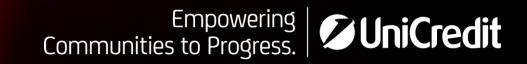
# First quarter 2022 results

Milan, 5 May 2022



# Setting quarterly records on revenue, costs and net profit

Delivering UniCredit Unlocked targets across all metrics



**Russia impact absorbed** while maintaining best-in-class capital position and coverage

• • • • • • • • • • • • • • • • •

Proactive managerial actions reduced exposure by c.2.0bn at minimal costs; absorbed more than 70% of extreme loss assessment CET1 impact in 1Q22

1.2bn LLPs prudently booked against Russia exposure in 1Q22

1Q22 CET1r 14.0% including 2021 1.6bn share buy back and 0.4bn 1Q22 dividend accrual<sup>1</sup>

Healthy CET1 and organic capital generation, combined with prudent coverage and overlays, positions us well to absorb potential macro spill-over effect



**Excellent 1Q22** with all businesses<sup>2</sup> **beating UniCredit Unlocked** 2022 targets

. . . . . . . . . . . . . . . . .

Continuing 2021 quarterly advancements across all regions and client solutions with Group positive operating leverage

Significant organic growth in high-value added products and across all regions<sup>2</sup>

Critical mass and profitability above Cost of Equity in all regions<sup>2</sup>, leading to strong organic capital generation



**Confirm UniCredit Unlocked** 2022-2024 guidance<sup>3</sup>, assuming our base case 'slowdown' scenario<sup>4</sup>

Confirming 2021 1.6bn share buy back; remaining 1bn share buy back subject to performance of Russia

. . . . . . . . . . . . . . . .

Confident that franchise excl. Russia will meet 2024 UniCredit Unlocked RoTE and organic capital generation targets, with all key levers contributing

Committed to deliver 2021-2024 distribution of at least 16bn assuming our base case 'slowdown' scenario<sup>4</sup> and achievement of UniCredit Unlocked

Distribution subject to supervisory and shareholder approvals

1. 2022 cash dividend at 35% of Net Profit excluding Russia, net of AT1, CASHES coupons and impacts from DTAs from tax loss carry forward contribution (zero in 1Q22)

2. Excl. Russia 3. Details on page 26 4. Details on page 4



## 1Q22 resilient CET1r pro-forma even with extreme case assumptions on Russia

	RUSSIA EXPOSURE MAX. CAPITAL IMPACT			EXTREME LOSS ASSESMENT <sup>2</sup>		CAF	ALENT OF 1Q22 P&L AND EQUITY IMPACT		
Exposure, bn	March 8 Pre	ss Release	End of	April	End o	f April	o/w taken i	in 1Q22	
CET1r impact <sup>1</sup>	bn	bps	bn	bps	bn	bps	bn	bps ····	•
Participation	-1.9	-21	-2.6	-46	-2.6	-46	-0.6 <sup>3</sup>	<b>-50</b> <sup>4</sup>	Full participation capital impact taken in 1Q22,
o/w Equity	-2.5		-2.5		-2.5				as per 'extreme loss assessment'
o/w Fx Capital hedge	+0.6		-0.1		-0.1				
Derivatives	-1.0	-37	-0.9	-35	-0.4	-15	-0.1	-2	Cost of closing 0.7bn third party bank positions and assume net intragroup derivatives at zero with full collateral posting
o/w Fx hedge	+0.7		+0.1		0.0				Negative impact from RUB depreciation unlikely
Net cross-border exposure	-4.5	-148	-3.2	-100	-1.9	-54	-0.9	-40 <sup>4</sup>	Result of applying conservative coverage of around30%
Additional intragroup exposure			-0.3	-12	-0.3	-12			Expanded definition mainly intragroup letter of credit
Total impact	-7.4	c200	-7.0	-193	-5.2	-128	-1.5	-92	
CET1r 1Q22 pro-forma			13.0	)%	13.	6%	14.0	%	Incl. 1.6bn share buy back 2021 and 0.4bn 1Q22 dividend accrual
c2.0bn Executed de-risking actions of exposure with a cost of c.160m	f <mark>FX</mark>		ution reduction of and derivatives e			28bps	o/w 92		eady taken in 1Q22 Absorbed

2. 'Extreme loss assessment' includes certain financial and credit assumptions and cross border recoverability of 40%

5. o/w c.100m third party bank derivatives and c.60m cross-border exposure

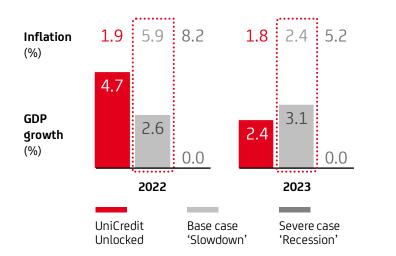
# Business model and historical provisioning allow us to absorb spill-over effects

#### **GEOGRAPHIC SCENARIOS**

Even under severe recessionary assumptions ...

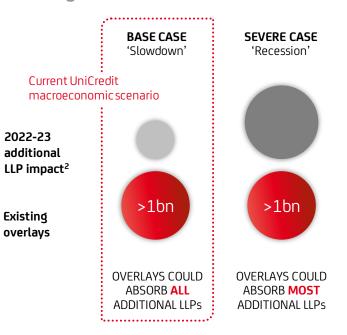
#### UNICREDIT FOOTPRINT

GDP growth and inflation scenario<sup>1</sup> 2022-2023



#### OVERLAYS

... existing overlays position us well to manage additional LLPs ...

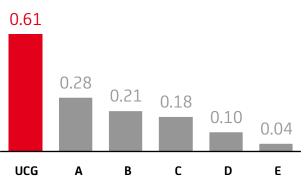


#### COVERAGE

... also thanks to prudent provisioning

#### DELTA COVERAGE RATIO

4Q21-4Q19 stage 1 and stage 2 loans and advances over 4Q21 RWAs (%)



Source: EBA transparency exercise and publicly available data; as of FY21 for comparison purposes. Selected peers: Commerzbank; Credit Agricole; ING; Intesa; SocGen

#### Strong organic capital generation, existing coverage, overlay provisions and proven cost efficiency equip us against adverse macro conditions – UniCredit Unlocked achievable in 'slowdown' scenario

Spill-over effect considers second degree impact of conflict in Ukraine on Rest of the Group excl. Russia

