to 1	-	up to 1	-	-	-	-	-
<b>Total</b>	<b>up to 19</b>	<b>~ 14.6</b>	<b>up to 10.5</b>	<b>~ 7</b>	<b>up to 5</b>	<b>~ 4.7</b>	<b>up to 3.5</b>	<b>~ 2.9</b>





# 2023 TLAC/MREL Funding Plan: limited volumes on more senior instruments

UniCredit SpA 2023 TLAC/MREL expected funding plan, €/bn



## Main drivers

### MREL Funding Plan 2023 in line with historical trend

Volumes **skewed towards more senior instruments**:

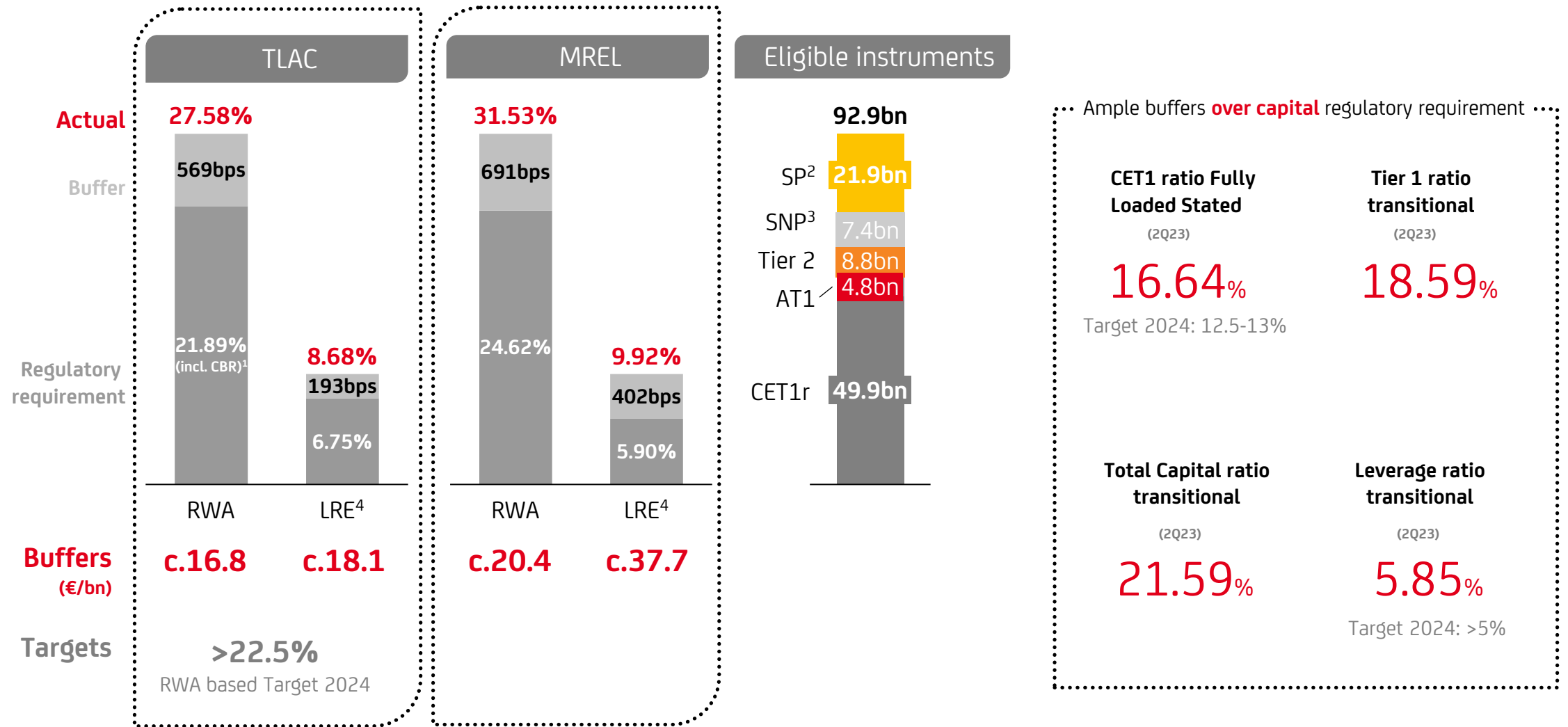
- already issued 1bn Senior Preferred in Jan 23 and 1bn Senior Non-Preferred in Feb 23
- **up to 1bn of Senior expected in public format by end of 2023**

### Strong capital position limits capital needs:

- 1.25bn AT1 redeemed on 3 Jun 23
- **up to 1bn capital instruments might be issued in 2H23 in case of favorable market conditions**



