

Milan, 7 August 2019



### Agenda

- Executive summary
- 2 Transform 2019 update
- Group results highlights
- 4 Divisional results highlights
- S Asset quality
- 6 Capital
- Closing remarks
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# 2Q19 adjusted<sup>(1)</sup> net profit at 1.0bn, CET1 ratio at 12.08% Fineco disposal boosts capital and stated net profit to 1.9bn



Executive summary

Very strong quarterly results benefitting from net positive exceptional items<sup>(1)</sup> and resilient commercial dynamics

- 2Q19 Group adjusted net profit of 1.0bn, up 0.4% Y/Y<sup>(2)</sup>. Stated net profit of 1.9bn, up 81.0% Y/Y
- 1H19 adjusted Group Core RoTE at 10.7%, down 0.2p.p. 1H/1H<sup>(2)</sup>. 1H19 adjusted Group RoTE at 8.8%, up 0.1p.p. 1H/1H<sup>(2)</sup>

#### Focused execution of Transform 2019 continues to deliver tangible results

- Net FTE and 98% of branch reduction targets achieved, well ahead of plan
- 2Q19 costs at 2.5bn, down 4.4% Y/Y. FY19 costs of 10.1bn confirmed
- 2Q19 CoR at 60bps. FY19 target of 55bps confirmed, including 4bps from models
- 2Q19 Non Core gross NPEs of 15.7bn, down 5.8bn Y/Y

#### Strong capital position and successful execution of mitigation actions

- 2Q19 CET1 ratio at 12.08%. MDA buffer of 201bps
- 2Q19 CET1 ratio includes +24bps from Fineco disposal and -40bps of regulatory headwinds as per guidance
- 2Q19 TLAC ratio 20.69%<sup>(3)</sup>. 2Q19 buffer of 112bps, target now at the upper end of 50-100bps range
- 2Q19 tangible equity up 4.0% Q/Q to 50.7bn, TBVpS up 3.9% Q/Q to 22.7
  - (1) Exceptional items in 2019: Fineco disposal (+1,176m) and one-offs (-351m, o/w Ocean Breeze disposal -178m and others -173m).
  - (2) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).
  - (3) 2Q19 TLAC ratio 20.69%, o/w 18.20% TLAC subordination ratio and 2.5% senior preferred exemption.



### Group – Adjusted 2Q19 net profit at 1.0bn up 0.4% Y/Y<sup>(1)</sup>

1-2-3-4-5-6-7-

Executive summary

Group key figures	2Q18	1Q19	2Q19	Δ % vs. 1Q19	Δ % vs. 2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues, m	4,736	4,766	4,517	-5.2%	-4.6%	9,647	9,283	-3.8%
Operating costs, m	-2,564	-2,515	-2,452	-2.5%	-4.4%	-5,198	-4,966	-4.5%
Loan loss provisions, m	-502	-467	-707	+51.4%	+41.0%	-997	-1,175	+17.8%
Net profit, m	1,024	1,387	1,854	+33.7%	+81.0%	2,136	3,241	+51.7%
Adjusted net profit <sup>(1)</sup> , m	1,024	1,129	1,029	-8.9%	+0.4%	2,136	2,158	+1.0%
Fully loaded CET1 ratio	12.51%	12.25%	12.08%	-0.2p.p.	-0.4p.p.	12.51%	12.08%	-0.4p.p.
RWA transitional, bn	360.7	371.7	387.1	+4.1%	+7.3%	360.7	387.1	+7.3%
Loans, exc. repos, bn	420.5	429.3	432.2	+0.7%	+2.8%	420.5	432.2	+2.8%
Gross NPE, bn	42.6	37.6	34.4	-8.4%	-19.2%	42.6	34.4	-19.2%
Adjusted RoTE <sup>(1)</sup>	8.5%	9.4%	8.3%	-1.1p.p.	-0.2p.p.	8.7%	8.8%	+0.1p.p.
C/I	54.1%	52.8%	54.3%	+1.5p.p.	+0.2p.p.	53.9%	53.5%	-0.4p.p.
Cost of risk, bps	45	40	60	+20	+16	45	50	+5

<sup>(1)</sup> Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).



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### Transform 2019 achievements (1/2)



Transform 2019 update

STRENGTHEN AND OPTIMISE CAPITAL FY19 CET1 ratio guidance confirmed

TLAC ratio buffer now at upper end of 50-100bps target range

Rating upgrades



- CET1 MDA buffer by year end 2019 confirmed at the upper end of target range of 200-250bps<sup>(1)</sup>
- Sold remaining Fineco stake in July, expected CET1 ratio impact +0.3p.p. in 3Q19
- 2Q19 TLAC ratio 20.69%<sup>(2)</sup>. 2Q19 buffer of 112bps, target now at the upper end of 50-100bps range
  - S&P upgraded UniCredit SpA above the Italian sovereign
- Moody's upgraded UniCredit SpA's stand-alone rating and Tier 2 to investment grade

IMPROVE ASSET QUALITY Original Transform 2019 asset quality targets materially beaten



- 2Q19 Group gross NPE ratio improved to 6.98% (-1.8p.p. Y/Y) with Group gross NPEs down 8.2bn Y/Y and 3.1bn Q/Q, of which 2.1bn<sup>(3)</sup> disposals in 2Q19
  - Group Core gross NPE ratio 3.9%, down 65bps Y/Y, well below FY19 4.7% target
  - FY19 Non Core gross NPEs target meaningfully below 14.9bn and closer to 10bn

TRANSFORM OPERATING MODEL Transformation well ahead of plan

FY19 costs confirmed



- 98% of 944 Transform 2019 branch closure target in Western Europe already achieved, with 24 branches closed in 2Q19 and 925 since December 2015
- Transform 2019 net FTE reduction target of 14,000 achieved. FTEs down by 274 Q/Q
- FY19 cost confirmed at 10.1bn, materially beating original Transform 2019 target



<sup>(1)</sup> Assuming BTP spreads remain at 2Q19 levels.

<sup>(2) 2</sup>Q19 TLAC ratio 20.69%, o/w 18.20% TLAC subordination ratio and 2.5% senior preferred exemption.

<sup>(3)</sup> Of which 1.1bn in Non Core.

### Transform 2019 achievements (2/2)



Transform 2019 update

MAXIMISE COMMERCIAL BANK VALUE

#### Multichannel offer/ customer experience

Commercial partnerships

Support for real economy

**Five Excellence Awards** 

Leading European CIB franchise

- New Mobile Banking App across Western Europe, already successfully rolled out in Italy. Standardisation creates a consistent user experience and faster innovation time to market
- New digital account opening process in Germany, enhancing customer experience, allowing opening of a current account in a few minutes via mobile and online
- Successful insurance partnership with Allianz in Germany. Life insurance volumes up 68.4% Y/Y
- UniCredit issued 12 Italian SME "Minibonds" in 1H19 for a total of 71m, contributing to the development of an SME capital market culture in Italy
- 2019 Euromoney Awards for Excellence: Best Bank in Italy, Croatia, Serbia, Wealth Management in CEE and Transaction Services in CEE
- Leading bond and loan market franchise confirmed: #2 in "EMEA All Bonds in EUR" by number of transactions<sup>(1)</sup>, #1 in EMEA Syndicated Loans in All Currencies<sup>(1)</sup> in Italy, Austria and CEE, #3 in Germany

ADOPT LEAN
BUT
STEERING
CENTRE

**Group CC streamlining** 

• The ratio of GCC costs to total costs is down to 3.3% in 1H19. FY19 target of 3.5%



<sup>1)</sup> Source: Dealogic, as at 1st July 2019. Period: 1 January – 30 June 2019; rankings by volume, unless otherwise stated.

### Agenda

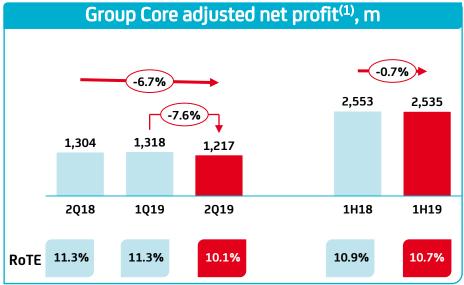
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### Group Core – Adjusted 1H19 RoTE 10.7% down 0.2p.p. 1H/1H<sup>(1)</sup>

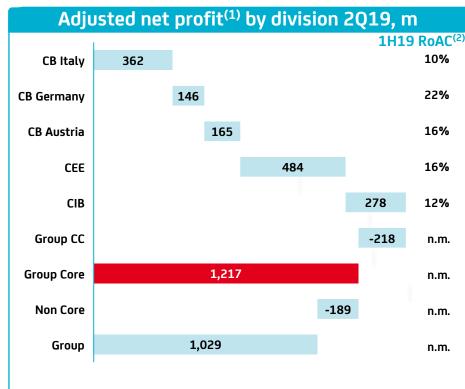




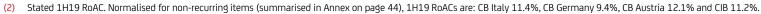




- CEE and CB Italy main drivers
- FY19 Group Core RoTE target >10% confirmed



<sup>1)</sup> Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)). Stated net profit 2Q19: CB Italy +244m, CIB +100m, Group CC +925m and Non Core -211m.





# Group Core – Adjusted 2Q19 net profit 1.2bn down 6.7% $Y/Y^{(1)}$ Adjusted 1H19 RoTE at 10.7% down 0.2p.p. 1H/1H<sup>(1)</sup>



**Group Core results highlights** 

Group core resources mignings							3		
Main drivers	Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ %	1H18	1H19	Δ % vs. 1H18
<ul> <li>Revenues down 4.1% Y/Y due to lower trading (-18.8% Y/Y) and commercial revenues (-1.8% Y/Y)</li> </ul>	Total revenues	4,714	4,767	4,521	-5.2%	-4.1%	9,614	9,289	-3.4%
• Net interest down 1.1% Q/Q impacted by pre-funding of TLAC	o/w Net interest	2,581	2,576	2,549	-1.1%	-1.2%	5,108	5,125	+0.3%
and higher deposit rates in CEE countries	o/w Fees	1,605	1,538	1,562	+1.6%	-2.7%	3,238	3,100	-4.3%
• Fees down 2.7% Y/Y due to investment fees (-4.9% Y/Y) and	o/w Trading	319	444	259	-41.7%	-18.8%	811	703	-13.3%
financing fees (-10.7% Y/Y), partially compensated by transactional fees (+6.8% Y/Y)	Operating costs	-2,524	-2,471	-2,410	-2.5%	-4.5%	-5,108	-4,881	-4.4%
	Gross operating profit	2,190	2,296	2,111	-8.1%	-3.6%	4,505	4,407	-2.2%
• 435,000 gross new clients in 2Q19	LLPs	-114	-364	-514	+41.1%	n.m.	-483	-878	+81.6%
• Gross new loan production <sup>(2)</sup> at 45.8bn in 1H19 (-8.3% Y/Y)	Net operating profit	2,076	1,932	1,597	-17.3%	-23.1%	4,022	3,530	-12.2%
• Costs down 4.5% Y/Y thanks to continued strong focus on cost	Net profit	1,304	1,576	2,065	+31.0%	+58.3%	2,553	3,640	+42.6%
discipline. 1H19 C/I ratio at 52.6%, down 0.6p.p. 1H/1H	Adjusted net profit <sup>(1)</sup>	1,304	1,318	1,217	-7.6%	-6.7%	2,553	2,535	-0.7%
<ul> <li>LLPs up 400m Y/Y after very low 2Q18 which benefitted from write-backs in CIB, CB Austria and CEE</li> </ul>	Adjusted RoTE <sup>(1)</sup>	11.3%	11.3%	10.1%	-1.1p.p.	-1.2p.p.	10.9%	10.7%	-0.2p.p.
• Gross NPE ratio 3.9% <sup>(3)</sup> , down 65bps Y/Y, well below FY19 4.7%	C/I	53.5%	51.8%	53.3%	+1.5p.p.	-0.2p.p.	53.1%	52.6%	-0.6p.p.
target	CoR (bps)	10	31	44	+13	+34	22	38	+16
• 1H19 adjusted RoTE at 10.7%, down 0.2p.p. 1H/1H <sup>(1)</sup>	Gross NPE ratio	4.6%	4.2%	3.9%	-23bps	-65bps	4.6%	3.9%	-65bps

<sup>(1)</sup> Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).

<sup>(3)</sup> Weighted average "NPL" ratio of EBA sample banks is 3.1%. Source: EBA risk dashboard (data as at 1Q19). UniCredit's definition of "NPE" ratio is more conservative than EBA. Comparable "NPL" ratio for UniCredit at 2019 would be 3.4% for Group Core.



<sup>10 (2)</sup> Managerial figures.