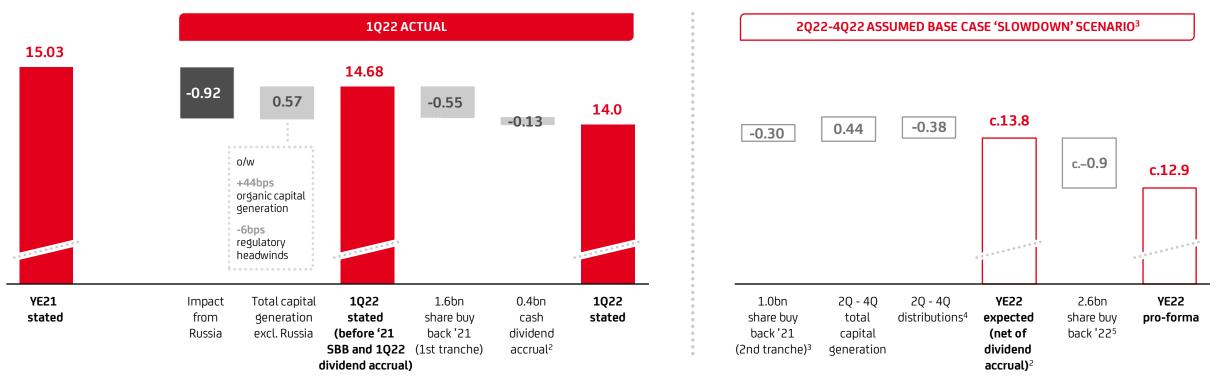
1. GDP and inflation growth of Group footprint are calculated based on a weighted GDP and inflation average of the respective co untries (excl. Russia)

2. Unlikely to be entirely realised in 2022 (as happened during Covid) and not considering mitigants such as Government support

# 2022 distribution intention assuming base case 'slowdown' scenario<sup>1</sup>

# Distribution ambition for 2021-2022 creating base to deliver on the full **Un**iCredit **Un**locked 2021-2024 distribution

#### CET1r, % including threshold impacts on capital and RWA



Distribution subject to supervisory and shareholder approvals

1. Details at page 4 2. 2022 cash dividend at 35% of Net Profit excluding Russia, net of AT1, CASHES coupons and impacts from DTAs from tax loss carry forward contribution (zero in 1022)

3. 2nd tranche of 1.0bn share buy back not announced, subject to performance of Russia and ECB approval

4. 2Q - 4Q distributions are cash dividend accrual (see note 2) plus AT1 and CASHES coupons if conditions are met or discretion is exercised 5. Subject to supervisory and shareholder approvals

## Record setting quarter, beating targets across all metrics

#### **1022 RESULTS NET PROFIT 1.2bn Excluding Russia** 1Q22 1022 YoY In million stated 4.735 +8% 3.733 Net Revenue 4.787 +6% 5.017 o/w Revenue -65% -52 -1.284 o/w LLP . Fee. % of Revenue<sup>1</sup> 43% +1p.p. 41% -2.6% **Total Costs** -2.287 -2.341+48%Net Profit 1.162 247 +3p.p. RoTE 10.2% 2.1% 14.0% CET1r \*\* \* \* \* \* \* \* \* \* \* \* \* \*

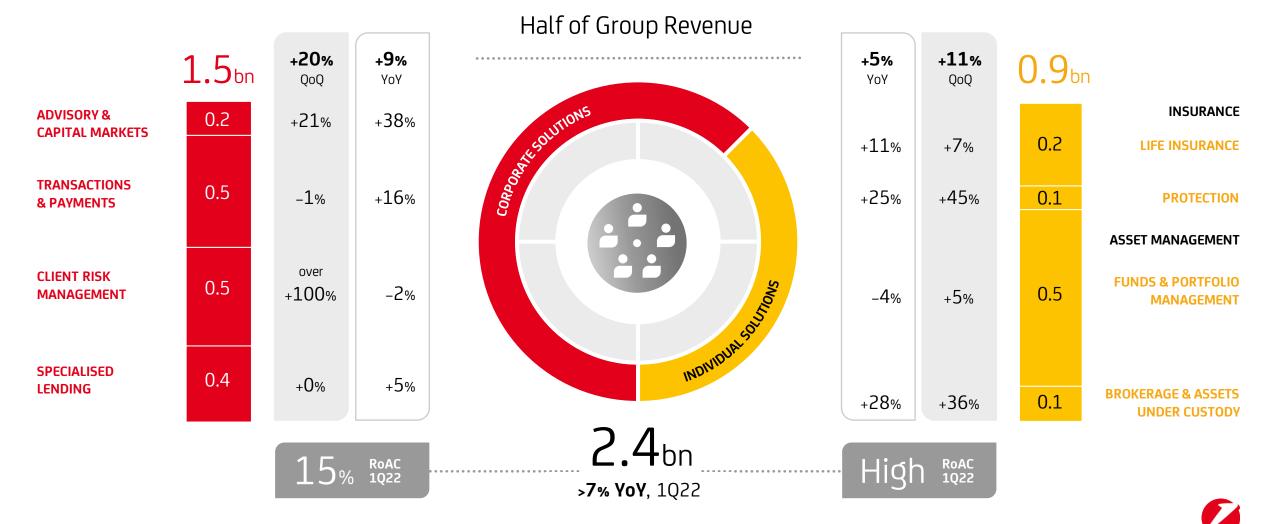
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### **3 LEVERS**

Largely under management control allowing us to confirm guidance on UniCredit Unlocked and distribution over 4 years



## Client Solutions diversified offering as main engine for organic revenue growth

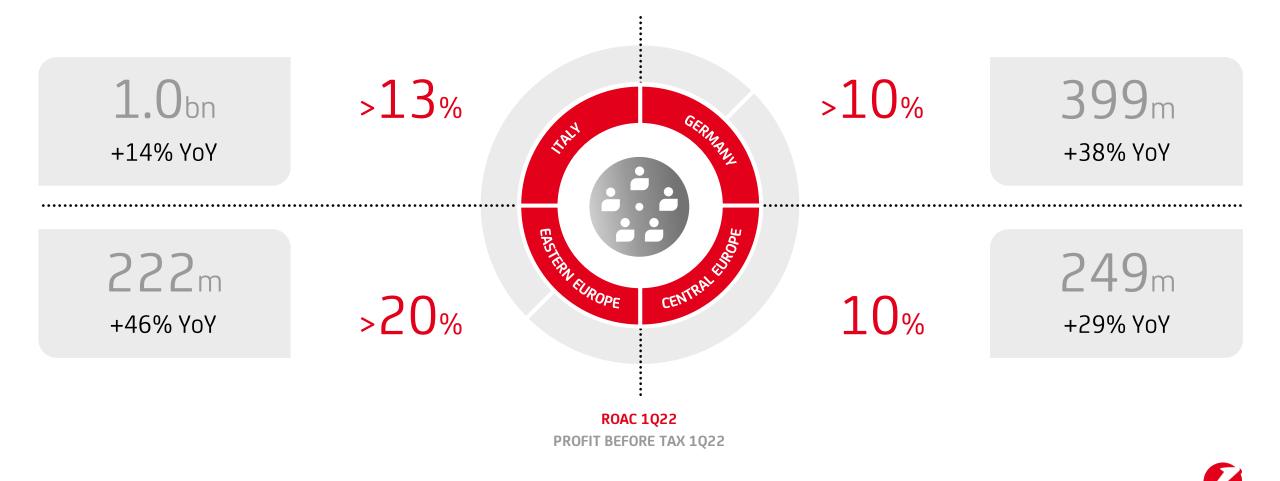


All figures related to Group excl. Russia, unless otherwise stated. Managerial figures