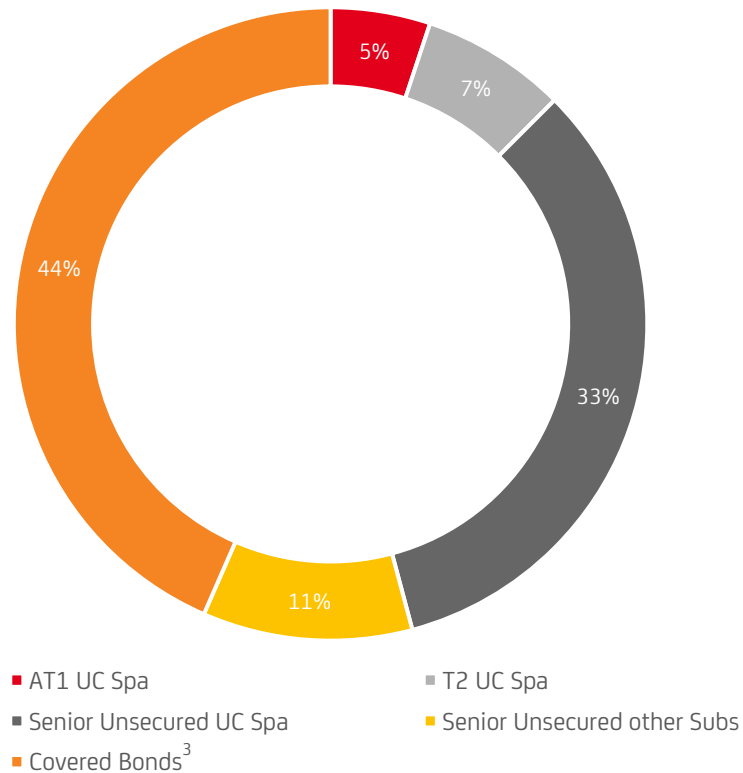
# 2Q23 ample buffers over TLAC and MREL requirements



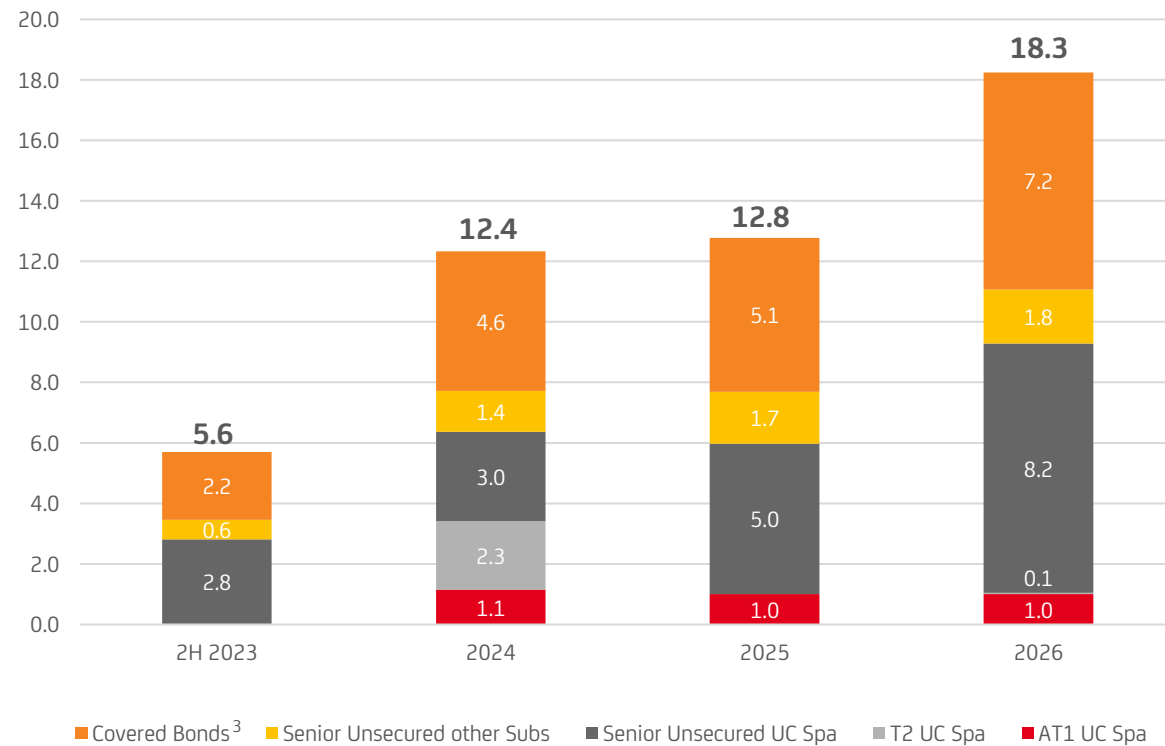
# Well balanced Group maturity profile

## Group liabilities structure breakdown<sup>1</sup>

### M/L term liability structure



### Maturity profile up to 2026 (€bn)<sup>2</sup>



# Covered Bonds (CB) program



UniCredit is a key mortgage provider and a leading Covered Bond issuer in Italy, Germany Austria and Czech Republic



**Low risk profile** as collateral mainly in attractive regions and low >90days past due rate



**High level of collateralization**, especially on the mortgage portfolio

**Program size (Euro)**

**Maturity**

**Rating**

**Key Program data<sup>1</sup>**

CB outstanding

Cover Pool outstanding

Overcollateralization

Mix (resi/commercial)

Weighted avg. cLTV

Residual Maturity

Interest rate (floating/fix)