# Group – Adjusted 2Q19 net profit 1.0bn up 0.4% Y/Y<sup>(1)</sup> Adjusted 1H19 net profit 2.2bn up 1.0% 1H/1H<sup>(1)</sup>

-1-2-<del>3</del>-4-5-6-7-8 Main drivers

#### Group results highlights

• Net interest down 0.9% Q/Q impacted by pre-funding of TLAC and
higher denosit rates in CFF countries

- Fees down 3.0% Y/Y due to financing fees (-11.2% Y/Y) partially compensated by transactional fees (+6.2% Y/Y)
- Costs at 2.5bn in 2Q19 down 4.4% Y/Y thanks to lower HR costs (-4.5% Y/Y) and Non HR costs (-4.1% Y/Y)
- LLPs up 41.0% Y/Y following exceptional write-backs in 2Q18, leading to 60bps CoR in 2Q19 (including 0bps of models)
- One-offs affecting other charges & provisions and profit from investments for a total of -173m
- Profit from investments includes -259m gross<sup>(2)</sup> from Ocean Breeze disposal
- Stated 1H19 tax rate 27.1%
- Net profit from discontinued operations in 2Q19 positively affected by disposal of Fineco
- 2Q19 Group adjusted net profit of 1.0bn, up 0.4% Y/Y<sup>(1)</sup>

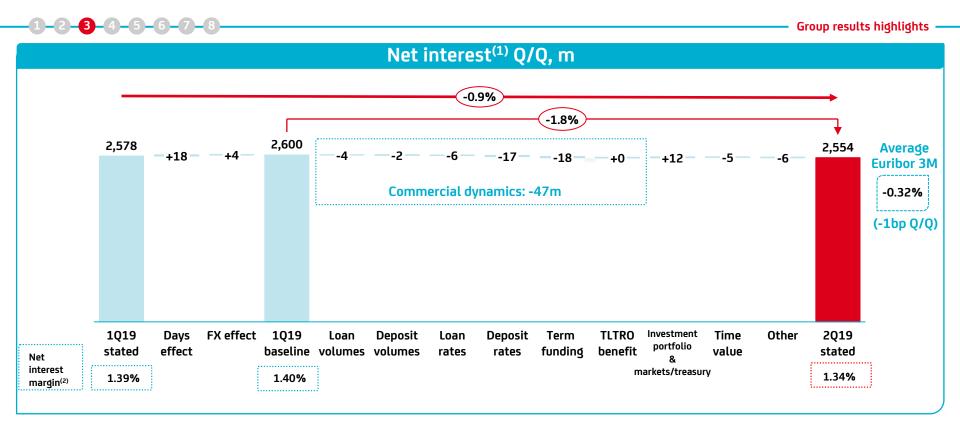
Group results nightig										
Data in m	2018	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18		
Total revenues	4,736	4,766	4,517	-5.2%	-4.6%	9,647	9,283	-3.8%		
o/w Net interest	2,608	2,578	2,554	-0.9%	-2.1%	5,169	5,132	-0.7%		
o/w Fees	1,613	1,541	1,565	+1.5%	-3.0%	3,254	3,106	-4.6%		
o/w Trading	312	442	253	-42.8%	-19.0%	782	696	-11.0%		
Operating costs	-2,564	-2,515	-2,452	-2.5%	-4.4%	-5,198	-4,966	-4.5%		
Gross operating profit	2,172	2,252	2,065	-8.3%	-4.9%	4,449	4,316	-3.0%		
LLPs	-502	-467	-707	+51.4%	+41.0%	-997	-1,175	+17.8%		
Net operating profit	1,670	1,784	1,357	-23.9%	-18.8%	3,452	3,142	-9.0%		
Other charges & provisions	-660	-214	-236	+10.5%	-64.2%	-1,178	-450	-61.8%		
o/w Systemic charges	-173	-538	-118	-78.0%	-31.8%	-638	-656	+2.8%		
Profit (loss) from investments	204	391	-307	n.m.	n.m.	221	84	-62.1%		
Profit before taxes	1,212	1,959	812	-58.5%	-33.0%	2,505	2,771	+10.6%		
Income taxes	-226	-577	-174	-69.9%	-23.1%	-419	-751	+78.9%		
Net profit from discontinued operations	96	65	1,307	n.m.	n.m.	164	1,372	n.m.		
Net profit	1,024	1,387	1,854	+33.7%	+81.0%	2,136	3,241	+51.7%		
Adjusted net profit <sup>(1)</sup>	1,024	1,129	1,029	-8.9%	+0.4%	2,136	2,158	+1.0%		

<sup>(1)</sup> Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).



 <sup>2) 2</sup>Q19 net impact from disposal of Ocean Breeze -178m, with a related impact of +81m in the tax line.

### Group – 2Q19 net interest at 2.6bn down 0.9% Q/Q



Net contribution from hedging strategy of non-maturity deposits in 2Q19 at 349m, -10.3m Q/Q and -20.1m Y/Y.

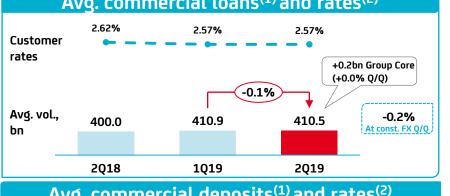


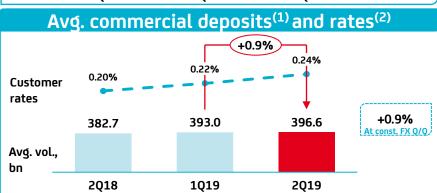
<sup>(2)</sup> Net interest margin calculated as interest income divided by interest earning assets minus interest expenses divided by interest bearing liabilities.

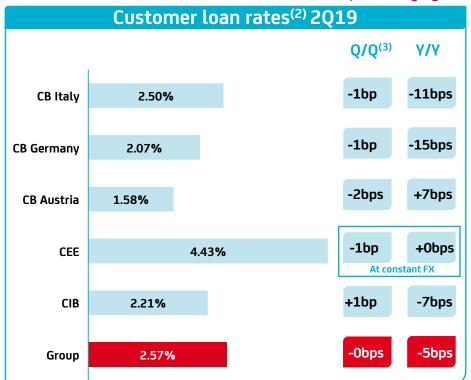
### Group – Average Group Core loan volumes up 0.2bn Q/Q, customer rates stable











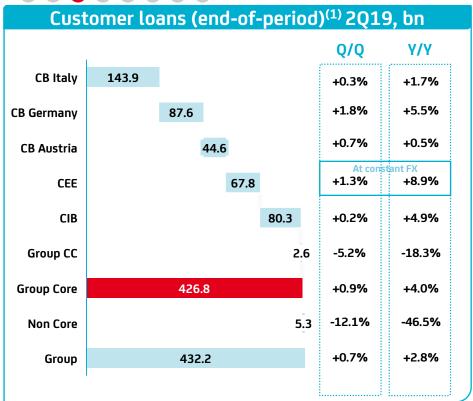
- Average commercial volumes are managerial figures and are calculated as daily averages. Loans net of provisions.
- Customer loan rates calculated assuming 365 days convention, adjusted for 365 days convention where analytically available.
  - Customer rate O/O excluding one-offs: CB Italy +1bp (days effect), CEE Obps at constant FX (single names).

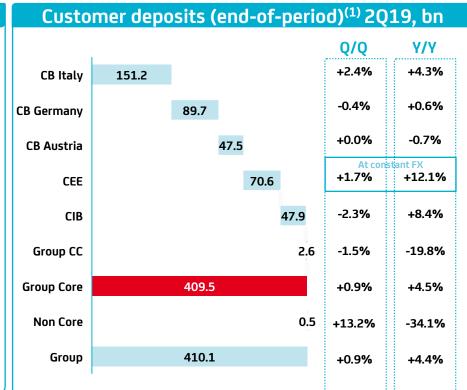


### Group – End-of-period Group Core customer loans up 3.7bn Q/Q



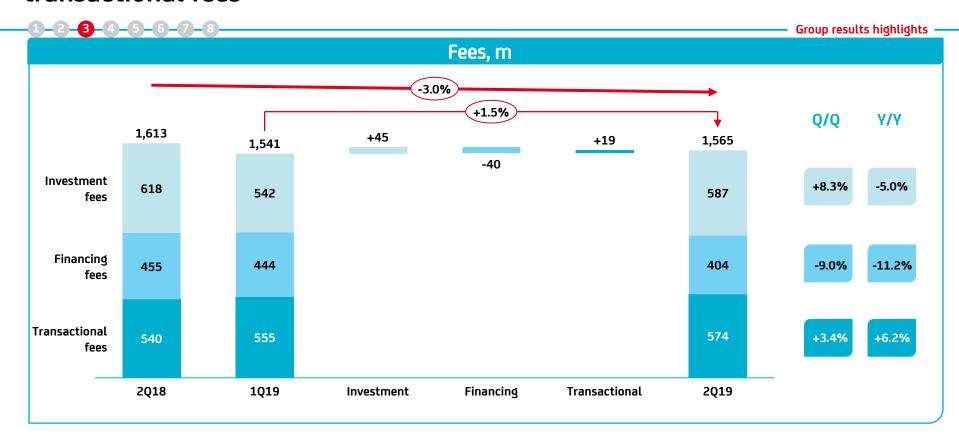
Group results highlights







## Group – Fees down 3.0% Y/Y due to financing fees partially compensated by transactional fees





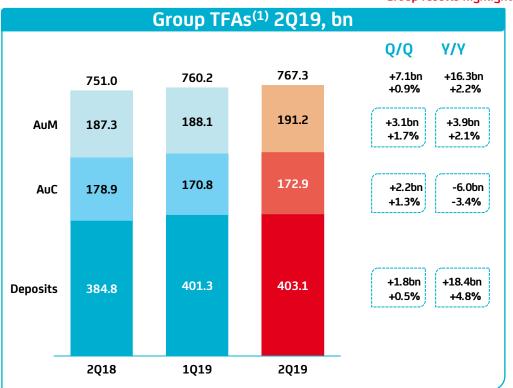
### Group – TFAs up 0.9% Q/Q mainly driven by market performance

**1-2-3-4-5-6-7-8** 

**Group results highlights** 

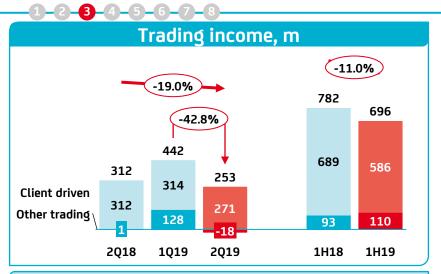
### Main drivers

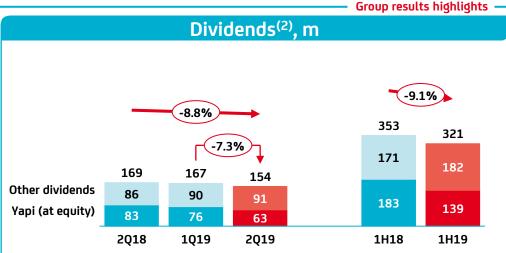
- TFAs up 0.9% Q/Q to 767.3bn, mainly thanks to AuM and AuC:
- Assets under Management at 191.2bn, up 1.7% Q/Q. Positive market performance (+1.9bn 2Q19) and AuM net sales (+1.2bn 2Q19)
- Assets under Custody at 172.9bn, up 1.3% Q/Q.
   Positive market performance (+3.5bn 2Q19)
   offsetting negative net sales (-1.3bn 2Q19)
- Deposits at 403.1bn, up 0.5% Q/Q mainly thanks to CB Italy (+2.4% Q/Q)





### Group – Trading income down 19.0% Y/Y due to XVA<sup>(1)</sup>





- Trading income down 19.0% Y/Y due to XVA<sup>(1)</sup> (-98m Y/Y)
- Client driven trading includes valuation adjustments (XVA<sup>(1)</sup>) equal to -64m in 2019 (-112m in 1019 and +34m in 2018)
- Expected average quarterly run rate revised down from 350m to around 300m
- Yapi's contribution down 4.5% Y/Y at constant FX, down 23.7% Y/Y at current FX due to depreciation of the Turkish Lira (TRY)
- The regulatory consolidation of Yapi's RWA is pro rata (22.5bn)
- The TRY FX sensitivity on the Group's CET1 ratio positive at around +1bp net impact for 10% adverse FX move<sup>(3)</sup>
- Other dividends up 5.5% Y/Y thanks to insurance JVs in Italy
- (1) Valuation adjustments (XVA) include: Collateral Valuation Adjustment (OIS), Debt/Credit Value Adjustment (DVA/CVA), Fair Value Adjustment and Funding Valuation Adjustment (FVA).
- 17 (2) Include dividends and equity investments. Yapi is valued by the equity method and contributes to the dividend line of the Group P&L based on managerial view.
  - (3) TRY sensitivity: 10% depreciation of the TRY has around +1bp net impact (-3bps from capital, +3bps from RWA) on the fully loaded CET1 ratio. Managerial data as at 30 June 2019.