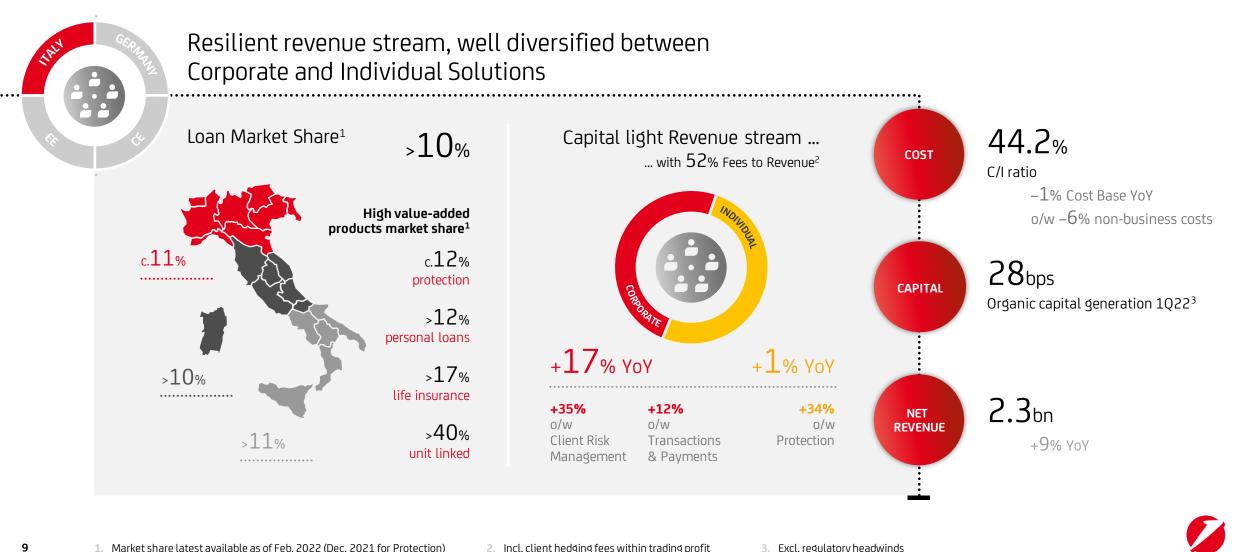
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# Unlocked franchise delivering high quality growth across a variety of conditions

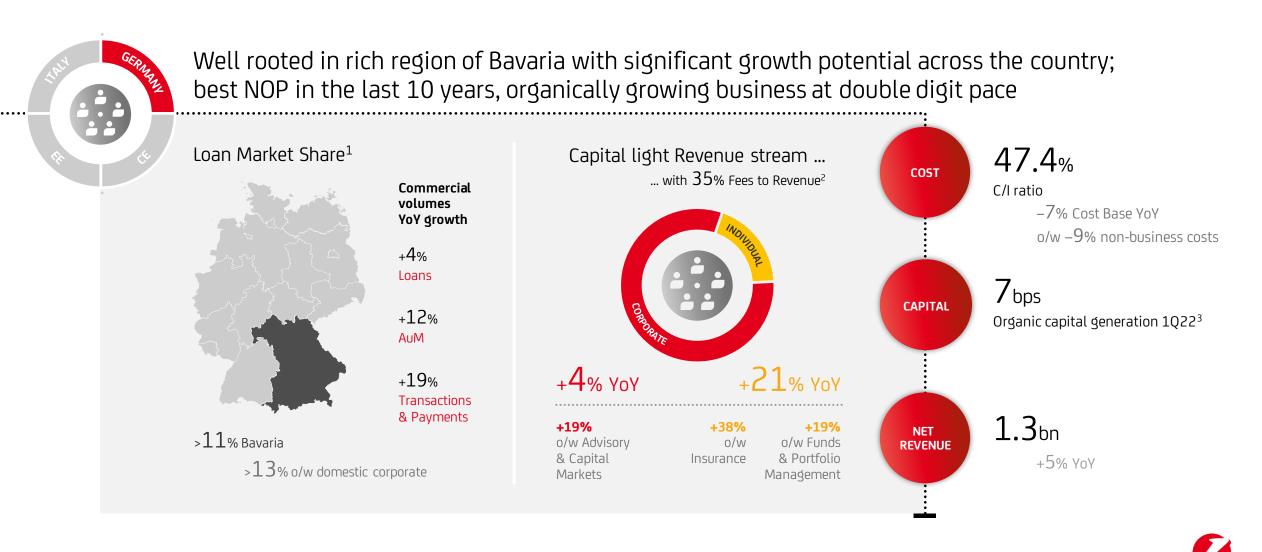
Superior risk-reward growth profile in all regions capable of strong organic capital generation