Portfolio >90days due

ECB Eligibility<sup>2</sup>

HQLA Eligibility<sup>3</sup>



**Mortgage**

35bn

soft-bullet

Aa3 (Moody's)

20.2bn

31.04bn<sup>4</sup>

53,7%

98.8/1.2%

48,7%

9.03yrs

36%/64%

17bps

Yes

Yes – Level 1



**Mortgage Public sector**

50bn

soft-bullet<sup>5</sup>

Aaa (Moody's)

26.3bn

32.5bn

23.8%

70.8%/29.2%

42.5%<sup>6</sup>

16.1yrs

18%/82%

1bp

Yes

Yes – Level 1

50bn

soft-bullet<sup>5</sup>

Aaa (Moody's)

4.2bn

7.1bn

69.6%

n/a

n/a

13.4yrs

23%/77%

0%

Yes

Yes – Level 1



**Mortgage Public sector**

40bn

hard & soft-bullet<sup>5</sup>

Aaa (Moody's)

8.4bn

17.2bn

103%

74.3%/25.7%

45%

10.2yrs

54%/46%

0%

Yes

Yes – Level 1

40bn

hard & soft-bullet<sup>5</sup>

Aaa (Moody's)

3.1bn

5.8bn

89%

n/a

n/a

9.1yrs

41%/59%

0%

Yes

Yes – Level 1



**Mortgage**

7bn

Hard & soft-bullet

Aa2 (Moody's)

4.0bn

6.7bn<sup>7</sup>

66%

75%/25%

61%

17.4yrs

19%/81%

0%

Yes

Yes – Level 1



# Strong capitalization and risk profile are supportive in current environment

STANDARD  
& POOR'S

MOODY'S

FitchRatings

BBB/Stable/A-2<sup>1</sup>Baa3/Negative/P-3<sup>1</sup>BBB/Stable/F2<sup>1</sup>Covered Bonds (Italian OBG I / OBG II)<sup>2</sup>Counterparty / Deposit rating<sup>3</sup>

Senior Preferred/ Outlook/ Short-Term

Senior Non Preferred

Tier 2

Additional Tier 1

Stand-alone rating<sup>4</sup>

AA-/n.r.

BBB+

BBB/ Stable/A-2

BBB-

BB+

n.r.

bbb

Aa3/Aa3

Baa1

Baa1/ Negative/P-2

Baa3

Baa3

Ba3

baa3

AA/n.r.

BBB+

BBB/ Stable/F2

BBB-

BB+

BB-

bbb

■ In July '22 UniCredit's issuer **outlook was aligned with the Italian sovereign to 'Stable'**

■ **Strong geographic diversification** continues to support UniCredit's business profile and **capitalization will remain supportive** thanks to rising interest rates supporting profitability

■ **Asset quality deterioration will be manageable** for UniCredit and not nearly as material as in the previous downturn

■ UniCredit's **deposit and senior preferred ratings are +2 notches higher than the Italian Sovereign rating at 'Baa1'**

■ The bank's **outlook was aligned with the Italian sovereign to 'Negative'** in Aug'22

■ The **financial profile** reflects a **good earnings generation capacity, sound capital position, improved asset-risk metrics and sound funding and liquidity** supported by an **ample buffer of liquid assets** and a **stable and granular retail deposit base**

■ UniCredit's **issuer rating stands at 'BBB'/Stable** and reflects the **improved asset quality, expectation of resilient revenues and cost control**

■ Fitch's expects that **UniCredit's tight risk discipline will help mitigate asset-quality pressures** from the current uncertain operating environment

■ Deposits at **'BBB+', +1 notch above the sovereign** as UniCredit will **maintain sufficient capital buffers** to meet regulatory requirements (e.g. TLAC and MREL)

(A-)/BBB+/Stable/A-2<sup>1</sup>  
(bbb+)<sup>4</sup>(A1)/A2<sup>5</sup>/Negative/P-1<sup>1</sup>  
(baa2)<sup>4</sup>(A-)/A-<sup>6</sup>/Stable/F2<sup>1</sup>  
(bbb+)<sup>4</sup>(A-)/BBB+/Stable/A-2<sup>1</sup>  
(bbb+)<sup>4</sup>(A1)/A3<sup>7</sup>/Negative/P-2<sup>1</sup>  
(baa2)<sup>4</sup>

Not rated

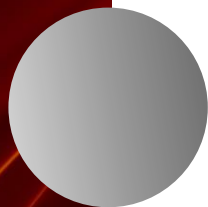




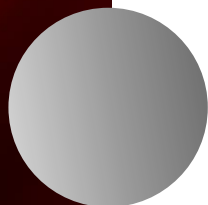
# Agenda



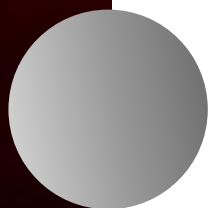
Executive summary



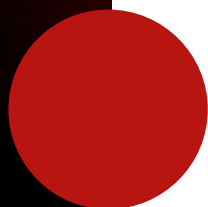
UniCredit at a glance



Financial highlights



Funding and liquidity

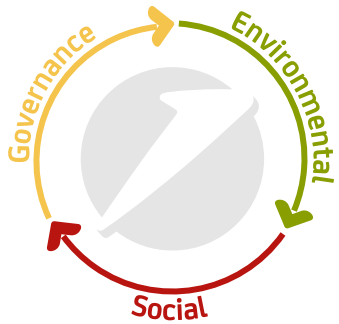


**ESG**



# ESG Principles and 2022-2024 Targets

- We will hold ourselves to the highest possible standards so that we do the right thing by our clients and society
- We are totally committed to supporting our clients in a just and fair transition
- We will reflect & respect the views of our stakeholders in our business and decision-making process