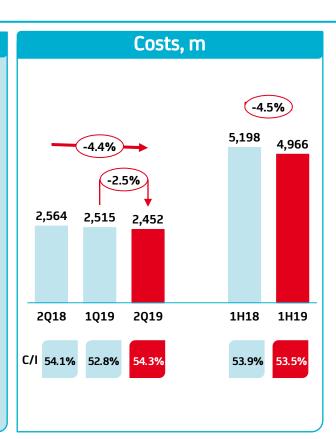
# Group – 2Q19 Group costs at 2.5bn down 4.4% Y/Y and 2.5% Q/Q FY19 costs confirmed at 10.1bn

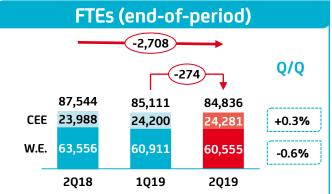
### 1-2-3-4-5-6-7-8-

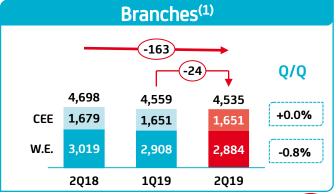
#### Group results highlights

### Main drivers

- Transform 2019 well ahead of plan:
- Net FTE reduction target achieved (14,000)
- 98% of branch closures completed (925 out of 944)
- FTEs down 2,708 Y/Y, branches down 163 Y/Y
- 1H19 C/I 53.5%, down 0.4p.p. 1H/1H
- 2Q19 total costs at 2.5bn, down 4.4% Y/Y thanks to continued strong focus on cost discipline
- FY19 costs confirmed at 10.1bn





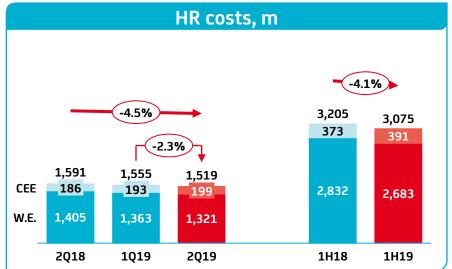


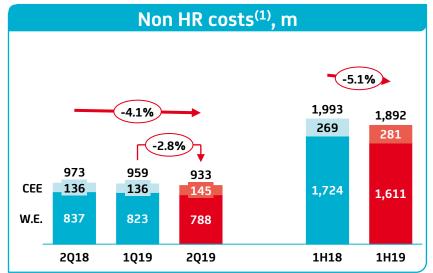


### Group – Disciplined cost reduction, both HR and Non HR costs down Y/Y









 HR costs down 4.5% Y/Y, confirming continued cost reduction efforts supported by lower FTEs, down 2,708 Y/Y

 Non HR costs down 4.1% Y/Y mainly thanks to lower real estate expenses and sponsorships



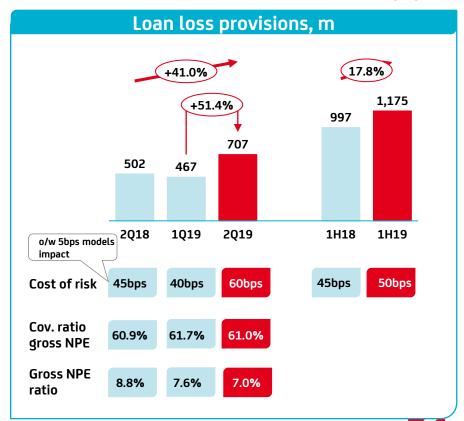
# Group – 2Q19 LLPs up 41.0% Y/Y due to exceptional write-backs in 2Q18 Gross NPE ratio 7.0% down 1.8p.p. Y/Y



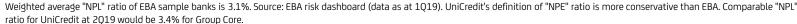
Group results highlights

#### Main drivers

- 2Q19 LLPs up 41.0% Y/Y, leading to CoR of 60bps, including 2bps of IFRS9 macro scenario and 0bps of models. 1H19 CoR at 50bps, FY19 55bps CoR target confirmed, including 4bps from models
- Group gross NPE ratio improved to 7.0% in 2Q19, down 1.8p.p. Y/Y. Coverage ratio at 61.0%, up 0.1p.p. Y/Y
- Group Core gross NPE ratio at 3.9%<sup>(1)</sup>, down 65bps Y/Y, well below FY19 4.7% target
- CoR across divisions in 2Q19:
  - CB Italy CoR at 88bps in 2Q19, up 27bps Y/Y due to one large file (12bps) and seasonal adjustments including IFRS9 macro scenario (14bps). FY19 CoR target confirmed at 58bps
- CB Germany CoR at 2bps. FY19 CoR expected to be low
- CB Austria CoR at -2bps in 2Q19 thanks to net write-backs. FY19 CoR expected to be very low
- CEE CoR low at 52bps thanks to a supportive risk environment.
   FY19 CoR will be well below 102bps target
- CIB CoR at 35bps in 2Q19 due to non-recurring single names. FY19 CoR target confirmed at 21bps







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### CB Italy – Net operating profit 0.5bn in 2Q19 down 12.3% Y/Y mainly due to higher LLPs

3_4	6	6	7	8	

#### Divisional results highlights -

Main drivers
<ul> <li>Net interest down 1.7% Q/Q mainly due to negative impact of higher deposits</li> </ul>
<ul> <li>Gross new loan production<sup>(1)</sup> at 11.3bn in 1H19 (-14.0% 1H/1H), mainly driven by corporates and mortgages</li> </ul>
• Fees down 3.2% Y/Y, mainly due to investment fees (-9.1% Y/Y) partially compensated by transactional fees (+7.9% Y/Y)
• 84,000 gross new clients in 2Q19 (-9.5% Y/Y)
<ul> <li>Costs down 6.3% Y/Y driven by both HR (-5.7% Y/Y) and non HR cost (-7.0% Y/Y). 1H19 C/I ratio at 52.9%, down 2.2p.p. 1H/1H</li> </ul>
<ul> <li>CoR at 88bps in 2Q19, up 27bps Y/Y due to one large file (12bps) and seasonal adjustments including IFRS9 macro scenario (14bps).</li> <li>FY19 CoR target confirmed at 58bps</li> </ul>
Gross NPE ratio 5.6%, down 95bps Y/Y

Ividili Uliveis	Data in m	2018	1Q19	2019	Δ%	Δ%	1H18	1H19	Δ % VS.
<ul> <li>Net interest down 1.7% Q/Q mainly due to negative impact of</li> </ul>					vs.1Q19	vs.2Q18			1H18
higher deposits	Total revenues	1,835	1,794	1,802	+0.4%	-1.8%	3,697	3,595	-2.8%
• Gross new loan production <sup>(1)</sup> at 11.3bn in 1H19 (-14.0% 1H/1H),	o/w Net interest	872	859	844	-1.7%	-3.2%	1,773	1,702	-4.0%
mainly driven by corporates and mortgages	o/w Fees	948	914	918	+0.4%	-3.2%	1,901	1,832	-3.6%
• Fees down 3.2% Y/Y, mainly due to investment fees (-9.1% Y/Y)	Operating costs	-1,012	-953	-949	-0.5%	-6.3%	-2,039	-1,902	-6.7%
partially compensated by transactional fees (+7.9% Y/Y)	Gross operating profit	823	840	853	+1.5%	+3.6%	1,658	1,693	+2.1%
• 84,000 gross new clients in 2Q19 (-9.5% Y/Y)	LLPs	-211	-207	-316	+52.6%	+49.7%	-431	-524	+21.5%
• Costs down 6.3% Y/Y driven by both HR (-5.7% Y/Y) and non HR cost	Net operating profit	612	633	537	-15.2%	-12.3%	1,227	1,169	-4.7%
(-7.0% Y/Y). 1H19 C/I ratio at 52.9%, down 2.2p.p. 1H/1H	Net profit	364	398	244	-38.7%	-32.9%	746	642	-13.9%
<ul> <li>CoR at 88bps in 2Q19, up 27bps Y/Y due to one large file (12bps)</li> </ul>									
and seasonal adjustments including IFRS9 macro scenario (14bps).	RoAC	13.5%	13.4%	7.7%	-5.7p.p.	-5.7p.p.	13.9%	10.5%	-3.4p.p.
FY19 CoR target confirmed at 58bps	C/I	55.2%	53.2%	52.7%	-0.5p.p.	-2.5p.p.	55.1%	52.9%	-2.2p.p.
Gross NPE ratio 5.6%, down 95bps Y/Y	CoR (bps)	61	57	88	+31	+27	62	73	+10
• Normalised <sup>(3)</sup> 2Q19 net profit +362m excluding one-offs (-0.4% Y/Y)									
	Branches <sup>(2)</sup>	2,555	2,446	2,425	-0.9%	-5.1%	2,555	2,425	-5.1%
• Normalised <sup>(3)</sup> RoAC at 11.4% in 1H19 excluding the net release of	FTEs	30,810	29,302	29,098	-0.7%	-5.6%	30,810	29,098	-5.6%
provisions for US sanctions and one-offs. FY19 RoAC target around									
11% confirmed	Gross NPE ratio	6.5%	5.8%	5.6%	-28bps	-95bps	6.5%	5.6%	-95bps

Managerial figures.

- Branch figures consistent with CMD 2016 perimeter.
- Normalised for release of provisions for US sanctions (+60m) in 1019 and one-offs (-118m) in 2019.



### CB Germany – Net operating profit 0.2bn in 2Q19 up 10.0% Y/Y thanks to lower LLPs and costs

## Main drivers

- Net interest up 0.7% Q/Q mainly thanks to higher loan volumes
- Gross new loan production<sup>(1)</sup> at 8.4bn in 1H19 (-10.6% 1H/1H), mainly driven by corporates and mortgages
- Fees down 2.3% Y/Y mainly due to financing fees (-13.4% Y/Y)
- 19,000 gross new clients in 2019 (-0.4% Y/Y)
- Costs down 2.8% Y/Y driven by both HR (-1.8% Y/Y) and non HR cost (-4.4% Y/Y). 1H19 C/I ratio at 69.3%, up 0.8p.p. 1H/1H
- 2019 CoR low at 2bps driven by non-recurring write-backs. FY19 CoR expected to be low
- Normalised<sup>(3)</sup> RoAC at 9.4% in 1H19 excluding the net release of provisions for US sanctions and disposal of real estate in 1Q19. FY19 RoAC target confirmed at 9.1%

					Divis	ional re	sults hi	ghlights
Data in m	2018	1Q19	2019	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues	611	592	586	-1.0%	-4.1%	1,227	1,178	-4.0%
o/w Net interest	380	378	381	+0.7%	+0.2%	738	759	+2.8%
o/w Fees	179	185	175	-5.1%	-2.3%	382	360	-5.7%
Operating costs	-410	-418	-399	-4.6%	-2.8%	-841	-816	-3.0%
Gross operating profit	201	174	187	+7.4%	-6.7%	386	361	-6.4%
LLPs	-35	-21	-4	-79.5%	-87.4%	-62	-26	-58.7%
Net operating profit	166	153	183	+19.4%	+10.0%	324	336	+3.6%
Net profit	66	370	146	-60.5%	n.m.	148	517	n.m.
RoAC	5.8%	31.9%	12.6%	-19.2p.p.	+6.8p.p.	6.6%	22.3%	+15.7p.p.
C/I	67.2%	70.6%	68.0%	-2.5p.p.	+0.9p.p.	68.5%	69.3%	+0.8p.p.
CoR (bps)	17	10	2	-8	-15	15	6	-9
Branches <sup>(2)</sup>	341	339	337	-0.6%	-1.2%	341	337	-1.2%
FTEs	9,303	9,067	9,047	-0.2%	-2.7%	9,303	9,047	-2.7%
Gross NPE ratio	2.1%	1.8%	1.8%	-9bps	-37bps	2.1%	1.8%	-37bps

- Managerial figures.
- Branch figures consistent with CMD 2016 perimeter.
- Normalised for release of provisions for US sanctions (+41m) and disposal of real estate (+258m) in 1Q19.