# Italy: critical mass and profitable growth particularly in high return products

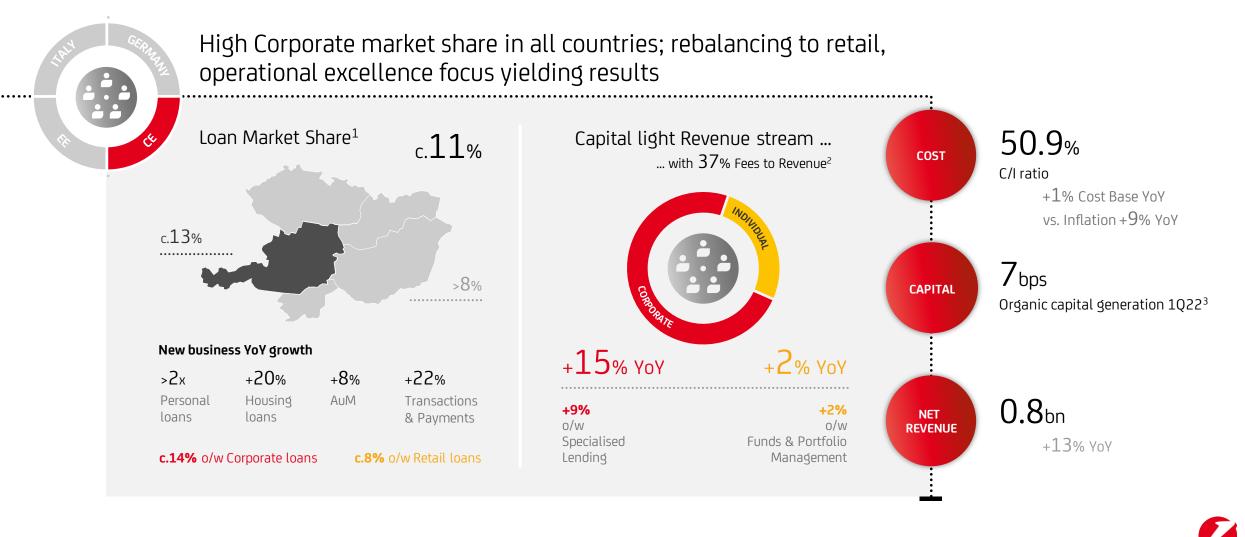


# Germany: focused franchise increasing growth and profitability



# Central Europe: delivering profitable growth thanks to operating model review

### Austria, Czech Republic, Hungary, Slovakia, Slovenia

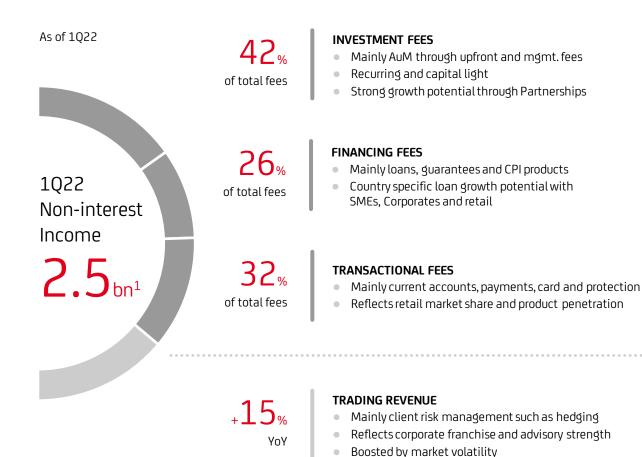


# Eastern Europe: regional leader with highly profitable franchise

### Bosnia Herzegovina, Bulgaria, Croatia, Romania, Serbia



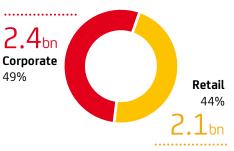
# The right model to deliver in a variety of market conditions



**GEOGRAPHICAL DIVERSIFICATION** 1022 Revenue<sup>2</sup> EE Italy 9% 47% 4.8bn CE 16%

#### **BALANCED BUSINESS MIX<sup>3</sup>**

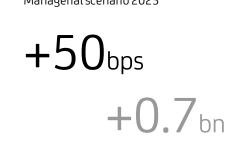
Central Functions not shown in the chart



#### **GEARED TO RISING RATES**

Managerial scenario 2023

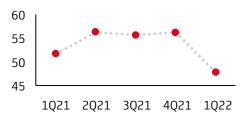
Germany 28%





#### **PROVEN COST EFFICIENCY**

Cost / Income Ratio





2. Russia and Group Corporate Centre not shown in the chart 3. Based on 1022 revenue



# Financial highlights – S. Porro, CFO

Closing remarks





## Key recent financial events

- Yapi disposal concluded, with residual capital impacts to be booked in 2Q22
- 1.2bn 2021 dividend paid on 21 Apr 2022
- 2021 first share buyback tranche of 1.6bn approved<sup>1</sup>, expected to commence as soon as possible
- UniCredit SpA's 'BBB/Positive' issuer rating affirmed by S&P

	1Q22	vs 4Q21	vs 1Q21
Net Revenue	4.7bn	+35%	+8%
o/w Revenue	4.8bn	+12%	+6%
o/w LLPs	-0.1bn	-93%	-65%
Net Profit	1.2bn	+91%	+48%
Cost to Income	48%	-8 p.p.	-4 p.p.
Cost of Risk	5bps	-67bps	-9bps
RoTE	10.2%	+5 p.p.	+3 p.p.
CET1 ratio (Group incl. Russia)	14.00%	-103bps	-192bps
EPS	0.53€	+95%	+51%

#### All figures related to Group excl. Russia

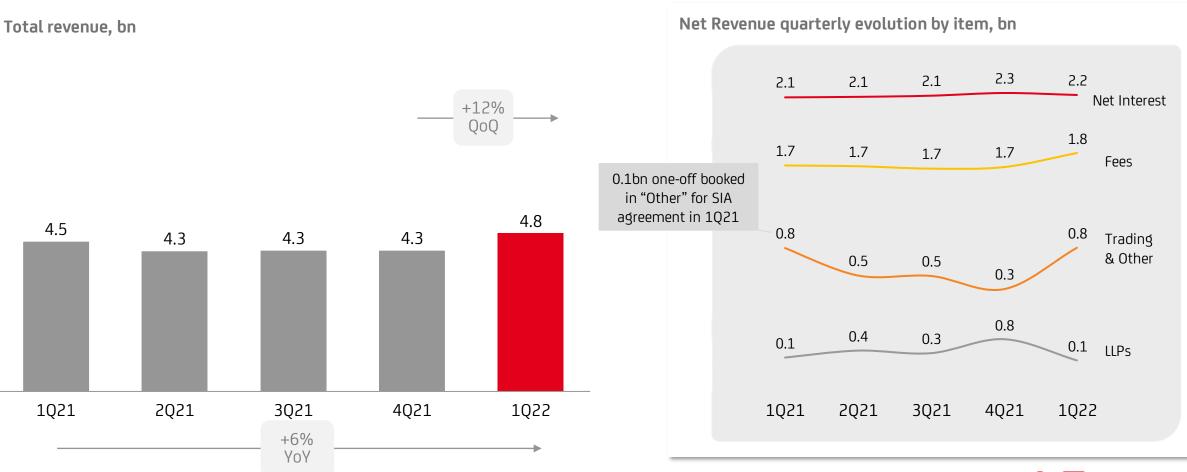
Refer to Annex for Net Profit definition. RoAC calculation based on 13% of RWA versus the prior approach which was based on 11.75% of RWA.

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## Revenue up 6% Y/Y driven by fees and trading





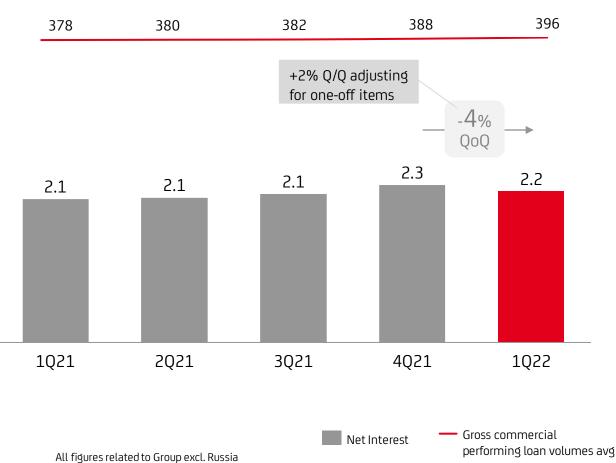
16

+**8%** YoY

Net revenue 4./bn

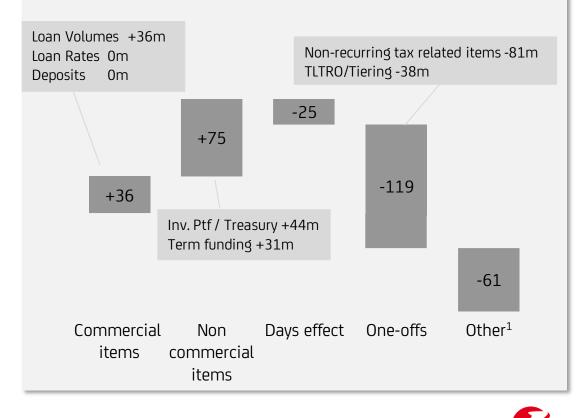
# Net interest income up 2% Q/Q adjusting for one-off items and days effect