69.8bn

FY22+1H23 Actual  
(+12.1bn in 1H23 only)

150bn

2022-24 Target

## Environmental Lending<sup>1</sup>

Good performance driven by Energy Efficiency and Sustainability linked lending

## ESG Investment Products<sup>2</sup>

Slightly below target mainly due to funds reclassification but ESG Penetration rate at 47%

## Sustainable Bonds<sup>3</sup>

Slow start to 2023 but prospect for recovery in 2H

## Social Lending<sup>1</sup>

Lending for High Impact and Disadvantaged Areas main drivers of growth

15.4bn (+4bn)

New Production 25bn

30.7bn (+2bn)

AuM stock conversion towards ESG investments 65bn

17.1bn (+4.3bn)

DCM Origination 50bn

6.6bn (+1.8bn)

New Production 10bn

FY22+1H23 Actual  
(1H23 only)

2022-24 Target



# Leading by example and supporting our clients' green and social transition

## Environment

### Promoting sustainable financial instruments

8

own Green Bonds  
issued since 2021

4.8bn

of total amount



o/w 1 Green Mortgage Covered  
Bond issued Jun 23 for 0.5bn

### Advancing to operationalise our Net Zero 2030 targets (see next slides for more details)

### Our greenhouse gas emissions

14%

reduction FY22 vs FY21, Scope 1 &amp; 2, market-based

### Electricity from renewables

87%

use on our premises (as of FY22)

### Achieved plastic free in all buildings in 2022

## Social

### Promoting sustainable financial instruments



1 Own Social Bond issued  
in Sep 21 for 155m

### Corporate citizenship and philanthropic initiatives (FY22)

36.5m

contribution to  
communities

o/w c.8m

for Education &  
young people

### Education and awareness (FY22 + 1H23)

315k

Financial Education  
beneficiaries

75k

ESG Awareness  
beneficiaries

### UniCredit Foundation (FY23)

20.0m

committed to empower  
Youth through equal  
Education opportunities

o/w 6.5m

3-year partnership with  
Junior Achievement  
Europe to combat  
school drop-out

## Governance

### CEO & Top Management remuneration<sup>1</sup>

20% weight of long-term performance linked to  
ESG volumes, DE&I ambitions, Climate risk

### Strong diversity and inclusion framework

- DE&I Global Policies and Guidelines on inclusive  
language, recruitment and gender transition

- Training on DE&I, ESG and Climate change

42%

female  
BoD

54%

female  
GEC

36%

female  
Leadership team

33%

international  
presence in  
BoD

62%

international  
presence in  
GEC

43%

international  
presence  
Leadership team

- Employee Networks on specific diversity  
themes<sup>2</sup> across Group countries

# Main strategic commitments to support our overall ESG stance beyond climate



## Net Zero Banking Alliance (NZBA)

- **Oct 21: signed Net Zero Banking Alliance** commitment to reduce emissions on lending portfolio
- **Jan 23:** set targets to 2030 interim targets on most carbon intensive sectors (see targets in next slide)
- **By Oct 24:** set targets for all or a **substantial majority of the carbon-intensive sectors**



## UNEP-FI FOR FINANCIAL HEALTH AND INCLUSION

- **Promote universal financial inclusion**
- Foster a **banking sector that supports the financial health of all customers**
- **Defined and announced new Group Targets by 2025:**
  - To increase the percentage of young<sup>1</sup> clients with two or more active UniCredit financial products (from different categories) to **14.9%** (from a baseline of 14.6%)
  - To increase the percentage of new UniCredit clients that are young<sup>1</sup> people to **37.6%** (from a baseline of 34.9%).



## NET ZERO GENDER GAP

- Achieve **gender parity** across **all organizational levels** and support **female talent retention** and **advancement**
- Allocated **c.100m to close gender pay gap on an equal pay for equal work** basis during 2022-2024
- During 2022, **c.30m** has been invested to reduce the **Non-Demographic Gender Pay Gap to 2.6%**



## BIODIVERSITY

- **Signed the Finance for Biodiversity Pledge**
- **Collaboration, knowledge sharing** and **engaging** with companies
- **Setting targets & reporting publicly**



## CIRCULAR ECONOMY

- **Joined the Ellen MacArthur Foundation** to support and accelerate the **transition to a circular economy**
- **4 circular initiatives in place:** circular design & production, circular use, circular support, circular value economy






## STEEL

- **Signed the Sustainable STEEL Principles**
- Steel: working group to define **common standards of action for steel sector decarbonization**
- Hydrogen: alliance aiming at an ambitious **deployment of hydrogen technologies by 2030**