### CB Austria – Net operating profit 0.2bn in 2Q19 up 1.5% Y/Y thanks to lower costs

Main drivers

<ul> <li>Net interest un</li> </ul>	2 7% 0/0	) thanks to non	commercial items

- Gross new loan production<sup>(1)</sup> at 3.3bn in 1H19 (-8.9% 1H/1H), driven by corporate and mortgages
- Fees down 4.8% Y/Y due to lower transactional fees (-4.1%), financing fees (-17.3%) and investment fees (-3.1% Y/Y)
- 12,000 gross new clients in 2Q19 (+4.0% Y/Y)
- Costs down 12.0% Y/Y driven by both HR (-16.8% Y/Y) positively impacted by one-off pension related item and non HR cost (-6.0% Y/Y). 1H19 C/I ratio at 64.8%, down 2.1p.p. 1H/1H
- CoR at -2bps in 2019 thanks to net write-backs. FY19 CoR expected to be very low
- Normalised<sup>(3)</sup> 2Q19 net profit +149m excluding one-off (-5.8% Y/Y)
- Normalised<sup>(3)</sup> RoAC at 12.1% in 1H19 excluding the net release of provisions for US sanctions and a one-off pension related item. FY19 RoAC target confirmed at 13.3%

					Divis	sional results highlights       1H18     1H19     Δ % vs. 1H18       782     744     -4.8%       335     345     +3.1%       311     294     -5.5%       -523     -483     -7.8%       258     262     +1.3%							
Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19						
Total revenues	403	356	389	+9.2%	-3.5%	782	744	-4.8%					
o/w Net interest	166	170	175	+2.7%	+5.3%	335	345	+3.1%					
o/w Fees	156	145	149	+2.4%	-4.8%	311	294	-5.5%					
Operating costs	-257	-257	-226	-12.1%	-12.0%	-523	-483	-7.8%					
Gross operating profit	146	99	163	+64.3%	+11.4%	258	262	+1.3%					
LLPs	16	8	2	-74.6%	-87.6%	55	10	-81.9%					
Net operating profit	162	107	165	+54.1%	+1.5%	313	272	-13.2%					
Net profit	158	68	165	n.m.	+4.5%	206	233	+12.9%					
RoAC	23.8%	9.2%	22.6%	+13.4p.p.	-1.2p.p.	15.3%	15.9%	+0.6p.p.					
C/I	63.7%	72.2%	58.1%	-14.1p.p.	-5.6p.p.	66.9%	64.8%	-2.1p.p.					
CoR (bps)	-14	-7	-2	+5	+13	-24	-4	+20					
Branches <sup>(2)</sup>	123	123	122	-0.8%	-0.8%	123	122	-0.8%					
FTEs	4,939	4,833	4,845	+0.3%	-1.9%	4,939	4,845	-1.9%					
Gross NPE ratio	4.2%	4.0%	4.0%	-2bps	-23bps	4.2%	4.0%	-23bps					



Managerial figures.

Branch figures consistent with CMD 2016 perimeter.

# CEE – Net operating profit 0.6bn in 2Q19 up 6.5% Y/Y driven by strong commercial dynamics and good asset quality

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1-2-3-4-5-6-7-8						— Divi	sional re	sults h	ighlights
Main drivers	Data in m <sup>(1)</sup>	2018	1019	2Q19	Δ%	Δ%	1H18	1H19	Δ % vs.
• Net interest stable +0.1% Q/Q at constant FX					vs.1Q19	vs.2Q18			1H18
• Gross new loan production <sup>(2)</sup> at 9.8bn in 1H19 (-5.8% 1H/1H at	Total revenues	1,045	1,074	1,069	-0.5%	+3.7%	2,126	2,143	+3.3%
constant FX)	o/w Net interest	666	678	683	+0.1%	+2.6%	1,316	1,361	+4.4%
<ul> <li>Dividends down 4.2% Y/Y at constant FX due to lower Yapi</li> </ul>	o/w Dividends	90	82	71	-7.0%	-4.2%	196	152	-3.4%
contribution (-4.5% Y/Y)	o/w Fees	204	204	202	-1.2%	-0.8%	399	405	+2.5%
• Fees down 0.8% Y/Y at constant FX mainly due to financing fees	Operating costs	-370	-365	-386	+5.4%	+4.3%	-736	-750	+2.9%
(-11.1% Y/Y)	Gross operating profit	675	710	683	-3.4%	+3.3%	1,390	1,393	+3.5%
• 321,000 gross new clients in 2Q19 <sup>(1)</sup> (+1.3% Y/Y)	LLPs	-100	-100	-87	-16.0%	-14.8%	-206	-187	-7.7%
• Costs up 4.3% Y/Y at constant FX mainly due to salary inflation.	Net operating profit	575	609	596	-1.4%	+6.5%	1,184	1,205	+5.5%
1H19 C/I ratio at 35.0%, up 0.4p.p. 1H/1H	Net profit	469	391	484	+23.2%	+6.5%	882	876	+4.0%
• 2Q19 CoR low at 52bps thanks to a supportive risk environment.	RoAC	16.9%	14.1%	17.1%	+2.9p.p.	+0.1p.p.	15.9%	15.6%	-0.3p.p.
FY19 CoR will be well below 102bps target	C/I	35.4%	33.9%	36.1%	+2.2p.p.	+0.7p.p.	34.6%	35.0%	+0.4p.p.
<ul> <li>Successful de-risking, gross NPE ratio down 172bps Y/Y to 5.5% in 2Q19. Coverage ratio at 65.1% (-0.8p.p. Y/Y)</li> </ul>	CoR (bps)	65	61	52	-9	-14	67	56	-11
• RoAC at 15.6% in 1H19. FY19 RoAC target confirmed at 13.4%	Branches	1,679	1,651	1,651	+0.0%	-1.7%	1,679	1,651	-1.7%
None at 13.0% in 11113.1113 None target committee at 13.4%	FTEs	23,988	24,200	24,281	+0.3%	+1.2%	23,988	24,281	+1.2%

<sup>25</sup> Stated numbers at current FX. Variations Q/Q and Y/Y at constant FX (RoAC, C/I, gross NPE ratio, coverage ratio and CoR variations at current FX). Yapi is valued by the equity method and contributes to the dividend line of the Group P&L based on managerial view. Yapi's branches and clients considered at 100%, Yapi not considered in CoR, FTEs and gross NPE ratio.

Gross NPE ratio

7.2%

6.4%

5.5%

-87bps -172bps

-172bps

<sup>(2)</sup> Managerial figures.

### CIB - Net operating profit 0.4bn in 2Q19 down 44.3% Y/Y mainly due to higher LLPs

**Main drivers** 

<ul><li>Net</li></ul>	interest	stable +	-0.1%	$\Omega/\Omega$ with	stable	customer	rate

- Fees down 9.0% Y/Y mainly due to lower financing fees (-18.7% Y/Y)
- Trading up 27.5% Y/Y as 2018 was negatively affected by impact of spread widening on market making
- Leading franchise confirmed: #2 in "EMEA All Bonds in EUR" by number of transactions, #1 in "All Bonds in EUR" in Italy and Germany<sup>(1)</sup>. Overall client driven revenues at 71%<sup>(2)</sup> in 2Q19
- Confirmed cost discipline, costs stable -0.1% Y/Y. 1H19 C/I ratio at 40.6%, up 1.0p.p. 1H/1H
- CoR at 35bps in 2019 due to non-recurring single names. CoR at 24bps in 1H19. FY19 CoR target confirmed at 21bps
- Normalised<sup>(3)</sup> 2Q19 net profit at +263m excluding one-offs (+45.4% Y/Y)
- Normalised<sup>(3)</sup> RoAC at 11.2% in 1H19 excluding the net release of provisions for US sanctions, and disposal of Ocean Breeze and a participation. FY19 RoAC target confirmed at 11.7%

Divisional results highlig							ghlights	
Data in m	2018	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues	856	1,022	868	-15.1%	+1.4%	1,960	1,890	-3.6%
o/w Net interest	557	548	548	+0.1%	-1.7%	1,121	1,096	-2.2%
o/w Fees	140	105	128	+21.6%	-9.0%	296	233	-21.4%
o/w Trading	151	332	193	-41.8%	+27.5%	489	524	+7.4%
Operating costs	-379	-389	-379	-2.5%	-0.1%	-777	-768	-1.2%
Gross operating profit	477	633	489	-22.8%	+2.5%	1,183	1,122	-5.2%
LLPs	210	-43	-106	n.m.	n.m.	161	-149	n.m.
Net operating profit	687	590	382	-35.2%	-44.3%	1,345	973	-27.7%
Net profit	181	492	100	-79.7%	-44.7%	563	592	+5.2%
RoAC	7.3%	19.4%	3.9%	-15.5p.p.	-3.4p.p.	11.5%	11.6%	+0.0p.p.
C/I	44.3%	38.0%	43.7%	+5.6p.p.	-0.6p.p.	39.6%	40.6%	+1.0p.p.
CoR (bps)	-76	14	35	+21	+111	-30	24	+55
FTEs	3,270	3,203	3,212	+0.3%	-1.8%	3,270	3,212	-1.8%
Gross NPE ratio	2.4%	2.5%	2.5%	-0bps	+7bps	2.4%	2.5%	+7bps

Source: Dealogic, as at 1st July 2019. Period: 1 January – 30 June 2019; rankings by volume, unless otherwise stated.



Of total CIB revenues.

Normalised for release of provisions for US sanctions (+180m) in 1019 and disposal of Ocean Breeze (-178m) in 2019 and a participation (+15m) in 2019.

## Group Corporate Centre – Net operating loss 265m in 2Q19 higher Y/Y due to lower revenues

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				_		

- Revenues down Q/Q due to lower trading from FX hedging, TLAC pre-funding, one-offs related to the disposal of Fineco (-47m)
- Lean but Steering Corporate Centre transformation on track with a reduction of 794 FTEs Y/Y (HR costs down 7.6% Y/Y). Since December 2015, FTEs down 21.2% (-3,763 FTEs)
- Costs down 24.4% Y/Y
- The ratio of GCC costs to total costs is down to 3.3% in 1H19. FY19 target of 3.5%
- Stated net profit at +925m in 2Q19, positively affected by disposal of Fineco

	Divisional res <u>ults hig</u> hlights							
Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues	-36	-70	-191	n.m.	n.m.	-178	-261	+46.6%
Operating costs	-95	-90	-72	-20.1%	-24.4%	-192	-162	-15.6%
Gross operating loss/profit	-131	-160	-263	+64.2%	n.m.	-371	-424	+14.3%
LLPs	6	0	-2	n.m.	n.m.	-1	-2	n.m.
Net operating loss/profit	-125	-160	-265	+65.3%	n.m.	-371	-426	+14.6%
Other Charges & Provisions	-144	-78	-115	+46.9%	-19.9%	-194	-194	-0.2%
o/w Systemic Charges	-101	-80	-87	+9.2%	-14.0%	-152	-167	+9.5%
Profit (loss) from investments	99	13	8	-36.9%	-92.1%	103	20	-80.1%
Profit before taxes	-171	-227	-373	+64.1%	n.m.	-452	-600	+32.9%
Income taxes	195	62	70	+12.8%	-64.1%	386	132	-65.9%
Net profit from discontinued operations	81	64	1,305	n.m.	n.m.	150	1,369	n.m.
Net loss/profit	66	-144	925	n.m.	n.m.	7	781	n.m.
CTC	4 4 0 7 7	44405	4 4 0 2 5	4.40/	5 404	11000	4 4 0 2 5	5 40 <i>′</i>
FTEs	14,820	14,180	14,026	-1.1%	-5.4%	14,820	14,026	-5.4%
Costs GCC/ Tot. costs	3.7%	3.6%	2.9%	-0.6p.p.	-0.8p.p.	3.7%	3.3%	-0.4p.p.



### Non Core – 2021 runoff fully on track



Divisional results highlights •

Maili Orivers

- In 2Q19 gross NPEs reduced by 2.1bn Q/Q to 15.7bn mainly driven by disposals
- FY19 Non Core gross NPEs target meaningfully below 14.9bn and closer to 10bn
- Revenues down 26m Y/Y due to lower contribution from time value
- LLPs at 194m in 2Q19 down 50.1% Y/Y, with coverage ratio improving to 66.0% (+1.9p.p. Y/Y)
- Net loss of 211m in 2Q19, improving 24.7% Y/Y
- Normalised<sup>(2)</sup> net loss at 189m in 2Q19, excluding a one-off
- RWAs up 30.3% Q/Q due to regulatory headwinds mainly from EBA guidelines

Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues	21	-1	-5	n.m.	n.m.	34	-6	n.m.
Operating costs	-39	-43	-42	-3.4%	+6.7%	-90	-85	-5.1%
Gross operating loss	-18	-44	-46	+5.1%	n.m.	-56	-91	+62.4%
LLPs	-388	-103	-194	+87.4%	-50.1%	-514	-297	-42.2%
Net operating loss	-406	-148	-240	+62.7%	-40.8%	-570	-388	-31.9%
Net loss	-280	-189	-211	+11.6%	-24.7%	-416	-399	-4.1%
Gross customer loans	23,908	17,750	15,679	-11.7%	-34.4%	23,908	15,679	-34.4%
o/w NPEs	21,507	17,746	15,679	-11.6%	-27.1%	21,507	15,679	-27.1%
o/w Performing <sup>(1)</sup>	2,401	4	0	-100.0%	-100.0%	2,401	0	-100.0%
NPE coverage ratio	64.0%	65.8%	66.0%	+0.2p.p.	+1.9p.p.	64.0%	66.0%	+1.9p.p.
Net NPEs	7,734	6,065	5,333	-12.1%	-31.0%	7,734	5,333	-31.0%
RWA	15,226	11,695	15,240	+30.3%	+0.1%	15,226	15,240	+0.1%