## Positive commercial dynamics in the quarter supported by loan volumes growth in all regions



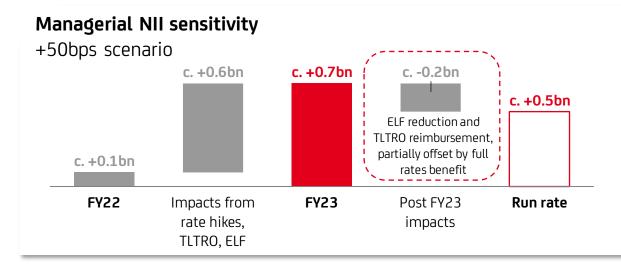
Quarterly evolution, bn

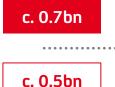
Quarterly evolution details, m



1. Other includes: margin from impaired loans, time value, days effect, FX effect and other minor items

# UniCredit Unlocked not embedding benefit of any rate increases

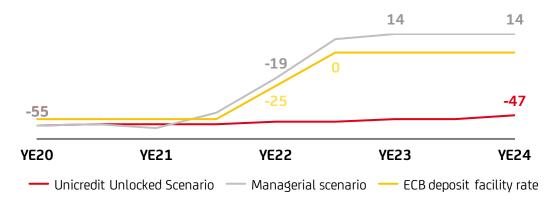




of FY23 NII managerial sensitivity to a +50bps scenario, not embedded in UniCredit Unlocked projections post FY23 run-rate sensitivity net of Excess Liquidity Fee ('ELF') and TLTRO reimbursement

## Euribor 3m EoP rates

UniCredit Unlocked vs. managerial scenario



## Assumptions on sensitivity

- ECB deposit rate increases
  - +25bps in 4Q22
  - +25bps in 2Q23
- ELF<sup>1</sup> contribution fully removed with ECB deposit facility rate at zero
- Until ECB deposit facility rate reaches +50bps, incremental benefit of c.0.1bn/10bps, thereafter dependent on client behaviour

# Strong fee generation further demonstrating commercial momentum

## Diversified business model supporting fee evolution across all categories

Quarterly evolution, bn

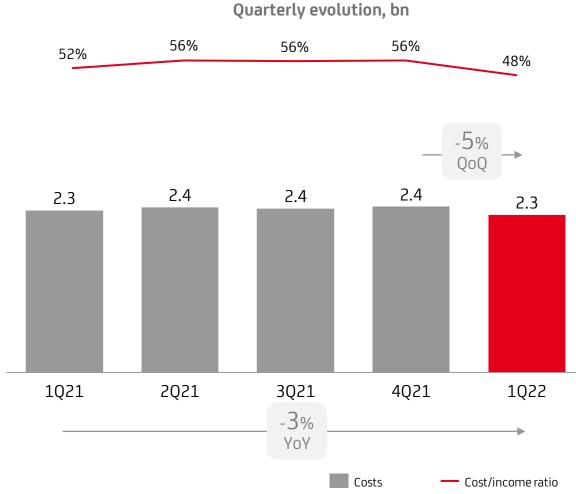
220 213 215 214 207 1.8 1.7 1.7 1.7 1.7 1021 2Q21 3Q21 4021 1022 +8% YoY Fee AuM stock

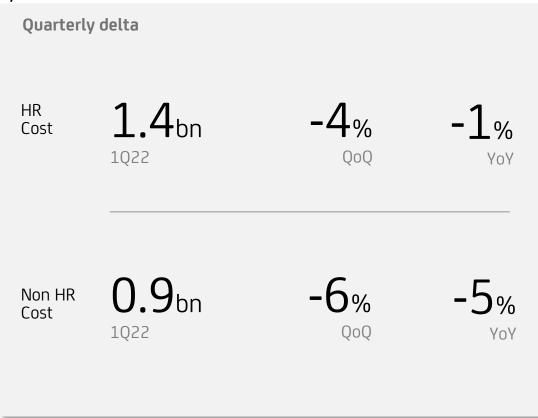


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# Continued focus on costs delivering

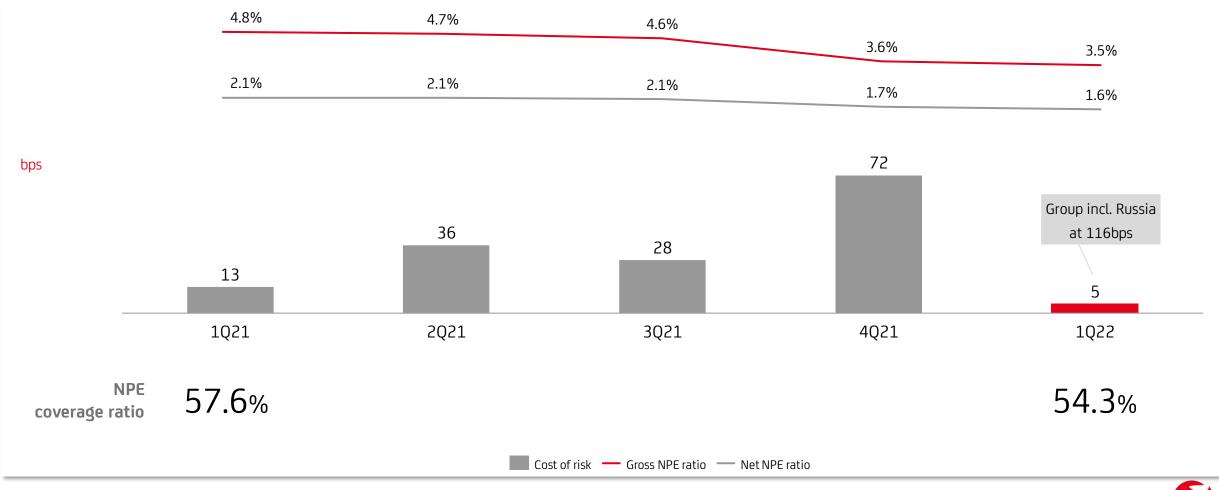
## Cost base reduced thanks to management actions on discretionary costs