# UniCredit set Net Zero Group targets on the three prioritized sectors

## UniCredit design elements

Sector	Value chain	Primary metric	Emission coverage	Main rationale	Portfolio in scope (drawn exposure, €bn) <sup>1</sup>	2021 Baseline <sup>2</sup>	2030 Target <sup>2</sup>
<b>Oil &amp; Gas</b> 	<ul style="list-style-type: none"> <li>Full value chain</li> </ul>	<ul style="list-style-type: none"> <li>Financed emissions</li> </ul>	<ul style="list-style-type: none"> <li>Scope 3<sup>3</sup></li> </ul>	<ul style="list-style-type: none"> <li>Comprehensive value chain coverage</li> <li>Market best practices</li> </ul>	<ul style="list-style-type: none"> <li><b>7.8</b></li> </ul>	<ul style="list-style-type: none"> <li><b>21.4</b> MtCO<sub>2</sub>e</li> </ul>	<ul style="list-style-type: none"> <li><b>- 29%</b> vs. baseline</li> </ul>
<b>Power generation</b> 	<ul style="list-style-type: none"> <li>Generation only</li> </ul>	<ul style="list-style-type: none"> <li>Physical intensity</li> </ul>	<ul style="list-style-type: none"> <li>Scope 1</li> </ul>	<ul style="list-style-type: none"> <li>Market best practice</li> <li>Relevance for portfolio steering</li> <li>Data availability</li> </ul>	<ul style="list-style-type: none"> <li><b>8.9</b></li> </ul>	<ul style="list-style-type: none"> <li><b>208</b> gCO<sub>2</sub>e/kWh</li> </ul>	<ul style="list-style-type: none"> <li><b>111</b> gCO<sub>2</sub>e/kWh</li> </ul>
<b>Automotive</b> 	<ul style="list-style-type: none"> <li>Road vehicles<sup>4</sup> manufacturers</li> </ul>	<ul style="list-style-type: none"> <li>Physical intensity</li> </ul>	<ul style="list-style-type: none"> <li>Scope 3 – Tank to Wheel<sup>3</sup></li> </ul>	<ul style="list-style-type: none"> <li>Market best practice</li> <li>Relevance for portfolio steering</li> <li>Guidelines availability</li> </ul>	<ul style="list-style-type: none"> <li><b>1.8</b></li> </ul>	<ul style="list-style-type: none"> <li><b>161</b> gCO<sub>2</sub>/vkm</li> </ul>	<ul style="list-style-type: none"> <li><b>95</b> gCO<sub>2</sub>/vkm</li> </ul>