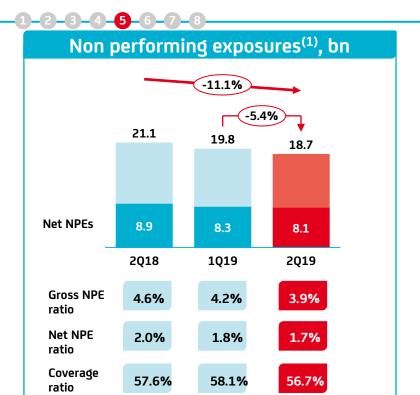


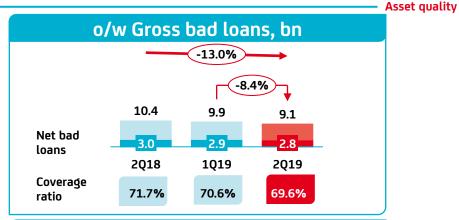
### Agenda

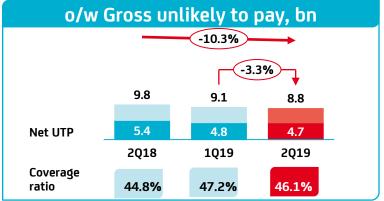
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# Group Core – Gross NPE ratio 3.9% down 65bps Y/Y Coverage ratio 56.7% down 0.9p.p. Y/Y





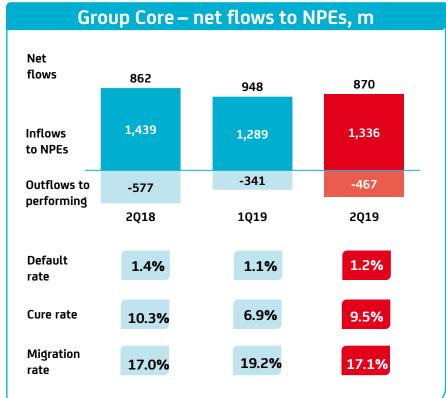


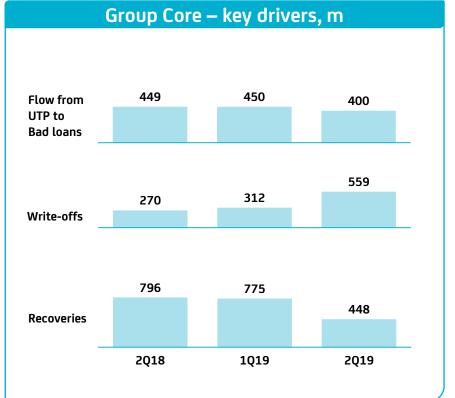


### Group Core – Default rate at 1.2% in 2Q19, down 21bps Y/Y







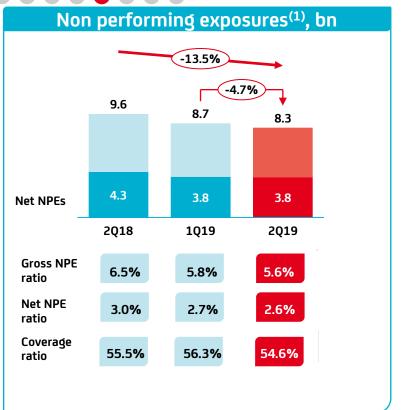


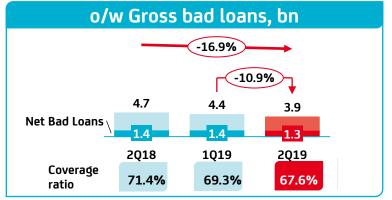


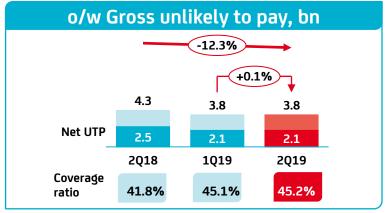
# CB Italy – Gross NPE ratio 5.6% down 95bps Y/Y Coverage ratio 54.6% down 0.9p.p. Y/Y







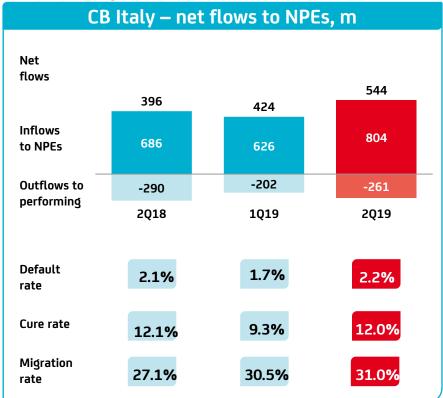


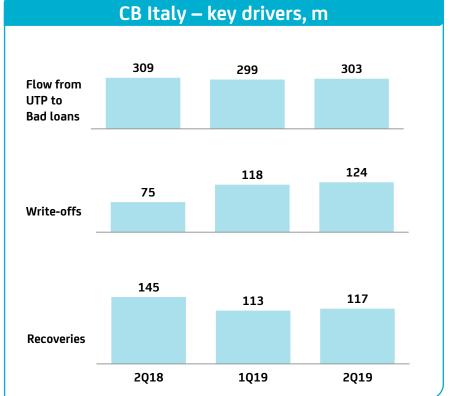




### CB Italy - Default rate at 2.2% in 2Q19, up 20bps Y/Y







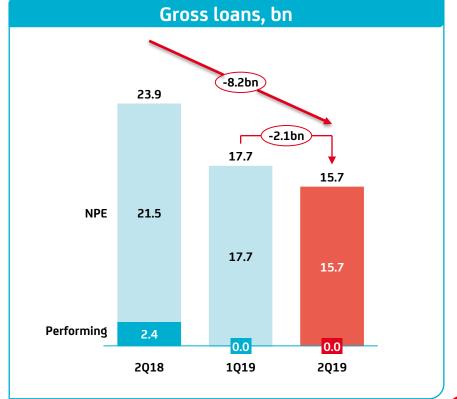


### Non Core – Gross loans reduced by 8.2bn Y/Y



Asset quality

Actions of Non Core rundown, bn								
	2Q19	1H19						
Disposals	1.1	1.5						
Recoveries	0.3	0.4						
Write-offs	0.5	0.7						
Back to Core <sup>(1)</sup>	0.1	0.2						
Repayments	-	-						
Other	-	-						
Total	2.1	2.8						

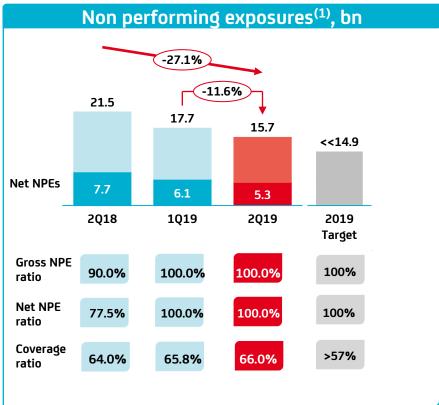


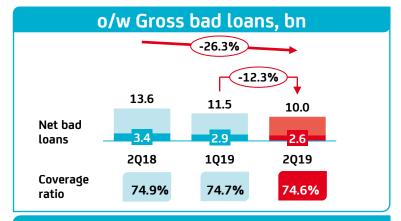


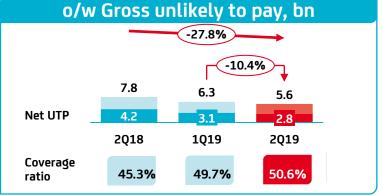
# Non Core – Gross NPEs at 15.7bn, down 27.1% Y/Y and 11.6% Q/Q Coverage ratio 66.0%, up 1.9p.p. Y/Y



Asset quality







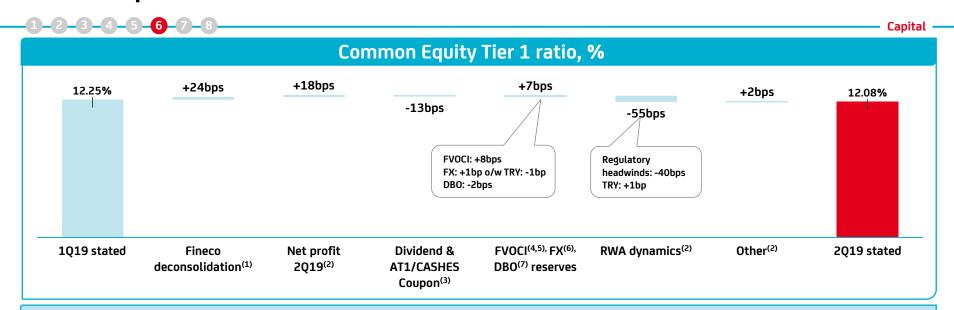


### Agenda

- Executive summary
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- S Asset quality
- **6** Capital
- Closing remarks
- 8 Annex



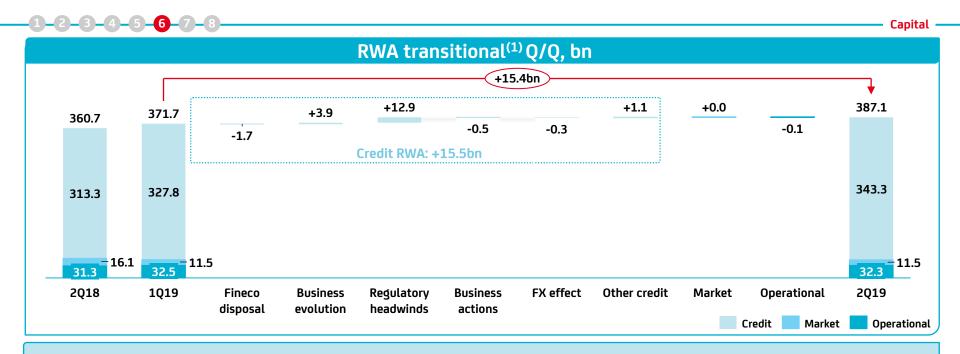
## Group – CET1 ratio at 12.08% as negative regulatory headwinds exceeded the Fineco disposal benefit



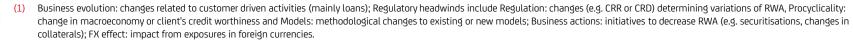
- 2Q19 CET1 ratio at 12.08% down 18bps Q/Q as regulatory headwinds more than compensated the Fineco disposal benefit
- CET1 MDA buffer by year end 2019 confirmed at the upper end of target range of 200-250bps<sup>(8)</sup>
  - (1) Combined impact on CET1 ratio from sale of first tranche of Fineco in May 2019 which led to deconsolidation.
  - (2) Excluding impact from disposal of Fineco.
  - (3) Payment of coupons on AT1 instruments (152m pre tax in 2019, 372m expected for FY19) and CASHES (32m pre and post tax in 2019, 125m expected for FY19). Dividends accrued on adjusted net profit.
  - (4) In 2Q19 CET1 ratio impact from FVOCI +8bps, o/w +3bps thanks to BTP.
  - (5) BTP sensitivity: +10bps parallel shift of BTP asset swap spreads has a -2.5bps pre and -1.8bps post tax impact on the fully loaded CET1 ratio as at 30 June 2019.
  - (6) TRY sensitivity: 10% depreciation of the TRY has around +1bp net impact (-3bps from capital, +3bps from RWA) on the fully loaded CET1 ratio. Managerial data as at 30 June 2019.
  - (7) DBO sensitivity: 10bps decrease in discount rate has a -4bps pre and -3bps post tax impact on the fully loaded CET1 ratio as at 30 June 2019.
  - (8) Assuming BTP spreads remain at 2Q19 levels.



### Group – RWA up 15.4bn Q/Q mainly due to regulatory headwinds



- Credit RWA up 15.5bn Q/Q mainly due to regulatory headwinds
- Market RWA flat Q/Q
- Operational RWA flat Q/Q

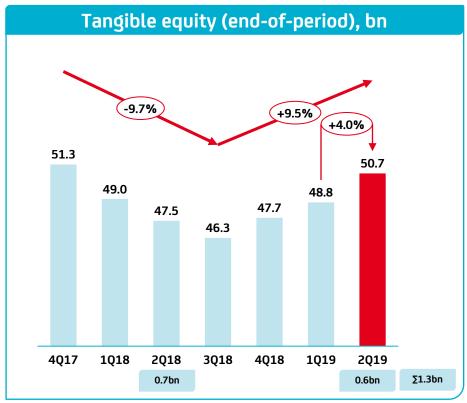


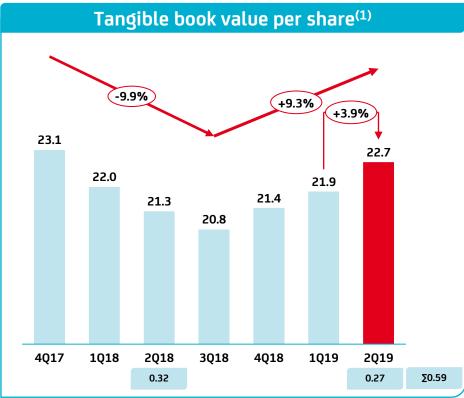


### Group – 2Q19 tangible equity 50.7bn up 9.5% from 3Q18 trough



Tangible equity





1) End of period tangible book value per share equals end of period tangible equity divided by end of period number of shares excluding treasury shares.