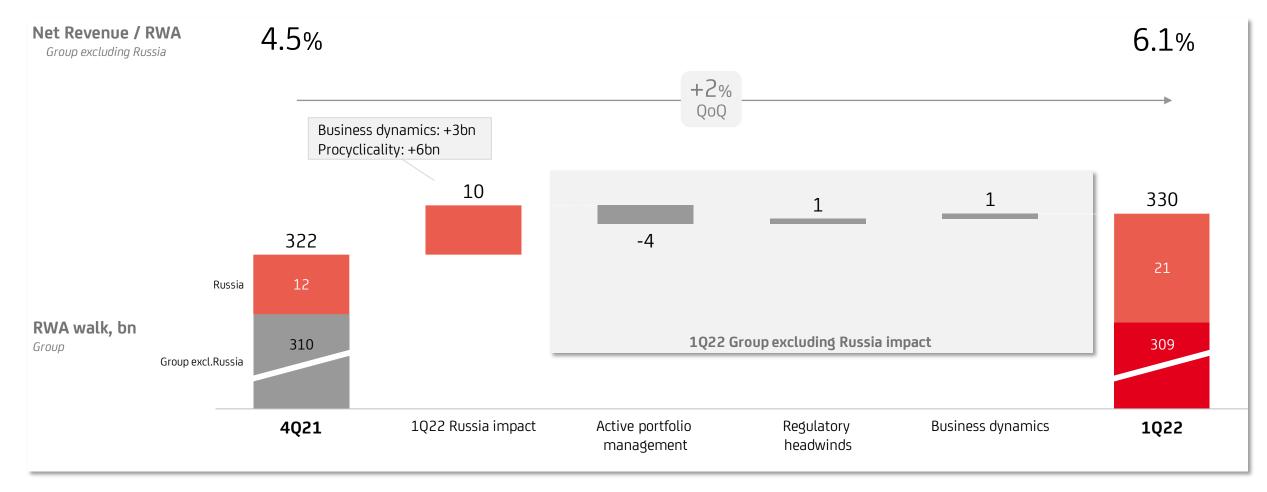


# 1Q22 cost of risk almost zero

## Cost of risk expected to remain in the 30-35bps range over the plan 2022-24



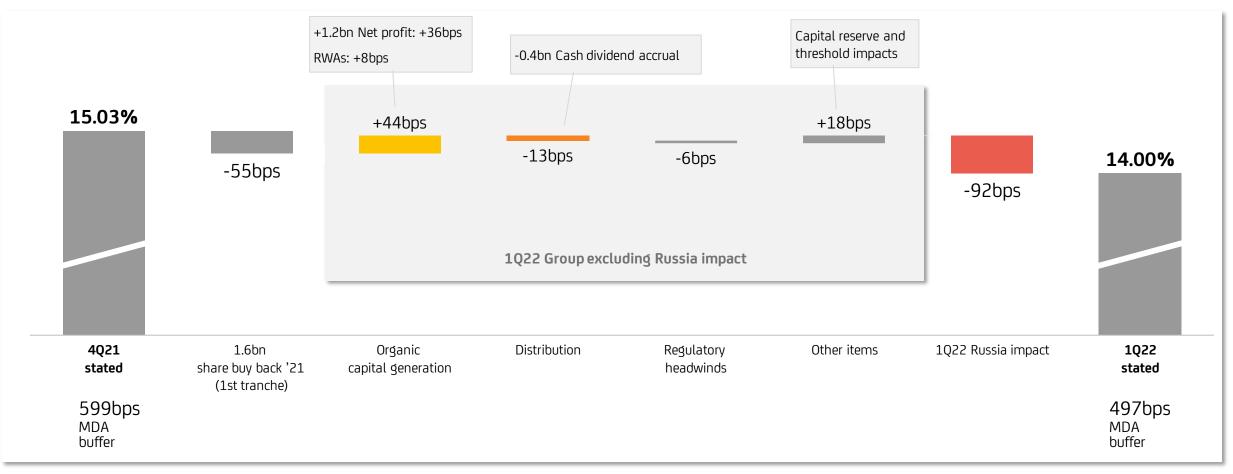
## RWAs dynamics driven by impacts from Russia





# Strong capital position allows to absorb impact from Russia and 1.6bn share buy back

## Resilient capital dynamics in 1Q22 maintaining CET1r above target range





Introductory remarks

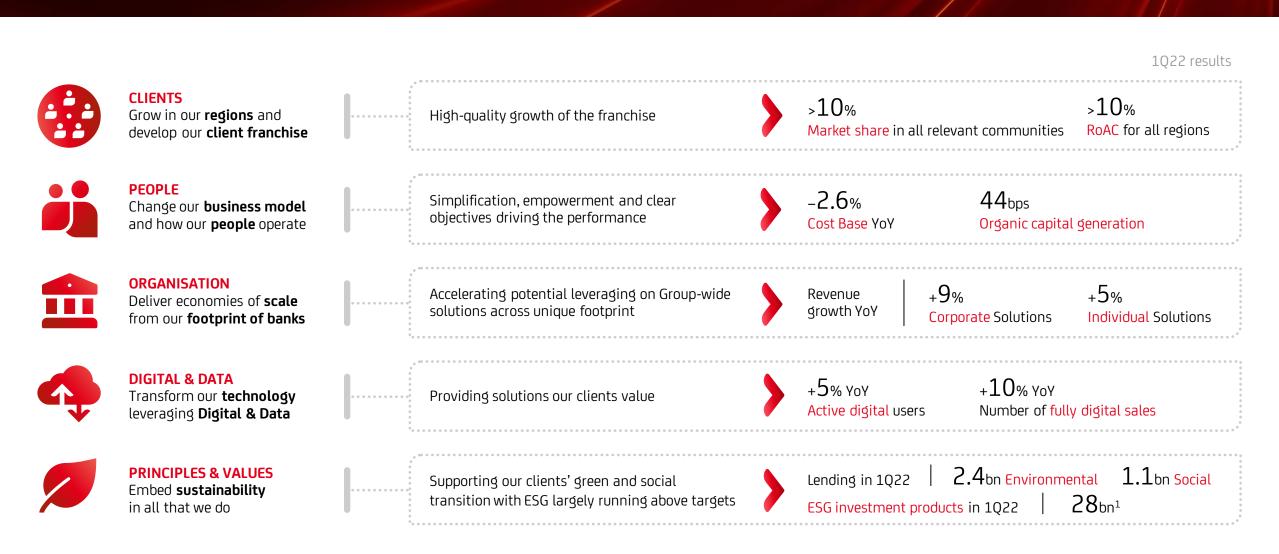
Financial highlights

# **Closing remarks** – A. Orcel, CEO

Annex



## Unwavering commitment to our strategic imperatives



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# Confirming 2022 guidance and 2024 financial ambition