Phase out by 2028 policy for Coal in place



# Strong environmental, social and reputational risk management and policies

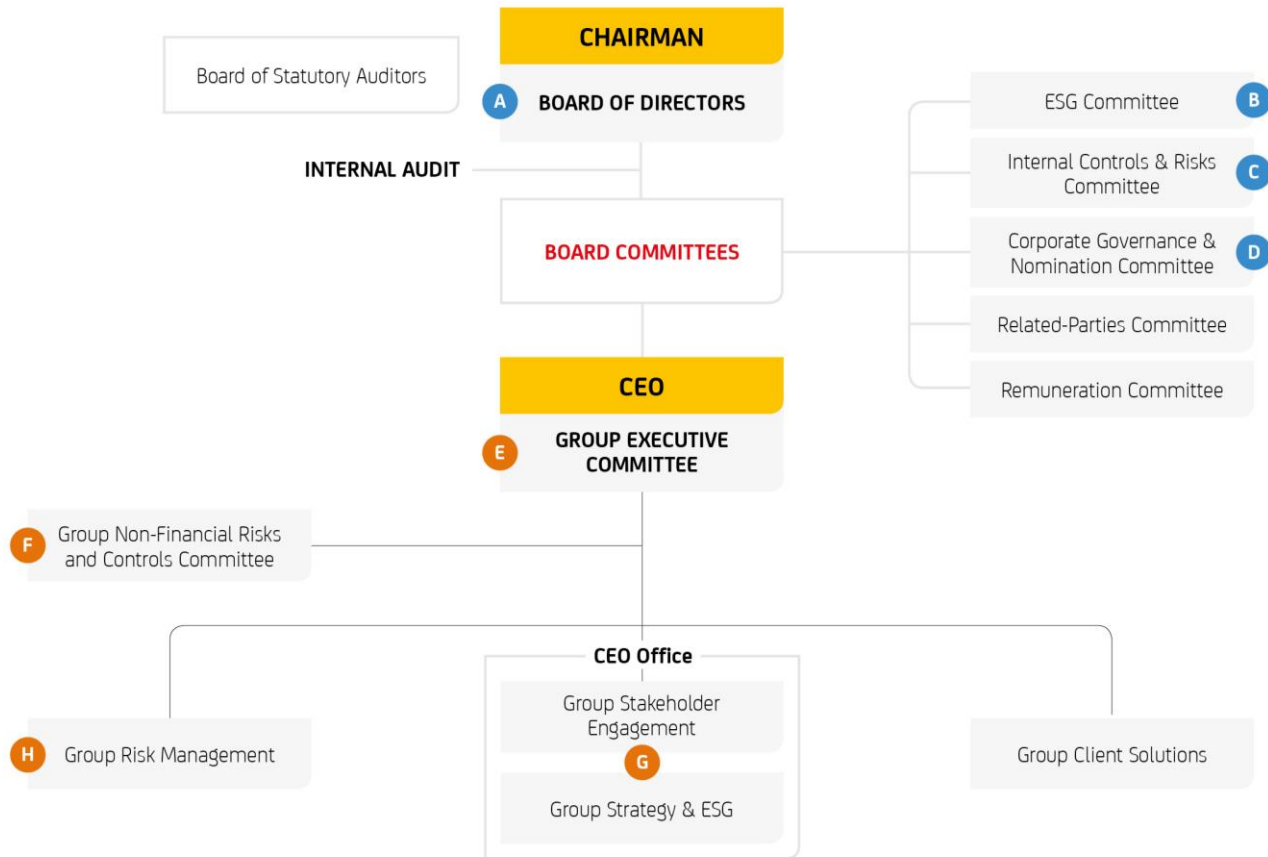
	Applicability	Provisions	Type pf support
Coal	<b>A Class</b>	» No coal developer customers (no increase in coal business since Sep 20) with current revenues from coal <= 25% and phase out plan by 2028	» Full general and project financing <sup>1</sup> & basic and advanced banking
	<b>B Class</b>	» No coal developer customers (no increase in coal business since Sep 20) with phase out plan in line with National Energy & Climate Plan	» Partial general financing & basic banking
	<b>C Class</b>	» Coal developer customers (increase in coal business since Sep 20) or customers with no phase out plan	» No financing nor banking
Oil & Gas	<b>A Class</b>	» Non PACTA/stress test “Red list” customers with current revenues from unconventional Oil&Gas and Arctic Oil&Gas activities <= 25%	» Full general and project financing <sup>2</sup> & basic and advanced banking
	<b>B Class</b>	» Non PACTA/stress test “Red list” customers with current revenues from unconventional Oil&Gas and Arctic Oil&Gas activities > 25% and <= 50%	» Partial general financing & basic and advanced banking
	<b>C Class</b>	» Customers with current revenues from unconventional Oil&Gas and Arctic Oil&Gas activities > 50%	» No financing nor banking
Other sector policies	Defence/Armaments <sup>3</sup>	Mining sector <sup>3</sup>	Water infrastructure
			Nuclear energy
Commitments	Tobacco <sup>4</sup>	Deforestation	Human rights
			Equator Principles
Other Environmental, Social and Reputational risk prevention process and Impacts (Ad Hoc Assessment)			





# Supporting integration of ESG into UniCredit's strategy

## ORGANISATION AND GOVERNANCE STRUCTURE, FOCUS ON ESG



## ESG GOVERNANCE AND MANAGEMENT

- A** UniCredit's **Board of Directors** defines the overall strategy of the bank, which incorporates the Group's ESG strategy, overseeing its implementation over time
- B** The **ESG Committee (ESGC)** supports the Board of Directors in fulfilling its responsibilities with respect to the ESG components integral to the Group's business strategy and sustainability over time
- C** The **Internal Controls & Risks Committee (IC&RC)** supports the Board of Directors in risk management and control-related issues. Its work encompasses matters of risk in the ESG sphere such as climate change risk
- D** The **Corporate Governance & Nomination Committee (CG&NC)** provides support to the Board on topics regarding the UniCredit corporate governance system, the Board of Directors composition and top management
- E** The **Board of Statutory Auditors** exercises oversight of ESG governance and related topics, including Sustainability (ESG) and Digital technology
- F** The **Group Executive Committee (GEC)** is the Group's most senior executive committee and is chaired by the CEO defining the overall ESG strategy
- G** The **Group Non-Financial Risks and Controls Committee (GNFRCC)** supports the CEO in steering and monitoring non-financial risks
- H** The **Group Strategy & ESG and Group Stakeholder Engagement** functions together serve as a **CEO Office**
- I** The **Group Risk Management** function supports the CEO in defining the Group Risk Appetite proposal which is to be shared with the GEC, the IC&RC and the Board





# Delivering on commitment to sustainability

2Q22

3Q22

4Q22

1Q23

2Q23



UCG was included in the German Institute of Quality and Finance's 300 Digital Star ranking in the banking area



EDGE certification for gender equity and inclusion in Austria, Germany and Italy. The three banks in each country have been recognised as the only EDGE certified organisations in the banking industry in Europe



Signed the Sustainable STEEL Principles, a climate-aligned finance agreement for the steel sector



First bank in Europe to obtain the ESG GRESB scoring on its corporate real estate portfolio

First Italian bank to sign the Finance for Biodiversity Pledge



Joined the Ellen MacArthur Foundation's to accelerate the circular economy transition



Recognised as a Top Employer Europe for the banks in Austria, Bulgaria, Germany, Hungary, Italy and Serbia by Top Employers Institute