### Group – TLAC ratio 20.69%<sup>(1)</sup>, 112bps buffer



TLAC/MREL

UniCredit SpA 2019 TLAC Funding Plan					
	2Q19	Target FY 2019	€/bn	Plan 2019	o/w to be issued <sup>(2)</sup>
TLAC Requirement >19.6%	20.69%	20.1-20.6%	TLAC buffer		
Senior Preferred exemption		2.5%	target now at upper end of 50-	2.5	1.25
Subordination req. >17.1%	18.20%	17.6-18.1%	100bps range		
Senior Non Preferred & Other <sup>(3)</sup>				3.2	0
Tier 2				2.3	0
AT1		CET1 MDA buffer		1.0	0
CET1 ratio	12.08%	target 200- 250bps	Total	9.0	1.25
			o/w subordinated	6.5	0

- 2019 TLAC funding plan 9.0bn, o/w 7.7bn already issued<sup>(2)</sup>, de facto completed
- Fully compliant with TLAC requirements of >19.6%. 2Q19 TLAC ratio 20.69%<sup>(1)</sup>. 2Q19 buffer of 112bps, target now at the upper end of 50-100bps range



<sup>(1) 2</sup>Q19 TLAC ratio 20.69%, o/w 18.20% TLAC subordination ratio and 2.5% senior preferred exemption.

<sup>(2)</sup> As at 2 August 2019.

<sup>3)</sup> Non computable portion of subordinated instruments.

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# Successful execution of Transform 2019 underpins UniCredit's 2020-2023 new Strategic Plan



**Closing remarks** 

Execution of four financial measures continues with tangible results to prepare for 2020-2023 business strategy

- Remaining stake in Fineco sold in July, for expected CET1 ratio impact of +0.3 percentage points in 3Q19
- BTP holdings 49bn, down 2bn Q/Q<sup>(1)</sup>. BTP sensitivity post tax<sup>(2)</sup> down 27% since 3Q18
- Non Core gross NPEs at 15.7bn, down 5.8bn Y/Y
- Rating agencies action: S&P upgraded UniCredit SpA above the sovereign, Moody's upgraded stand-alone rating to IG

#### Outlook FY19

- FY19 revenue guidance lowered from 19.0bn to 18.7bn
- FY19 cost target of 10.1bn confirmed
- FY19 CoR 55bps confirmed including 4bps from models
- FY19 Non Core gross NPEs target meaningfully below 14.9bn and closer to 10bn
- Adjusted<sup>(3)</sup> net profit 4.7bn, RoTE >9% and Core RoTE >10% confirmed
- CET1 MDA buffer by year end 2019 confirmed at the upper end of target range of 200-250bps<sup>(4)</sup>
  - (1) BTP holdings refer to banking book and in 2Q19 are down 6bn Q/Q including Fineco and down 2bn Q/Q excluding Fineco.
  - (2) BTP sensitivity: +10bps parallel shift of BTP asset swap spreads has a -2.5bps pre and -1.8bps post tax impact on the fully loaded CET1 ratio as at 30 June 2019.
  - (3) Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).
  - (4) Assuming BTP spreads remain at 2Q19 levels.



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### Group – 2018 and 2019 non-recurring items



### Divisional monitoring KPIs for Group, Group Core and Non Core

1-2-3-4-5-6-7-8

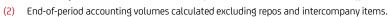
Annex – CMD 2017 (updated)

	Group		
	1H19	FY19	
Revenues, bn	9.3	18.7	
Cost, bn	-5.0	-10.1	
Cost/Income, %	53.5	53-54	
LLPs, bn	-1.2	-2.6	
Cost of Risk, bps	50	55	
Net profit, bn	3.2	4.7	
RWA, bn	387.1	404	
RoTE <sup>(1)</sup> , %	8.8	>9	
CET1 MDA buffer, bps	201	200-250	
Loans <sup>(2)</sup> , bn	432.2	441	
Deposits <sup>(2)</sup> , bn	410.1	380	
Gross loans, bn	492.9	501	
Gross NPE, bn	34.4	37.9	
Net NPE, bn	13.4	16.6	
Gross NPE ratio, %	7.0	7.5	
Net NPE ratio, %	2.9	3.5	
NPE coverage, %	61.0	>54	
UTP coverage, %	47.9	>38	
Bad loans coverage, %	72.2	>63	

Group	Core
1H19	FY19
9.3	
-4.9	
52.6	
-0.9	
38	43
3.6	
371.9	
10.7	>10
426.8	
409.5	
477.2	486
18.7	23.0
8.1	10.2
3.9	4.7
1.7	2.2
56.7	>51
46.1	>39
69.6	>64

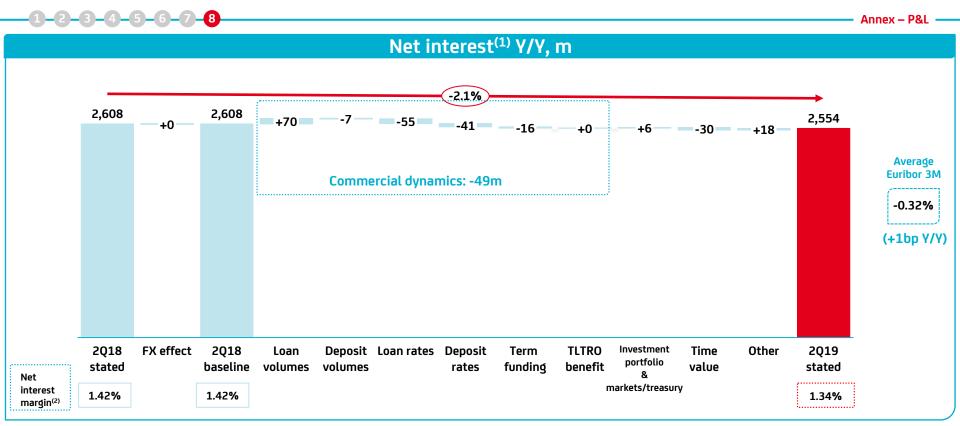
Non	Core
1H19	FY19
0.0	0.1
-0.1	-0.2
n.m.	n.m.
-0.3	-0.7
n.m.	n.m.
-0.4	-0.6
15.2	18.0
15.7	14.9
15.7	14.9
5.3	6.4
100	100
100	100
66.0	>57
50.6	>38
74.6	>63

<sup>(1)</sup> Group and Group Core adjusted net profit and RoTE exclude net impacts from disposal of real estate (+258m in 1Q19), Fineco (+1,176m in 2Q19) and one-offs (-351m in 2Q19, o/w Ocean Breeze disposal -178m and others -173m (o/w -151m Core and -22m Non Core)).

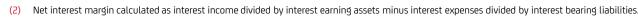




## Group – Net interest at 2.6bn in 2Q19, down 2.1% Y/Y due to more competitive loan and deposit rates



<sup>(1)</sup> Net contribution from hedging strategy of non-maturity deposits in 2Q19 at 349m, -10.3m Q/Q and -20.1m Y/Y.





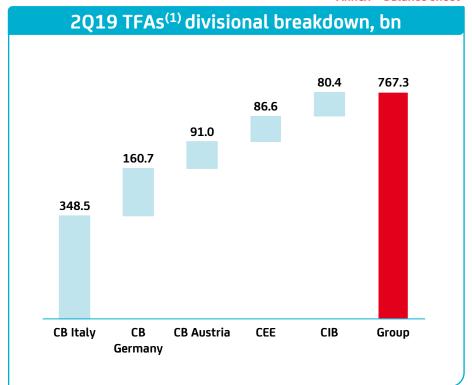
#### TFAs - Divisional breakdown

1-2-3-4-5-6-7-8

Annex - Balance sheet

#### **Main drivers**

- Group TFAs up 7.1bn (+0.9% Q/Q) to 767.3bn in 2Q19:
- CB Italy: TFAs up 4.0bn (+1.2% Q/Q) to 348.5bn thanks to higher deposits (+2.4% Q/Q)
- CB Germany: TFAs up 2.3bn (+1.4% Q/Q) to 160.7bn. AuM (+5.0% Q/Q) performed very well
- CB Austria: TFAs up 0.4bn (+0.5% Q/Q) to 91.0bn thanks to higher AuM (+1.1% Q/Q)
- CEE: TFAs at 86.6bn stable (-0.1% Q/Q at constant FX)
- CIB: TFAs down 0.1bn (-0.2% Q/Q) to 80.4bn due to lower deposits (-4.4% Q/Q) partly compensated by higher AuC (+5.1% Q/Q)





### Systemic charges – Breakdown by type and division



Annex - P&L

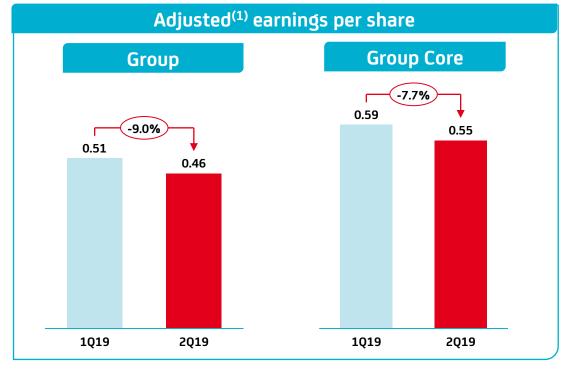
2Q19, m	Systemic Charges	o/w SRF	o/w DGS	o/w Bank levies
CB Italy	-1	-2	0	0
CB Germany	11	4	8	0
CB Austria	4	0	0	4
CEE	7	-7	12	2
CIB	10	7	2	1
GCC	87	51	9	27
Non Core	1	0	0	1
Group	118	52	30	35



### Group – Adjusted<sup>(1)</sup> 2Q19 Core earnings per share at 0.55









### Yapi – Net operating profit 77m in 2Q19 down 22.6% Y/Y at constant FX

#### Main drivers<sup>(1)</sup>

- Net interest up 4.0% Q/Q at constant FX thanks to lower cost of funding and higher loan volumes
- Fees up 22.7% Y/Y at constant FX, mainly driven by transactional fees (+51.4% Y/Y)
- Costs up 17.9% Y/Y at constant FX, driven by inflation
- CoR at 270bps in 2Q19, up 113bps Y/Y driven by higher NPL inflows
- Net operating profit 77m in 2Q19 down 22.6% Y/Y at constant FX due to higher LLPs partially compensated by higher revenues
- Further reduction of FX loans / total loans ratio to 43.9% (-154 bps Q/Q)
- RoAC at 9.7% in 1H19

All					nnex – c	.ooniti y	Decails	
Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues	294	314	272	-5.9%	+17.6%	581	587	+28.8%
o/w Net interest	220	209	201	+4.0%	+15.3%	434	410	+20.3%
o/w Fees	68	74	66	-3.8%	+22.7%	142	140	+26.5%
Operating costs	-96	-91	-90	+7.0%	+17.9%	-196	-182	+18.3%
Gross operating profit	197	223	182	-11.1%	+17.4%	385	405	+34.2%
LLPs	-72	-107	-105	+5.6%	+89.2%	-113	-212	n.m.
Net operating profit	126	116	77	-26.9%	-22.6%	272	193	-10.1%
Net profit	83	76	63	-9.4%	-4.5%	183	139	-3.2%
RoAC	10.5%	10.5%	8.8%	-1.7p.p.	-1.6p.p.	11.4%	9.7%	-1.7p.p.
C/I	32.8%	29.0%	33.2%	+4.2p.p.	+0.4p.p.	33.7%	31.0%	-2.7p.p.
CoR (bps)	158	271	270	-1	+113	123	271	+148
FX loans/Total loans	44.3%	45.5%	43.9%	-154bps	-32bps	44.3%	43.9%	-32bps
Gross NPE ratio <sup>(2)</sup>	5.5%	8.3%	8.4%	+11bps	+287bps	5.5%	8.4%	+287bps

<sup>(1)</sup> Managerial view representing proportional contribution of Yapi to P&L (UniCredit Group participates with 40.95% through the Joint Venture). Yapi is valued at equity method and contributes to the Group P&L via the dividend line. RWA of Yapi contributes to Group RWA through CEE division, following the proportional consolidation of Yapi for regulatory purposes. Stated numbers at current FX. Variations Q/Q and Y/Y at constant FX (RoAC, C/I, gross NPE ratio and CoR variations at current FX).