	2022 GUIDANCE	2024 FINANCIAL AN	MBITION
Net revenue	c. <b>16.0</b> bn	RoTE of c.	10%
Net interest <sup>1</sup>	In line with <b>2021</b>		
Costs	c. <b>9.5</b> bn		2024 to
Cost / Income	c. <b>55</b> %		
Net profit	> <b>3.3</b> bn		L50 <sup>bps</sup>
Cost of risk	30-35 <sub>bps</sub> range		Increme
CET1r <sup>2</sup>	12.5-13%	<b>1.1</b> bn	mostly

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Financial highlights

Closing remarks





## Group P&L and selected metrics

All figures in bo			Group			Group excl. Russia
All figures in bn Unless otherwise stated	1Q21	2Q21	3Q21	4Q21	1Q22	1Q22
Revenue	4.7	4.4	4.4	4.4	5.0	4.8
Costs	-2.4	-2.5	-2.4	-2.5	-2.3	-2.3
LLPs	-0.2	-0.4	-0.3	-0.8	-1.3	-0.1
Net Operating Profit	2.1	1.6	1.7	1.2	1.4	2.4
Systemic Charges	-0.6	-0.1	-0.2	-0.1	-0.7	-0.7
Integration Costs	-0.0	-0.0	-0.0	-1.3	-0.0	-0.0
Stated Net Profit	0.9	1.0	1.1	-1.4	0.2	1.2
Net Profit	0.8	1.0	1.1	0.7	0.2	1.2Used for distribution calculation purposes
Cost / Income ratio, %	51	56	55	56	47	48
Cost of Risk, bps	15	33	27	74	116	5
Tax rate, %	26%	24%	25%	n.m.	57% <sup>1</sup>	32%
CET1r FL, %	15.92%	15.50%	15.50%	15.03%	14.00%	-
RWAs	314.9	327.7	328.0	322.0	329.9	308.9
RoTE, %	7.0%	8.0%	8.8%	5.4%	2.1%	10.2%
EPS, €	0.37	0.43	0.48	0.29	0.11	0.53
Tangible book value per share, €	23.0	23.5	24.0	23.9	23.9	-

#### "Stated net profit" means accounting net profit

"Net profit" For 2021 equal to stated net profit adjusted for non-operating items, AT1, CASHES and DTA from tax loss carry forward contribution; For 2022 adjusted for AT1, cashes and DTA from tax loss carry forward contribution

**"RoTE"** For 2021 means (i) net profit – as defined above, over (ii) average tangible equity excluding AT1, CASHES and DTA from tax loss carry forward con tribution

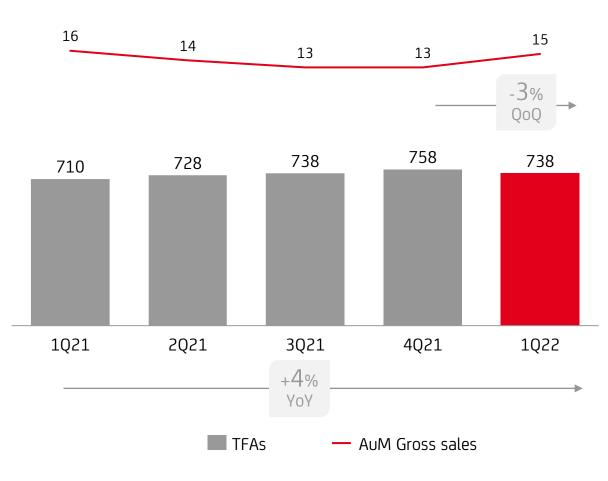
1. 1Q22 Group tax rate negatively affected by losses on Russia due to partial temporary lack of recognition on Russia related extraordinary items

# Loan and deposit volumes

1Q22 avg gross commercial performing loans, bn		vs 4Q21	Gross customer performing loan rates 1Q22 <i>(vs 4Q21)</i>	1Q22 avg commercial deposits, bn	vs 4Q21	Customer deposits rates 1Q22 <i>(vs 4Q21)</i>
Italy	167	+1%	1.75% (-1bp)	195	+1%	0.01% (Obps)
Germany	111	+2%	<b>1.73%</b> (-5bps)	135	+2%	0.19% (+6bps)
Central Europe	89	+4% At constant FX	<b>1.62%</b> (+8bps at constant FX)	92	<b>+3%</b> At constant FX	-0.13% (-10bps at constant FX)
Eastern Europe excluding Russia	29	+1% At constant FX	<b>3.63%</b> (+4bps at constant FX)	39	+1% At constant FX	-0.12% (-1bp at constant FX)
Group excluding Russia	396	+2%	1.85% (Obps)	461	+2%	0.02% (Obps)
Russia	11	+6% At constant FX	<b>5.39%</b> (+45bps at constant FX)	10	+18% At constant FX	-4.34% (-130bps at constant FX)
Group	407	+2%	1.95% (Obps)	471	+2%	-0.08% (0bps)

## **Total Financial Assets**

Quarterly evolution, bn



Split by TFAs in quarter, bn

+3% 214<sub>bn</sub> -3% AuM 1Q22 000 YoY 153<sub>bn</sub> -7% +7% AuC YoY 1Q22 QoQ +3% 371<sub>bn</sub> -1% Deposits 1Q22 QoQ YoY

## Share buy back program

## Amount

The 2022 AGM approved the purchase of ordinary shares up to a total expenditure of 2.6bn (and not exceeding n. 215m ordinary shares)
The supervisory approval has been received for an initial 1.6bn buyback

- Timing
- The share purchases are expected to start in the week commencing on 9 May 2022. A formal announcement on the launch of the share buy-back will be published at a date closer to the commencement of the program
- The purchases will be completed indicatively by July 2022
- The purchased shares will be subsequently cancelled in accordance with the relevant shareholders' resolution
- The execution will be implemented under the safe harbour provided by the Market Abuse Regulation ("MAR") and the Buy-back and Stabilisation Regulation

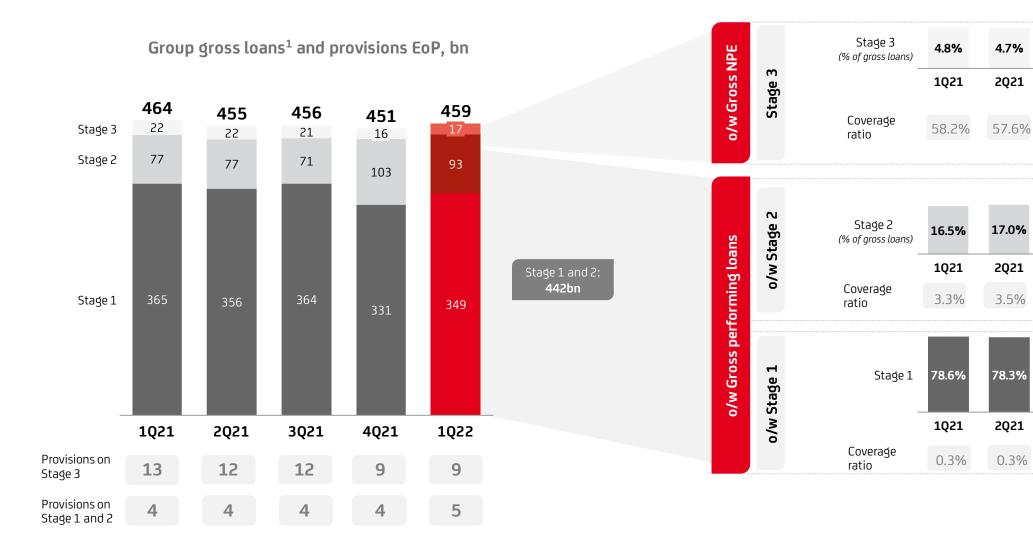
## Execution

- The purchases will be made providing standing instructions to an intermediary, which will be selected in due course
  - The purchase price cannot diverge downwards or upwards by more than 10% from the official price registered by the shares in the trading session of Euronext Milan on the day prior to the execution of each individual purchase transaction