2023 Group Remuneration Policy approved by the Shareholders' Meeting



Equileap 2023 Top 100 Globally for Gender Equality Index inclusion for the second year in a row: #2 in Italy (the only bank) and #22 in the financial sector



Bloomberg Gender-Equality Index 2023 inclusion for the fourth year



Financial Times named UniCredit as one of Europe's 2023 Diversity Leaders on general diversity, ethnicity, LGBTQIA+, age and disability



As signatory bank of the Principle for Responsible Banking (PRB) Commitment on Financial Health and Inclusion, UniCredit set new targets for 2025 for young people: (i) increase the % of young clients with two or more active UniCredit financial products; (ii) increase the % of new UniCredit clients that are young people



UniCredit awarded best rating among Italian banks by Standard Ethics, based on the sustainability principles promoted by the UN, OECD and European Union



In partnership with Junior Achievement Europe, UniCredit Foundation launch "Re-power your future", to prevent early school leaving, and invest 6.5m in a cross-country 3-year program

# ESG ratings and indices (1/2)

MSCI

A



- Robust integration of ESG practices in lending
- Included in the Bloomberg MSCI Green Bond Index

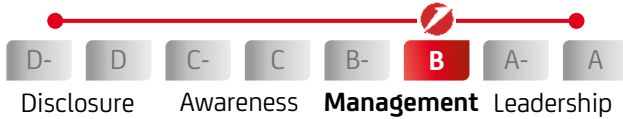
SUSTAINALYTICS

Low  
(16.9)

- ESG Risk Rating improved at "16.90" from "18.3"
- Low exposure to and strong management of material ESG issues

CDP

B



- Positioned within the Management band with "B" score
- Avg. rating for Financial services is "B-", for Europe is "B" and the Global Average is "B-"

ISS ESG

C  
(Prime)

- Ranked among the 10% of companies within the sector with the highest relative ESG performance
- Prime companies are sustainability leaders in their industry

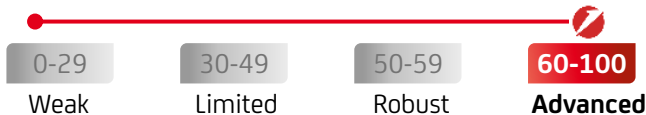
S&amp;P Global

65



- Sustainability score improved to 65 from 64 (percentile at 75)
- Included in the Dow Jones sustainability diversified indices
- Included in the S&P Global Sustainability Yearbook 2022

MOODY'S ESG Solutions

60  
(Advanced)

- ESG scores: 64 Advanced (Environment); 60 Advanced (Social), 59 Robust (Governance)
- Included in the Euronext MIB ESG index



# ESG ratings and indices (2/2)



**EE+**  
(Very strong)



- Top rated Italian bank, with an EE+ rating. Example of EU excellence in sustainability
- Included in the following Standard Ethics indices: European Best in Class, European 100, European Banks, Italian, Italian Banks



**73.3**



- First bank in the Top 10 ranking, 6<sup>th</sup> out of 98
- Included in the Top performer level and in the Top 3 in the financial sector (2<sup>nd</sup> place)



FTSE4Good

**4.5**



- Ranked in the 93<sup>rd</sup> percentile of banks
- Ratings: 5.0 (Environmental); 3.8 (Social); 4.7 (Governance), higher than sector avg.
- Included in the FTSE4Good Index Series and the FTSE ESG Index Series

REFINITIV

**84**



- ESG Score improved to 84 from 80 with ranking at 33/1109 from 69/1095
- ESG scores: 89 (Environment); 80 (Social); 88 (Governance)
- Score >75 indicates excellent ESG performance and high degree of transparency

Bloomberg

**66.69**



- 2021 ESG disclosure score: 61.07 (Environmental); 42.08 (Social); 96.81 (Governance)

**85.56%**



- 2023 GEI score improved to 85.56%, + 2.61 p.p. Y/Y
- Score higher than average score in financials sector (74.11%) and in Italian market (78.27%)



# End notes



# Disclaimer

This presentation may contain “forward-looking statements” which includes all statements that do not relate solely to historical or current facts and which are therefore inherently uncertain. All forward-looking statements rely on a number of assumptions, expectations, projections and provisional data concerning future events and are subject to a number of uncertainties and other factors, many of which are outside the control of UniCredit S.p.A. (the “Company”). There are a variety of factors that may cause actual results and performance to be materially different from the explicit or implicit contents or expectations of any forward-looking statements and thus, such forward-looking statements are not a reliable indicator of future performance.