Annov - Country details

### Russia – Net operating profit 84m in 2Q19 up 62.0% Y/Y at constant FX

1-2-3-4-5-6-7-8

#### Annex – Country details

### Main drivers<sup>(1)</sup>

- Net interest down 0.5% Q/Q at constant FX due to lower loan volumes
- Fees down 4.7% Y/Y at constant FX, due to transactional (-8.3% Y/Y). Fees up Q/Q by 6% at constant FX thanks to transactional (+10.7% Q/Q) and financing (+5.1% Q/Q)
- Costs up 4.2% Y/Y at constant FX driven by inflation and higher depreciation following IT system upgrade
- CoR at 87bps in 2Q19, down 147bps Y/Y driven by write-backs
- Net operating profit 84m in 2Q19 up 62.0% Y/Y at constant FX thanks to lower LLPs
- RoAC at 11.5% in 1H19

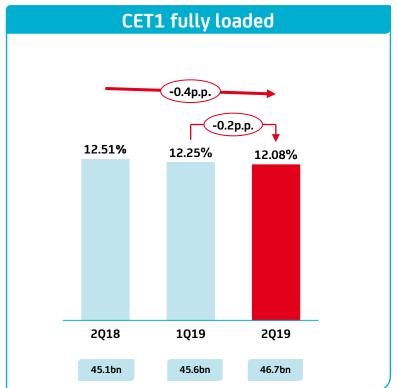
Affilex – Country details –								
Data in m	2Q18	1Q19	2Q19	Δ % vs.1Q19	Δ % vs.2Q18	1H18	1H19	Δ % vs. 1H18
Total revenues	165	166	170	-0.3%	+0.6%	371	336	-7.4%
o/w Net interest	137	140	144	-0.5%	+3.0%	285	284	+2.3%
o/w Fees	32	28	31	+6.0%	-4.7%	60	59	+2.2%
Operating costs	-59	-61	-63	-0.5%	+4.2%	-120	-124	+5.2%
Gross operating profit	106	105	108	-0.2%	-1.4%	251	212	-13.5%
LLPs	-57	-48	-24	-53.2%	-59.1%	-82	-72	-10.2%
Net operating profit	49	56	84	+45.4%	+62.0%	169	140	-15.1%
Net profit	37	44	64	+42.4%	+64.0%	128	108	-14.0%
RoAC	8.0%	9.7%	13.3%	+3.6p.p.	+5.2p.p.	14.5%	11.5%	-3.0p.p.
C/I	35.7%	36.8%	36.8%	-0.1p.p.	+1.1p.p.	32.4%	36.8%	+4.4p.p.
CoR (bps)	235	177	87	-90	-147	170	132	-37
FTEs	4,102	4,170	4,159	-0.3%	+1.4%	4,102	4,159	+1.4%
Gross NPE ratio	8.8%	7.5%	7.7%	+27bps	-104bps	8.8%	7.7%	-104bps

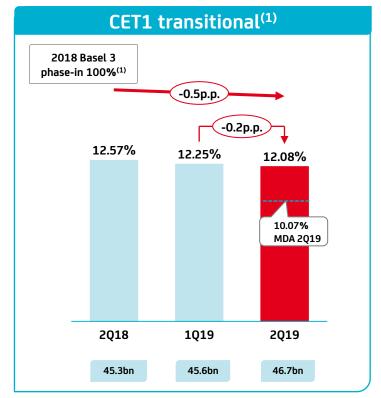


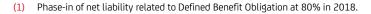
### Group - CET1 capital fully loaded and CET1 transitional









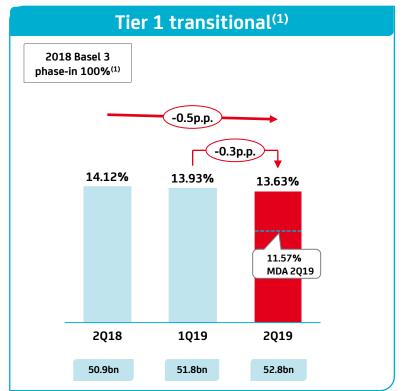


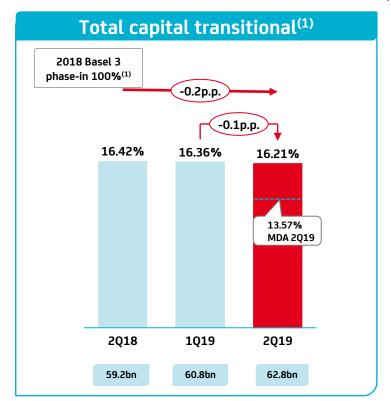


### Group — Tier 1 transitional and total capital ratios well above MDA levels









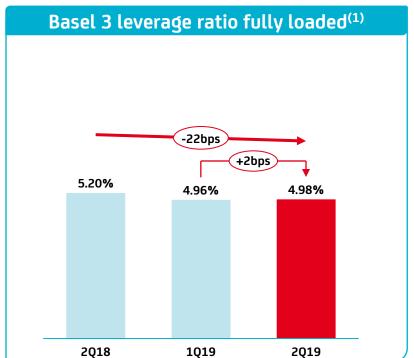
(1) Phase-in of net liability related to Defined Benefit Obligation at 80% in 2018.

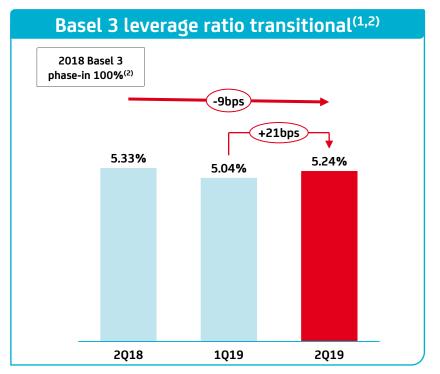


## Group – Leverage ratio fully loaded at 4.98%, up 2bps Q/Q and down 22bps Y/Y









<sup>(1)</sup> The delta between leverage ratio transitional and fully loaded is due to grandfathered AT1 instruments (i.e. not fully eligible). The amount of grandfathered AT1 instruments has increased vs 1Q19 following the reclassification of certain AT1 instruments from fully eligible to grandfathered, further to the entry in force of the CRR2 as of 2Q19.





### Asset quality by division

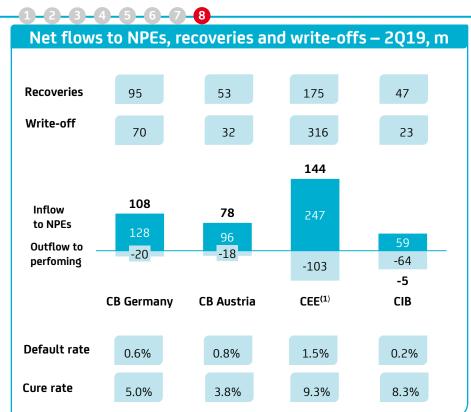


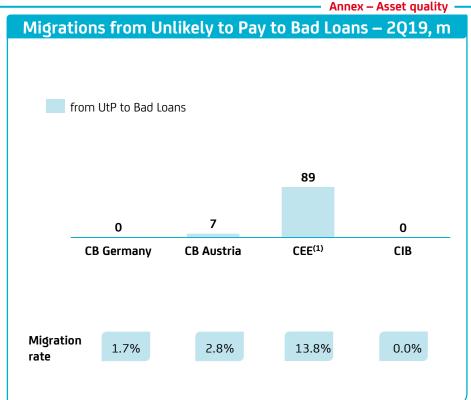
Annex – Asset quality -

2Q19	Group	Group Core	CB Italy	CB Germany	CB Austria	CEE	CIB	Non Core
Gross loans, bn	492.9	477.2	149.6	88.8	46.6	71.1	122.7	15.7
Gross NPE, bn	34.4	18.7	8.3	1.6	1.9	3.9	3.1	15.7
Net NPE, bn	13.4	8.1	3.8	0.8	0.9	1.4	1.2	5.3
Gross NPE ratio,%	7.0	3.9	5.6	1.8	4.0	5.5	2.5	100.0
Net NPE ratio,%	2.9	1.7	2.6	1.0	1.9	2.0	1.0	100.0
NPE coverage,%	61.0	56.7	54.6	46.2	52.8	65.1	59.6	66.0
UTP coverage,%	47.9	46.1	45.2	32.8	27.1	55.1	48.3	50.6
Bad loans coverage,%	72.2	69.6	67.6	47.0	85.4	86.3	72.6	74.6
•								



### Asset quality – NPE dynamics CB Germany, CB Austria, CEE and CIB

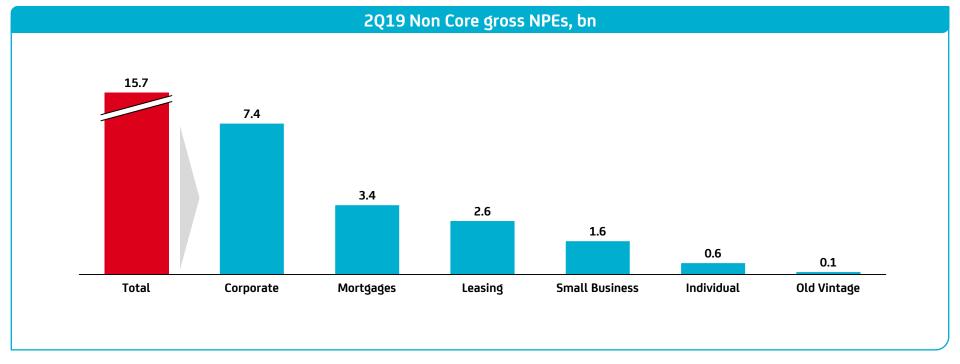






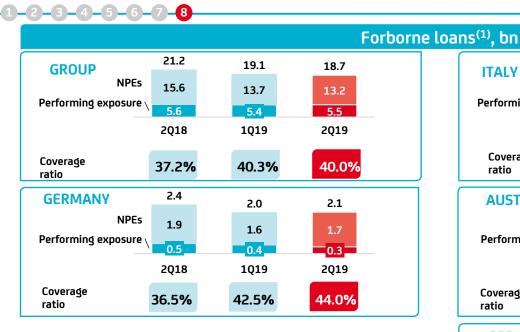
### Asset quality – Non Core gross NPEs breakdown by asset class

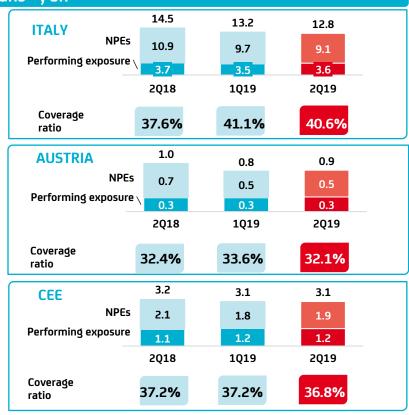






### Asset quality – Forborne exposures by region

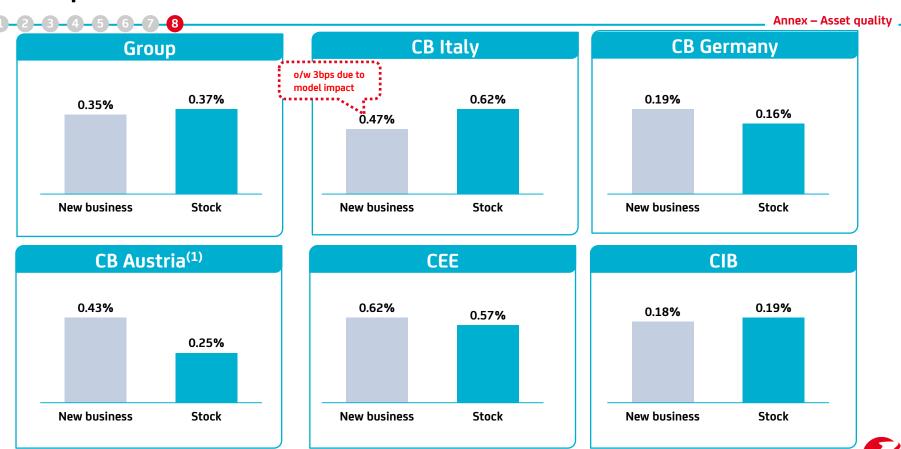




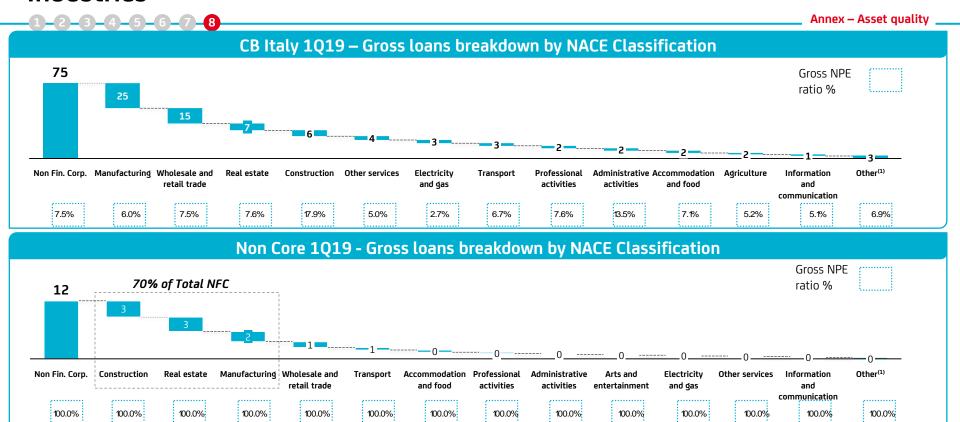


Annex – Asset quality

# Asset quality – 2Q19 Group EL for the stock at 37bps with new business at 35bps

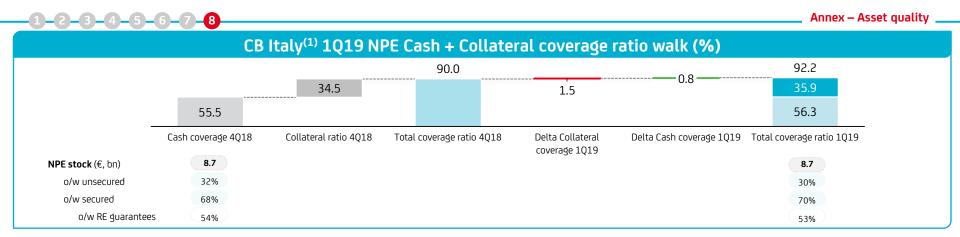


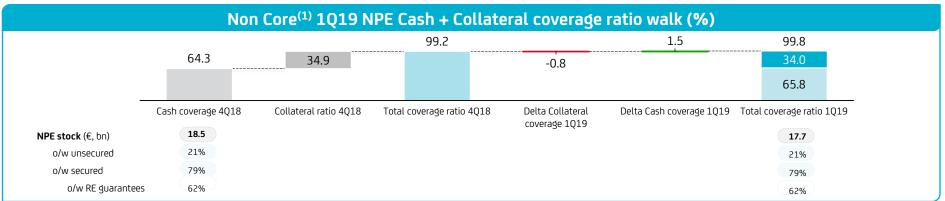
# Asset quality – CB Italy and Non Core gross loans and NPE ratio by Industries