## Exchange

The purchases will be made on Euronext Milan, organised and managed by Borsa Italiana S.p.A

## Group gross loans breakdown by stages



4.5%

3Q21

57.1%

15.6%

3Q21

4.1%

79.9%

3Q21

0.3%

3.6%

4021

54.0%

22.9%

4Q21

3.3%

73.4%

4Q21

0.3%

3.7%

1022

52.7%

20.3%

1Q22

4.7%

76.0%

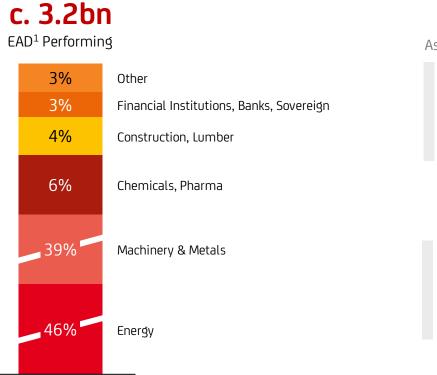
1Q22

0.2%

Total loans to customers end-of-period, at face value (i.e. before deduction of provisions), including active repos and (in divisional figures) intercompany, both performing and non performing (comprising bad loans, unlikely to pay, and past due); debt securities and non current assets held for disposal are excluded

## Focus on Russian net cross-border exposure

## Overall portfolio by industry



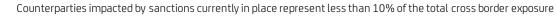


USD

Eur



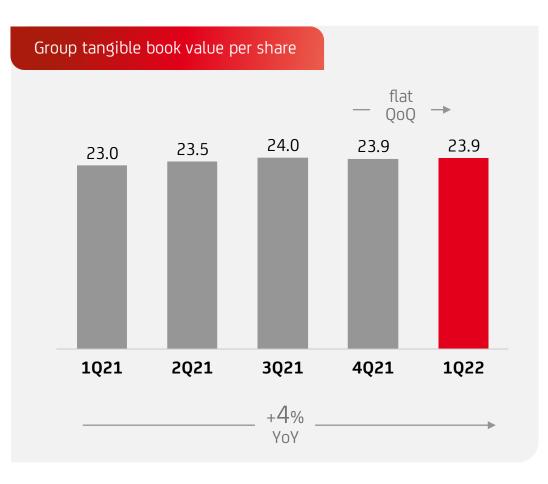






## Group tangible equity & TBVpS





# End notes



## Disclaimer

This presentation may contain "forward-looking statements" which includes all statements that do not relate solely to historical or current facts and which are therefore inherently uncertain. All forward-looking statements rely on a number of assumptions, expectations, projections and provisional data concerning future events and are subject to a number of uncertainties and other factors, many of which are outside the control of UniCredit S.p.A. (the "Company"). There are a variety of factors that may cause actual results and performance to be materially different from the explicit or implicit contents or expectations of any forward-looking statements and thus, such forward-looking statements are not a reliable indicator of future performance.

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## Information related to this presentation (1/3)

## General notes

End notes are an integral part of this presentation.

All data throughout the documents are in **Euros** 

Numbers throughout the presentation may not add up precisely to the totals provided in tables and text due to rounding

Russia includes the local bank and legal entities, plus the cross border exposure booked in UniCredit SpA

CET1 ratio fully loaded throughout the document, unless otherwise stated

Allocated capital calculated as 13.0% of RWA plus deductions throughout the document

Shareholder distribution subject to supervisory and shareholder approvals

## Main definitions

"Clients"	means those clients that made at least one transaction in the last three months
"Cost of risk"	based on reclassified P&L and Balance sheet, calculated as (i) LLPs of the period (annualised in the interim periods) over (ii) average loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets).
"Coverage ratio (on NPE)"	Stock of LLPs on NPEs over Gross NPEs excluding IFRS5 reclassified assets
"Customer Loan"	Net performing and non-performing loans to customers excluding active repos, debt securities, intercompany for divisions
"EPS"	2021 calculated as Net Profit - as defined below - on avg. number of diluted shares (i.e. outstanding shares excluding avg. treasury and CASHES usufruct shares)
"Gross Comm. Perf. Loan AVG"	Average stock for the period of performing Loans to commercial clients (e.g. excluding markets counterparts and operations); managerial figures, key driver of the NII generated by the network activity
"Gross NPEs"	Loan to customers non performing exposures before deduction of provisions comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
"Gross NPE Ratio"	Gross non performing exposures over gross loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)

## Main definitions

"Net NPEs"	Loan to customers non performing exposures after deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos, excluding debt securities and IFRS5 reclassified assets)
"Net NPE Ratio"	Net non performing exposures over net loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)
"Net profit"	means Stated net profit adjusted for AT1 and CASHES coupons and impacts from DTAs tax loss carry forward contribution; for 2021 also adjusted for non-operating items
"Net revenue"	means (i) revenue, minus (ii) Loan Loss Provisions
"Organic capital generation"	for Group calculated as (Net Profit excluding Russia pre AT1 & CASHES less delta RWA excluding Regulatory Headwinds x CET1r a ctual)/ RWA
"RoTE"	means (i) net profit – as defined above, over (ii) average tangible equity – as defined below, minus CASHES and DTA from tax loss carry forward contribution
"Stated net profit"	means accounting net profit
"Regulatory headwinds"	Regulatory Headwinds are mostly driven by regulatory changes and model maintenance (impacting on both P&L, RWA and capital), shortfall and calendar provisioning (impacting on capital)
"SBB"	Share buy back - repurchasing of shares by the company that issued them to reduce the number of shares available on the open market
"Tangible Equity"	for Group calculated as Shareholders' equity (including Group stated profit of the period) less intangible assets (goodwill and other intangibles), less AT1 component
"TBVpS"	for Group calculated as End-of-Period tangible book value per share equals End-of-Period tangible equity over End-of-Period number of shares excluding treasury shares