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# Information related to this presentation (1/4)

## General notes

**End notes are an integral part of this presentation.**

All data throughout the documents are in **Euros**

Numbers throughout the presentation may not add up precisely to the totals provided in tables and text due to **rounding**

**Russia** includes the local bank and legal entities, plus the cross border exposure booked in UniCredit SpA

**CET1 ratio** fully loaded throughout the document, unless otherwise stated

**Shareholder distribution** subject to supervisory and shareholder approvals

**Delta Q/Q** means: current quarter versus previous quarter (in this presentation **equal to 2Q23 versus 1Q23**)

**Delta Y/Y** means: current quarter of the current year versus the same quarter of the previous year ( in this presentation **equal to 2Q23 versus 2Q22**)

**Delta 1H/1H** means: half year of the current year versus half year of the previous year (in this presentation **equal to 1H23 versus 1H22**)



# Information related to this presentation (2/4)

## Main definitions

<b>“Allocated capital”</b>	calculated as 13.0% of RWA plus deductions
<b>“Clients”</b>	means those clients that made at least one transaction in the last three months
<b>“Cost of risk”</b>	based on reclassified P&L and Balance sheet, calculated as (i) LLPs of the period (annualised in the interim periods) over (ii) average loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets).
<b>“Coverage ratio (on NPE)”</b>	Stock of LLPs on NPEs over Gross NPEs excluding IFRS5 reclassified assets
<b>“Customer Loan”</b>	Net performing and non-performing loans to customers excluding active repos, debt securities, intercompany for divisions
<b>“Default rate”</b>	Percentage of gross loans migrating from performing to non performing over a given period (annualized) divided by the initial amount of gross performing loans
<b>“Diluted EPS”</b>	calculated as Net Profit after AT1/CASHES - as defined below - on avg. number of diluted shares excluding avg. treasury and CASHES usufruct shares
<b>“Expected Loss (EL)”</b>	based on performing portfolio with details for both stock and new business done since January current year. Calculated as expected loss over exposure at default
<b>“Gross Comm. Perf. Loan AVG”</b>	Average stock for the period of performing Loans to commercial clients (e.g. excluding markets counterparts and operations); managerial figures, key driver of the NII generated by the network activity
<b>“Gross NPEs”</b>	Loan to customers non performing exposures before deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
<b>“Gross NPE Ratio”</b>	Gross non performing exposures over gross loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)





# Information related to this presentation (3/4)

## Main definitions

<b>“HQLA”</b>	High-Quality Liquid Assets - assets, which can be easily and immediately converted into cash at little or no loss of value even in periods of severe idiosyncratic and market stress. These assets are unencumbered, which means free of legal, regulatory, contractual, or other restrictions on the ability of the bank to liquidate, sell, transfer, or assign them
<b>“LCR”</b>	Liquidity Coverage Ratio - ratio between the high-quality liquid assets (HQLA) and the net cash outflows expected over the coming 30 days, under stress test conditions
<b>“Net NPEs”</b>	Loan to customers non performing exposures after deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
<b>“Net NPE Ratio”</b>	Net non performing exposures over net loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)
<b>“Net profit”</b>	means Stated net profit adjusted for impacts from DTAs tax loss carry forward resulting from sustainability test
<b>“Net profit after AT1/Cashes”</b>	means Net profit as defined above adjusted for impacts from AT1 and Cashes coupons. The result is used for cash dividend accrual / total distribution, as well as RoTE and RoAC calculation
<b>“Net revenue”</b>	means (i) revenue, minus (ii) Loan Loss Provisions
<b>“NSFR”</b>	Net Stable Funding Ratio - ratio between the available amount of stable funding and the required amount of stable funding that are calculated applying defined weighting factors to on and off-balance sheet items. The relevant instructions for its calculation are included in the Regulation (EU) 876/2019 of the European Parliament
<b>“Organic capital generation”</b>	calculated as (Net Profit, as defined above, minus delta RWA excluding Regulatory impacts and PD scenario impacts x CET1r actual)/ RWA
<b>“PD scenario”</b>	Impacts deriving from probability of default scenario, including rating dynamics



# Information related to this presentation (4/4)

## Main definitions

<b>“RoAC”</b>	annualized ratio between (i) Net profit after AT1/Cashes minus excess capital charge (where applicable) and (ii) allocated capital, both as defined above
<b>“RoTE”</b>	means (i) Net profit after AT1/Cashes – as defined above, over (ii) average tangible equity – as defined below, minus CASHES and DTA from tax loss carry forward contribution
<b>“RoTE@13%CET1r”</b>	means RoTE as defined above, but with a tangible equity assuming to distribute the capital in excess of a 13% CET1r (FL), upper end of UniCredit CET1 management target, reducing immediately the TE by this amount of distribution
<b>“Stated net profit”</b>	means accounting net profit
<b>“Regulatory impacts”</b>	Regulatory impacts are mostly driven by regulatory changes and model maintenance, shortfall and calendar provisioning (impacting on capital)
<b>“SBB”</b>	Share buy back - repurchasing of shares by the company that issued them to reduce the number of shares available on the open market
<b>“UTP”</b>	means “unlikely to pay”: the classification in this category is the result of the judgment of the bank about the unlikelihood, without recourse to actions such as realizing collaterals, that the obligor will pay in full (principal and/or interest) its credit obligations
<b>“Tangible Book Value” or “Tangible Equity”</b>	for Group calculated as Shareholders’ equity (including Group stated profit of the period) less intangible assets (goodwill and other intangibles), less AT1 component
<b>“TBVpS”</b>	Tangible Book Value per Share - for Group calculated as End of Period tangible equity over End of Period number of shares excluding treasury shares