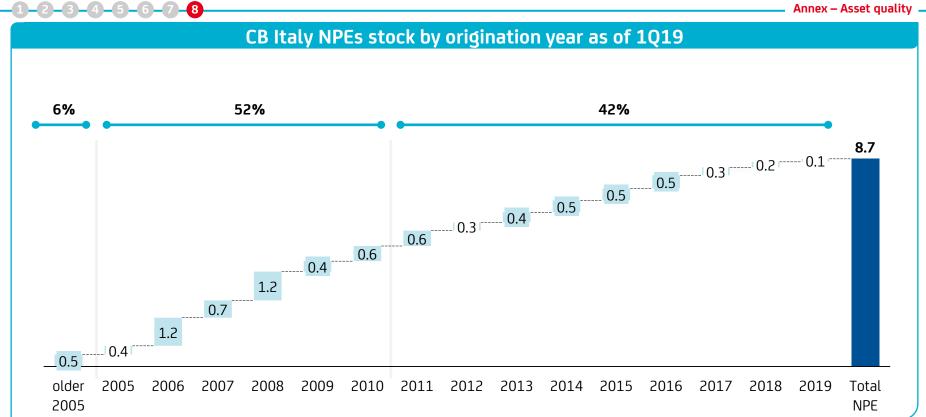
### Asset quality – CB Italy and Non Core collateralisation level





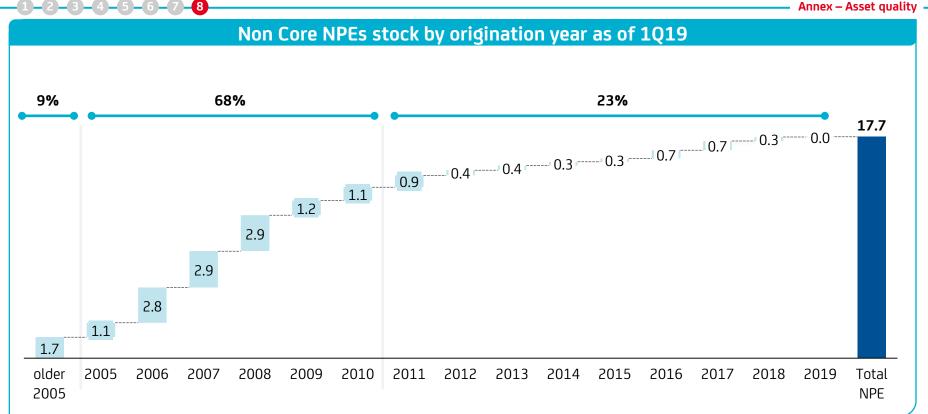


### Asset quality – CB Italy gross NPEs breakdown by origination date





### Asset quality – Non Core gross NPEs breakdown by origination date

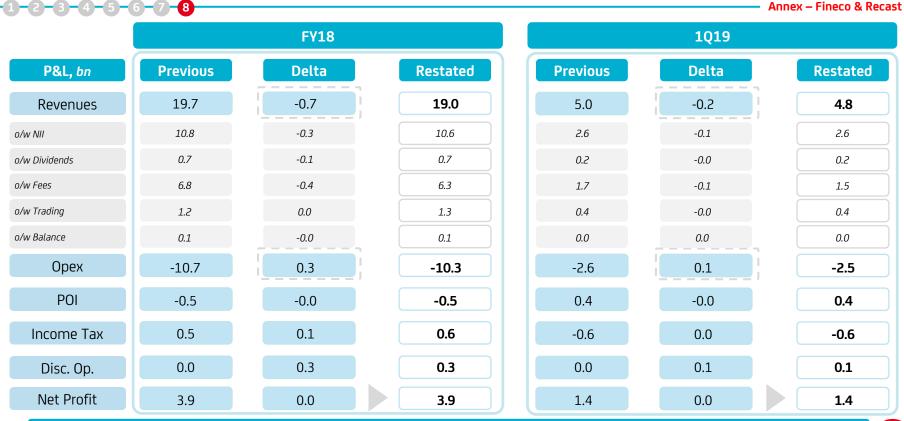




### Line adjustments from Fineco sale and Accounting changes (1/2)

Annex - Fineco & Recast Accounting change **Description Impact** Net effect P&L lines excluded line-by-line and moved into "discontinued P&L lines 0 Fineco sale operations" Disc. op. Dividends Aiming at a better presentation of Trading activity results: dividends and similar revenues on FVtPL portfolio moved Trading Profit (1) from Dividends to Trading Profits gain/losses on Gold & Precious moved from Balance to Balance (1) Trading Profit and POL POI (1) Line shifts through P&L (Revenues, Opex, 0 Shifts between Revenues (mainly fees), Opex and Income POI and Income Tax) Fees Tax, due to: • cost of payments and cards service from Opex to Fees Balance cost of NPL management and recovery from Fees and Balance to Opex Opex costs of Financial Transaction Tax between Fees and Income Tax Opex. Local taxes from OAE to Income Taxes

### Line adjustments from Fineco sale and Accounting changes (2/2)





## **Glossary**



### $Glossary^{(1)}$ (1/6)

		GLOSS
Adjusted Net Profit	Refers to Group, Group Core and divisions. Stated net profit adjusted for non-recurring items of relevance at Group level	
AT1	Additional Tier 1 Capital	
AuC	Assets under Custody	
AuM	Assets under Management (including Asset under Advisory)	
Bad loans	Exposures to borrowers in a state of insolvency or in an essentially similar situation, regardless of any loss forecasts made by the bank	
Branches	Number of branches consistent with CMD 2016 perimeter, i.e. retail only. Excluded are minor premises, corporate and private banking (Yapi at 100%)	
ВТР	This refers to the whole Italian sovereign bond portfolio (BTPs, BOTs, et al)	
C/I	Cost/Income ratio	
СВ	Commercial Banking	
СС	Corporate Centre	



### Glossary (2/6)

Glossary -

CEE

Central Eastern Europe includes: Czech Republic, Slovakia, Hungary, Slovenia, Croatia, Bosnia and Herzegovina, Serbia, Russia, Romania, Bulgaria, Turkey (at equity). Baltics only for Leasing

**CET1** ratio

Common Equity Tier 1 ratio fully loaded throughout the document unless otherwise stated

CMD

Capital Markets Day – CMD perimeter as announced at CMD on 13 December 2016: variations related to disposals of Immo Holding, Ukraine, 30% Fineco, Pekao and Pioneer

Collateral coverage ratio

Calculated as per EBA methodology, with collateral value capped at net loan level

Commercial Revenues

Sum of net interest and fees

CoR

Cost of Risk calculated as LLPs of the period annualised divided by the average net customer loans volume

**Core RoTE** 

Group RoTE excluding Non Core (Group Core Annualised Net Profit divided by Average Tangible Equity netted of Non Core Allocated Capital)

Coverage ratio

Stock of LLPs on NPEs divided by Gross NPEs

**Cure rate** 

Back to performing (annualised) divided by the stock of NPEs at the beginning of the period

Customer loan rates

Real interest on loans divided by the daily average volume of commercial net loans (assuming 365 days convention, adjusted for 365 days convention where analytically available)

Days effect

Effect related to quarters having different numbers of days



### Glossary (3/6)

Glossary **DBO** Defined Benefit Obligation DGS Deposit Guarantee Scheme Percentage of gross loans migrating from performing to NPEs over a given period (annualised) divided by the Default rate initial amount of gross loans **EBA** European Banking Authority EL Expected Loss **FINO** "Failure Is Not an Option": project name for disposal of an NPE portfolio (original gross book value of 17.7bn) Exposure to which forbearance measures have been applied, i.e. concessions towards a debtor who is facing or Forborne loan about to face financial difficulties FL Fully Loaded **FVOCI** Fair Value through Other Comprehensive Income **FVTPL** Fair Value through P&L FY/FY Current full year vs previous full year **Group Core** Group Core is equivalent to Group excluding Non Core. It is not a separate division **Group Corporate** "Global Corporate Centre" includes COO Services, Corporate Centre Global Functions, inter-segment Centre (Group CC) adjustments and consolidation adjustments not attributable to individual segments

### Glossary (4/6)

Glossary -

1H/1H

Current half year vs same period previous year

Investment Grade (IG)

A bond that is assigned a rating in the top four categories by commercial credit rating companies (e.g. Baa3/ BBB- or higher)

9M/9M

Current nine months vs same period previous year

Migration rate

Representing the percentage of UTPs that turn into bad loans

**MREL** 

Minimum Requirement for own funds and Eligible Liabilities

NACE

Statistical classification of economic activities in the European Community (Eurostat)

**Net Inflows** 

Inflows (from gross performing loans to gross impaired loans) minus outflows (collections and flows from gross impaired loans back to gross performing loans)

**Net Outflows** 

Outflows (collections and flows from gross impaired loans back to gross performing loans) minus inflows (from gross performing loans to gross impaired loans)

NFC

Non Financial Corporates

**Non Core** 

In 2013, UniCredit ring-fenced the so-called "Non-Core" portfolio in Italy with a target to reduce clients exposure considered as not strategic; selected assets in Italy to be managed with a risk mitigation approach

Non HR costs

Other administrative expenses (incl. indirect costs) net of expense recoveries, plus depreciation and amortisation



Normalised
Net Profit

Refers to divisions only. Stated net profit adjusted for non-recurring items of relevance at divisional level

**NPEs** 

Non-Performing Exposures (customer loans) including the following: Bad Loans ("Sofferenze"), Unlikely to Pay ("Inadempienze Probabili") and Past Due ("Esposizioni scadute e/o sconfinanti deteriorate")

NPE ratio (UCG definition)

NPEs (customer loans) divided by total customer loans

NPL ratio (EBA definition)

NPLs (Bad loans, Unlikely to Pay and Past Due from customer loans and loans to banks) divided by (total customer loans and loans to banks)

OAE

Other Administrative Expenses

OPEX

Operating Expenses

Past Due

Problematic exposures that, at the reporting date, are more than 90 days past due on any material obligation

POI

Profit on Investment

Q/Q

Current quarter vs previous quarter

Recovery rate

NPE exposure reduction (gross book value) due to recovery activity on stock of NPEs at the beginning of the period

**RoAC** 

Return on Allocated Capital (annualised net profit divided by the allocated capital), Allocated Capital based on RWA equivalent figures calculated with a CET1 ratio of 12.5%, including deductions for shortfall and securitisations

## Glossary (6/6)

	Glo
RoTE	Return on Tangible Equity (Annualised Net Profit divided by Average Tangible Equity)
Stated Net Profit	Refers to Group, Group Core and divisions. Profit as shown in our financial statements
SNP	Senior Non Preferred
SPE	Single Point of Entry
SRF	Single Resolution Fund
Tangible equity	Shareholders' equity (including consolidated profit of the period) less intangible assets (goodwill and other intangibles), less AT1 component; dividend pay-out is accounted for on a cash basis
TFAs	Group commercial Total Financial Assets. Non-commercial elements, i.e. Group Corporate Centre, Non Core, Leasing/Factoring and Market Counterparts are excluded
Time Value	Difference between the sum of expected recoverable cash flows of NPEs and its net present value
TLAC	Total Loss-Absorbing Capacity
TRY	Turkish New Lira
UTP	Unlikely To Pay: the classification in this category is the result of the judgment of the bank about the unlikeliness, without recourse to actions such as realizing collaterals, that the obligor will pay in full (principal and / or interest) its credit obligations
W.E.	Western Europe includes Italy, Germany and Austria
Υ/Υ	Current quarter vs same quarter in the previous year

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